



## EUROPEAN NEWS

## Showpiece car plant falls victim to glasnost

By John Lloyd in Moscow

SOVIET self-criticism has reached the showpieces of the economy, and to the very moral foundations of the system. Latest victim of glasnost: the vast Vaz car plant at Togliatti on the Volga, praised two years ago by Mr Mikhail Gorbachev as a model of future development, fruit of a joint venture between the Soviet Automobile Ministry and Fiat of Italy, and now described by the prestigious *Literary Gazette* in its latest issue as in a "pre-crisis situation".

Worse, it has produced huge "alienation" in its workforce: precisely the effect which was seen, by marxists, as uniquely the effect of capitalism. Indeed, the only question which remains from the *gazette's* description is why the crisis should be "pre".

The Vaz plant produces 600,000 cars a year, half the Soviet output, employing 110,000 workers. Most of the output is still based on the 1960s Fiat 124 - marketed in the Soviet Union as the Zhiguli - and the Lada overseas - already five years out of date when the plant began production in 1970.

New hatchback models, also based on Italian designs, are now under production. All are poor in quality. On any given day, more than 5,000 cars lie in the factory, unfinished for lack of parts; workers routinely cannibalise finished cars for components in order to keep the lines moving. Some 150 parts are made from sub-standard materials, and though the suppliers have recently been subjected to the new State Control Commission, workers at the plant say they are as bad as ever.

The plant reached its lowest point in 1983 - the result of the "years of stagnation" of the Brezhnev era. In that year, 12m roubles were spent by the plant on patching up the finished models alone.

Now, says the *gazette*, matters have hardly improved: the attitude of workers and managers is dominated by "anxiety" (over the future) and "resentment", which extends to impotent customers as much as to suppliers and the overseeing ministry. Yet, bad as its products are, the Vaz plant still produces better cars than the Moskviches or the Zaporotes - the two other mass-produced cars available to Soviet private customers - because they were originally based on Italian designs.

### Embezzlement

The rot set in when the Italian management of the early '70s gave way to Soviet management, and when the first talented and energetic Soviet general manager, Viktor Polyakov, left.

He fell victim to promotion (to Minister of Automobile Production) in 1976. At the same time, a new model, the Niva, was put into production, impossibly overloading the plant's systems.

The factory's problems are compounded by low living standards in the surrounding town of Togliatti, a growing city of 700,000. Food is so scarce it is rationed. Workers no longer regard the town as a prestigious place to work. Many of the jobs are part time and poorly paid. Alienation is rife: embezzlement, drunkenness and absenteeism are growing. "Who can speak of better quality in these conditions?" asks the *gazette*.

The overall problem, it says, is that the Soviet leadership originally saw the plant as essentially an earner of foreign currency. Attitudes towards personal ownership of cars are still deeply ambiguous. In part, it is seen as prestigious, and huge numbers of citizens are queuing, often for ten years, for a model.

On the other hand there remains in both official and more widely in unofficial attitudes a transport asceticism which sees the possession of a car as inequitable and conspicuously consumptive.

The answer proposed is to have done with all that; to put the ownership of a car at the centre of the perestroika project. Not just to satisfy consumer wants - but to use the car industry as a dynamo for the rest of the economy. Joint ventures in the car industry should be encouraged. Above all, there should be a number of strong and competing enterprises stimulating each other to higher output and better quality.

Workers at the plant itself should be enabled to buy their own product much more easily. At a price of 9,000 roubles, it would take an assembly line worker on 200 roubles a month nearly four years to get a car if he did not eat or drink.

Last week, Mr Gianni Agnelli, the Fiat chairman, said on a visit to Moscow that he would be prepared to finance another monster plant on the Volga, with an investment of 3bn roubles. However, no firm agreement has yet been signed.

## Moscow acts to ease US fears on radar station

By Quentin Peel in Moscow

THE Soviet Union announced yesterday it had decided to turn over its controversial Krasnoyarsk radar station in Siberia to the Soviet Academy of Sciences for civilian use.

The radar, which the US claims is being built in violation of the 1972 Anti-Ballistic Missile Treaty, could eventually become an international space research centre, as proposed by Mr Mikhail Gorbachev as a model of future development, fruit of a joint venture between the Soviet Automobile Ministry and Fiat of Italy, and now described by the prestigious *Literary Gazette* in its latest issue as in a "pre-crisis situation".

Worse, it has produced huge "alienation" in its workforce: precisely the effect which was seen, by marxists, as uniquely the effect of capitalism. Indeed, the only question which remains from the *gazette's* description is why the crisis should be "pre".

The move by the Soviet Government is a clear attempt to bring pressure to bear on the US itself to observe the strict interpretation of the ABM treaty, which would effectively rule out the testing of any space-based nuclear defence system such as the Star Wars programme.

However the US Government has hitherto been adamant that Krasnoyarsk must be completely dismantled, and dismissed Mr Gorbachev's proposal last month as inadequate.

The Soviet Union says that the US is itself violating the strict provisions of the ABM treaty with modernised radar installations at Fylingdales, in Yorkshire, England, and at Thule in Greenland.

Moscow yesterday called for the US to "take steps to remove the USSR's concern" over those facilities.

The treaty bans any new facilities which could provide a territorial defence system,

which would have been the case with Krasnoyarsk, and could also be true of the Thule and Fylingdales phased-array radars. The US installations also appear to conflict with the provision that such systems should be along the periphery of US national territory.

Mr Gennady Gerashin, the Soviet Foreign Ministry spokesman, said the Soviet Union would continue insisting on strict observance of all the provisions of the ABM treaty. It was ready to discuss at expert level with the US and other nations specific measures to turn the radar into a centre of international co-operation in the use of outer space for peaceful purposes, which could be included in a world space organisation.

Those talks could also lead to dismantling and remodelling some of the equipment and structures at the plant, he said, tacitly confirming that perhaps its original purpose was not entirely for tracking satellites and other objects in space.

The two other facilities which Moscow says it is prepared to destroy are those that formed part of a mobile radar station at the Sary-Shagan missile test range. Mr Gerashin said: "They had been recruited outside Moscow and Gorki. Although Moscow insisted that both had been intended entirely for civilian purposes, "since our assurances that they would only be used in the national economy and suspicions, they will be destroyed".

Implementation of the plan is to be discussed in Geneva at the regular ABM treaty monitoring meetings.

## Solidarity leader sees little hope of talks

By Christopher Bobinski in Warsaw

LECH WALESZA, the Solidarity leader, has said the Polish authorities lack the will to resolve the country's basic political problems, thus dashingly what little hope remained that round table talks would start today.

The talks, which were first proposed by the Government at the end of August amid strikes in the country's ports and coal mines, were to have focused on a possible role for the opposition in alleviating Poland's economic and political crisis.

Solidarity has insisted throughout that the authorities must first recognise the trade union before it will consider entering official institutions like parliament, and taking some responsibility for unpopular economic policies.

Yesterday Mr Walesza confirmed that the authorities were still resisting the demands for legalisation.

"They still choke on the word 'Solidarity,'" he said in Gdansk. Mr Walesza denied that his statements meant that the round table process had collapsed completely, but some time will have to elapse before the initiative can be taken up again.

On Tuesday, the authorities, who have been insisting that Mr Walesza drops two veteran advisers from his negotiating team, suggested further preparatory talks between the two sides before the "round table" met today.

Yesterday Mr Walesza said: "It is only worth talking when there is a will to resolve problems," implying that there was no point in even contemplating concessions as long as his basic demand is not met.

## Rocard loses his cool at RPR referendum tactics

Paul Betts reports on the political machinations over France's vote on New Caledonia's future

THE referendum next month on the future of New Caledonia is provoking a bitter political showdown between the Socialist Government of Mr Michel Rocard and the neo-Gaullist RPR opposition party, and threatens to undermine Mr Rocard's moderate image and his efforts to enlarge his political base towards the centre.

Mr Rocard caused an uncharacteristic upset in the National Assembly on Wednesday when he accused the Gaullists of "cowardice" after the RPR told its supporters to abstain in the New Caledonian referendum on November 6. All the parliamentary representatives of the Gaullist party stormed out of the National Assembly in outrage at the Prime Minister's remarks.

The unexpected aggressive attack against the Gaullists by Mr Rocard reflects his growing anxiety over the lack of enthusiasm and interest in France for the forthcoming referendum. Recent public opinion polls are forecasting an unprecedented abstention rate for the referendum of as much as 65 per cent.

Only last month the turnout in the French local cantonal elections was very low, suggesting that the French have become increasingly weary of the succession of elections this year in France.

Mr Rocard, who has invested considerable time and effort to resolve the crisis in the French Pacific territory, has been vigorously campaigning to try to avoid a disastrously low turnout in the referendum which would undermine the Government's peace plans for New Caledonia.

The right-wing opposition parties have been politically embarrassed by the success of Mr Rocard in settling the New Caledonian crisis. While the centrist UDF coalition has reluctantly urged its electors to vote in favour of the Matignon government given to those who had to fly it," said Mr Félix Faure.

In the immediate aftermath of the crash, the manufacturers, Aérospatiale and Aéitalia, were quick to blame pilot error.

However, a special committee of inquiry blamed a combination of extreme weather conditions and human error.

In particular, it found that AT4 pilots had not been properly trained to fly the aircraft in very icy conditions and that the flight operating manual did not contain the manufacturers' recommendations on minimum speed and altitude limits in such conditions.

## E Germany hits at Kohl Berlin remarks

EAST GERMANY broke its silence on Chancellor Helmut Kohl's Moscow visit yesterday by sharply criticising his remarks about the "servility" of Germany's division, while Louis Delteil in Berlin.

The attack went well beyond the criticism expressed by Mr Mikhail Gorbachev, the Soviet leader, and was East Germany's only commentary so far on the West German leader's visit.

The main Communist party newspaper *Neues Deutschland* blamed Konrad Adenauer, the first West German chancellor, for "dividing" Germany by introducing currency reform in 1948, establishing the Federal Republic in 1949 and bringing it to Nato.

The East German authorities this month launched the Soviet magazine *Sputnik* over an article on Nato which criticised the Soviet-Nato friendship treaty in 1955.

EC inflation rising

THE European Community's inflation rate is set to increase slightly this year, despite recording a downward slip last month, according to the latest *Commission* estimate, writes William Dawkins in Brussels.

Present trends suggest EC inflation should be 3.8 per cent for 1988, up from 3.6 per cent last year. The monthly rate from Paris followed by the division of the territory into three autonomous regions.

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Mr Vito Chiodioli held a news conference. "It is ridiculous to have party congresses (and meetings) to turn around and cast doubt on elected members prior to have gone to a traditional leader." He added he would provide over an extraordinary party congress in about a month to elect a successor.

Nato review of nuclear policies

NATO defence ministers, beginning two days of talks on nuclear planning, sought yesterday to head off a threatened crisis over Belgium's policy on short-range nuclear weapons. Reuters reports from Scheveningen in the Netherlands.

The 14 ministers from Nato's 16 countries are reviewing the state of Western nuclear defences following the US-Soviet treaty scrapping medium-range missiles.

The meeting, a regular annual session of the Nuclear Planning Group, was scheduled to debate ways of reducing remaining nuclear arms in Western Europe and launch a step-by-step programme to modernise short-range nuclear weapons.

But unity came under threat from Belgium whose six-month-old centre-left government has said any moves towards modernisation of short-range or tactical nuclear weapons in the present East-West climate would be premature.

The Belgian Defence Minister, Mr Guy Coens, suggested he would not endorse a Nato report to the meeting which sets out a role for short-range nuclear weapons in alliance strategy.

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## Opting-out threat to thrifts fund

By Roderick Oram  
in New York

The troubled US government insurance fund that is virtually the sole source of money for bailing out insolvent savings and loan associations has come under further strain with the announcement that one of the largest healthy thrifths in the country wants to opt out.

Great Western Financial said it wanted to switch to the commercial banks' insurance fund, which is financially stronger and charged for lower premiums. The California company's Great Western Bank thrift operation is the second largest healthy institution in the industry.

A wholesale migration of some 1,200 solvent institutions may be proving a big obstacle to the Bush administration's efforts to cut its deficit and find agreement on an anti-inflationary "social pact" with employers and unions.

On Wednesday, Mr Luis Antonio Medeiros, the moderate São Paulo metallurgists' leader, said he would join the socialist union confederation CUT, and boycott pay talks if Brasilia did not meet striking civil servants' demands.

## Snags for Brazil social pact

By Tim Dwyer in São Paulo

CONFlicts over public sector pay are proving a big obstacle to the Brazilian Government's efforts to cut its deficit and find agreement on an anti-inflationary "social pact" with employers and unions.

There is also scepticism that Argentina, which has a poor record in meeting loans from the institutions, will be able to

support the credit.

The bank is stressing that it considers the fund's participation critical in the resolution of Argentina's problems.

Twenty-four hours earlier, the burghers of Edinburgh may soon be drinking the health of Noboru Takeshita, the premier of Japan.

If his tax reforms have the expected effect on the Scotch whisky industry he'll be the most unlikely local hero since Terry Butcher.

This week, *The Economist* looks at the cut-throat, cut-price liquor market in Japan and suggests how the new battle lines may be drawn up.

The  
Economist

## US capital gains tax cut studied

By Nancy Dunnin  
in Washington

MR Nicholas Brady, the US Treasury Secretary, is reportedly favouring a proposal to promote long-term US investment by instituting a sliding-scale capital gains tax cut.

The Secretary, who is widely expected to remain in his post in a Bush administration, is considering a system under which the tax rate on a capital gain would decline the longer an investment is held, according to the Washington Post.

The capital gains tax has become controversial in the election campaign. Vice-President George Bush has proposed cutting it from 28 to 15 per cent, while his rival, Governor Michael Dukakis, in search of middle-class votes, has complained that the reduction would mostly benefit people earning more than \$200,000 a year.

The tax was in effect raised in legislation in 1986, which made all gains from stocks, real estate and other investment subject to taxes at a rate of 28 per cent. Previously, only 40 per cent of capital gains was subject to tax, at a top rate of 50 per cent.

A Congressional Budget Office study concluded that the change in the 1986 law raised \$2.5bn-\$5.5bn a year. It projected losses of tax revenue of \$3.5bn-\$7.5bn if the capital gains tax were slashed to 15 per cent.

## Loan package for Argentina expected

By Stephen Fidler, Euromarkets Correspondent

THE board of the World Bank was yesterday scheduled to give formal approval to \$1.25bn in loans for Argentina, the largest loan package ever approved by the bank in one session for a single country.

The meeting was taking place as an International Monetary Fund team was in talks in Buenos Aires over a standby financing programme. An IMF official was present at the bank meeting yesterday.

A row over the loans blew up at the IMF-World Bank annual meeting in West Berlin last month, when the bank was accused of pre-empting the fund, traditionally the leading institution in working out packages for indebted countries, in proposing the loans.

There is also scepticism that Argentina, which has a poor record in meeting loans from the institutions, will be able to support the credit.

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## Hopes fade for dejected Dukakis

By Lionel Barber in Pueblo, Colorado

THERE is a sombre air about the final days of Governor Michael Dukakis's presidential campaign.

Sam Donaldson of ABC News calls it the "Batan death march", a reference to the humiliating American retreat before Japan forces in the Philippines in World War Two. Here in this little steel town on Colorado's Western Slope, the local US Senator Tim Wirth is equally expressive.

"We are getting the shit kicked out of us."

The Duke himself appears defeated by the negative tone of the campaign, and his failure to dent Vice-President George Bush's lead in the polls. The Democratic nominee is also growing weary, the victim of a travel schedule which grows more arduous as his staff battles the perception in the US press and television that he is a "loss cause".

The reporter on board "Sky-Pig", the white-suited campaign jet - would like nothing better than to write the story of a Dukakis comeback. Yet a comeback story requires a comeback candidate, and Mr Dukakis has so far refused to do or say anything dramatically different to prevent reporters to change their game plan.

By the time he made his way from Calif. to Colorado and Illinois this week, Mr Dukakis had reduced what promised to be an campaign of new ideas and bold action to four words: "I'm on your side."

This is the distilled economic populism - with its attacks on Wall Street, foreign investment and foreign competition -

which the Massachusetts governor attacked Congressman Richard Gephardt of Missouri for promoting at the primaries last spring. Now he hopes it will catch the evening news shows and the attention of voters in the industrial Midwest, the region which offers his last chance of pulling off an upset win on November 8.

Yesterday in Chicago, his message was received well. An enthusiastic crowd roared with approval when Mr Dukakis attacked a Bush proposal to cut capital gains taxes for the wealthy. He mocked the idea that this would help create jobs: "Maybe it would be a job for a second butler or a new lifeguard at the pool."

Mr Dukakis appeared much more confident. But it is not clear what he stands for any more. In Denver, late on Tuesday night, during a 90-minute live interview, he was asked by ABC's Ted Koppel to define the word liberal. The term Mr Bush has used time and again to cast Mr Dukakis as soft on crime and soft on defence.

Here was the Democratic nominee's chance to articulate a political creed and to make an impassioned appeal to voters. Instead, he hedged by saying the question should be addressed to Mr Bush: then he described himself as a liberal with conservative policies; then he mentioned Franklin Roosevelt; and finally he talked about how he had cut taxes and signed one of the toughest child pornography bills in the country.

Just what is the governor afraid of? His aides demur, but some of his supporters are clearly frustrated. More than 40 prominent Americans all signed a full page advertisement in the *New York Times* on Wednesday slamming Mr Bush for using "liberalism and liberal as terms of opprobrium and defending the liberal tradition."

The failure to define - and defend - liberalism is as much a failure of the Democratic Party as of the candidate himself as it searches for a plurality in the electorate. Mr Dukakis simply may not be a big enough politician to do this.

But, as he showed during a town meeting in Naperville, just outside Chicago, on Wednesday night, he recognises the problems facing contemporary America which defy the complacent rhetoric of Mr Bush.

Mr Dukakis spoke about how one child in four drops out of high school; how rising land prices are putting housing out of reach of middle-income families; how one in three of the 3m homeless are war veterans, many of Vietnam; and how the US, with 5 per cent of the world's population, is consuming 50 per cent of the world's cocaine.

What a pity that Governor Mario Cuomo had just been in Chicago making the very same points and causing local Democrat officials to swoon. Mr Dukakis is not Cuomo, even when he speaks Spanish. And so, with 11 days to go to polling day, he remains a candidate in search of an ace in the hole.

## US trade terms improve

By Anthony Harris in Washington

US TERMS of trade improved by 3.1 per cent in the third quarter of 1988, according to figures released by the Bureau of Labour Statistics yesterday.

Import prices fell by 1.1 per cent, thanks to a combination of a strong dollar and weak oil prices, while export prices rose 2 per cent, almost entirely as a result of the impact of the US drought on world food prices.

The fall in import prices reversed the trend of the previous three quarters, bringing the 12-month increase down to 4.1 per cent. Export prices rose by 8.7 per cent in the year, with food, at 36.9 per cent, crude materials (18.3 per cent) and chemicals (16 per cent) mainly responsible.

These figures suggest the recent sluggish growth of US exports is due more to capacity limitations in the most successful industries than to the impact of the dollar recovery.

The fall in import prices reversed the trend of the previous three quarters, bringing the 12-month increase down to 4.1 per cent. Export prices rose

## Finland in the EC supermarket

Finnair:

## Riding the tailwind of Finland's business boom

By Victor Thorne, Helsinki

WHEN a conservative enterprise within a modest nation forecasts a doubling of its trading figures in the eleven years up to the turn of the century, it is a signal worthy of more than just a passing note. For the steadily growing airline, Finnair, its hub firmly grounded on Finland's capital, the prospects for the decade ahead could be even rosier if the concept of "Gateway Helsinki" catches on within the intercontinental travelling fraternity.

Workers' representatives are also pressing tough negotiations in the initial talks on a tripartite social pact. A union leader has firmly ruled out a proposal to dock pay, break up pickets and sack those in brackets of regulation.

That is, if the logic of faster growth. To meet the increasing demand on our over the Arctic with a midflight stopover to ease jet lag appeals to those forced into a whole day's trans-global journey by air.

Prognoses apart, the company's fleet is quite modern, to keep up to date and cater for new business it has some 2300m-worth of aircraft on order or option for delivery from 1989 onwards.

The rate of fleet utilisation in block hours in the last fiscal year was higher for almost all our aircraft types than in previous years," Potila reveals. "It was most certainly high by international standards.

"What this points up is that we cannot significantly increase productivity with our current fleet. And based on fairly conservative forecasts, even allowing for the usual business cycles, we can roughly expect a doubling of last year's figures by the year 2000."

Not only because the Finnish government holds 76% of its equity, Finnair is very much its country's carrier. Its strategic policy has been to eschew any notion of expansion internationally along routes in which Helsinki does not play a role.

The closest the airline has come to departing from that strategy is its intention to purchase a 25% stake in Spain's Líneas Aéreas Canarias, a suitable complement to its substantial charter business to the Canary Islands.

Overall, Finnair's returns put it in second place in Europe in terms of traffic growth, with future indications showing no sign of let-up.

Comments Finnair's Chairman and CEO, Antti Potila: "Our returns for 1988/89 are manifestly higher, and looked at all-round the trend is for even

## Shy watchdog ponders the world's bad debtors

Stephen Fidler looks at the work of ICERC

IN Washington this week, nine

bank regulators with power to

force banks to write off bad

debts have been discussing

how US banks should be eval-

uating their loans to developing

countries. In about four

weeks, the results of the delib-

erations will be sent out to

banks across the US. Bankers will be told not to disclose the

decisions.

This body - the Interagency

Country Exposure Review

Committee - is little under-

stood even inside the US. This

is partly a consequence of the

committee's own desire for

secrecy, fostered by the realisation

that its decisions can have

political consequences far

beyond their direct implication

to banking.

For example, at this week's

meeting ICERC is scheduled to

discuss Argentina, in search

of more than \$100bn (\$570bn)

of foreign bank debts dating back

to April, which is trying to put

together a package of new fin-

ancing from creditors.

If ICERC were to force banks to

write off a portion of their

Argentine exposure, the likelihood

of bank participation in the

financing - difficult enough

to put together anyway

- would be much reduced.

The Argentine Government

failed to extract finance from

foreign creditors, some in

Washington argue that this

could bury the ruling Radical

Party at the Argentine presi-

dential elections, to be held

next May.

Most bet that, partly for this

reason, Argentina will be

downgraded by ICERC to

"sub-standard", a classification

that will not necessitate com-

pulsory write-downs.

The regulators agree that the

boundaries between the various

categories are fuzzy, but

reserves are required. Only in

the classification below that -

Value Impaired - is the provi-

sion of what are called Alloc-

ated Transfer Risk Reserves

However, when reserves are increased

to 100 per cent, the loans are

described as an unbankable

asset. Around a dozen

countries are defined as sub-

standard, eight thought to

include Peru, Zaire, Sudan and

Poland are value-impaired, and

one - thought to be Nicaragua

- is defined as a loss.

Advertisement

would not rule out further

expansion of this nature,

as long as there is some

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## OVERSEAS NEWS

## Zhao sees risks from inflation as threat to party

By Peter Ellingsen in Peking and Robin Pauley, Asia Editor, in London

ZHAO ZIYANG, the Chinese Communist Party leader, has acknowledged the huge political and social risks posed by rampant inflation in the country and admitted the party's ability to rule will be judged by whether it can control inflation next year.

He also warned that if widespread corruption among party and government officials did not stop the party would lose the support of the people.

In the most frank explanation yet of China's sudden decision to slow economic reform Zhao said but admitted his prized price reform was undermining party control. With the country all too painfully aware that inflation is running close to 30 per cent, he told senior cadres: "If the rate goes above the two digit figure, economic and social stability will be affected."

His comments were made in a private speech to the third plenum of the 13th central committee in Peking late last month and have only now been published. The meeting took place in a crisis atmosphere following a tussle in the summer between economic reformers led by Zhao and conservatives led by Li Peng, the Prime Minister.

Zhao was ultimately forced to abandon the current dual system in which some prices are fixed while others float, until a majority of goods were in surplus. The state would retain clamp on sensitive services in short supply such as transport, communications and power. Key rural commodities such as grain and oilseed crops, and coal, crude oil and steel would also stay under price-controlled state monopoly.

The aim, he said, was to halt the fall in living standards that occurred as the economy boomed and staples became scarce and expensive.

Attention would also shift to reforming enterprises by providing greater autonomy for managers and allowing inefficient companies to go to the wall. "In the future the state will not... subsidise their losses," he said.

## Manila to negotiate IMF 'cornerstone' credit deal

By Richard Gourlay in Manila

AN INTERNATIONAL Monetary Fund credit facility, to be negotiated in Manila from November 2, will form the "cornerstone" for new commercial bank loans and increased official aid. Mr Jose Fernandez, the Central Bank governor, said yesterday.

The Philippines will request between \$500m and \$800m for a two-year facility that will require the country to follow similar economic reforms to those laid out in a stand-by credit that expired in August.

Mr Fernandez also said the Philippines will need less new money from commercial creditor banks following the recent agreement with Washington on the next two years' US use of military bases.

The Philippines asked its bankers for \$1.6bn in new



Zhao: corruption warning

can be given wage rises, and said the rationalisation of China's confusing two-tiered pricing structure depended on curbing demand.

In an attempt to dampen reports about the top-level split over the speed of economic reform, Zhao called for "unified leadership and order" in carrying out the next five-year plan.

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## EC warned on Ethiopia aid

By Stephanie Gray

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By Stephanie Gray

ALL ECONOMIC aid to Ethiopia, including that from the European Community, is used to bolster the country's military institutions, Mr Issayas Aferwki, secretary-general of the Eritrean People's Liberation Front, claimed in London yesterday.

Mr Aferwki, speaking at the Royal Institute for International Affairs, maintained that any economic aid was being channelled into the war against Eritrea - an automo-

tous region annexed by Addis Ababa in 1962. EC aid to the Soviet-backed Ethiopian regime amounted to about \$100m a year.

He said that although prospects for an end to the 27-year-old war were better than ever because of reduced tension between the two super powers there was no sign yet that Moscow was putting pressure on Col Mengistu Haile Mariam, the Ethiopian leader, to wind down the war.

The procription by the Supreme Court last week of Rabbi Meir Kahane's extremist Kach party will reduce the dimensions of this emerging force. But the three other extreme right parties in the field - Tehiya, Tzomet and Moledet - should between them command another 10 or 11 seats, double their previous representation in the Knesset, or parliament.

Unsurprisingly, what has boosted their prospects is the Palestinian uprising in the

## South African whites step back from extreme right

Anthony Robinson reports that the Conservative Party failed to break out of its Afrikaner heartland

SOUTH AFRICA'S white electorates looked over the horizon at the prospect of racial conflict offered by the policies of the right-wing Conservative Party at this week's municipal elections - and, at least outside Pretoria, retreated to a safe distance.

The overwhelming majority of black voters boycotted the polls entirely - but the fact that elections were held at all in black areas which were in open revolt three years ago is being interpreted by Pretoria as a victory of sorts.

If that is the broad-brush picture which emerges from Wednesday's first ever nationwide segregated municipal elections, a closer examination reveals some fascinating cross currents and pointers to the future.

The most important conclusion to be drawn from the white elections is confirmation that the CP does not have national appeal and is essentially a right-wing Afrikaner tribal party.

It is not an unstoppable steamroller able to crush the NP nationally by picking up massive support in the Cape, or Natal or the big cities. On the contrary these "grass roots elections" run like a general election have shown that the CP's appeal to date is still concentrated mainly in the small

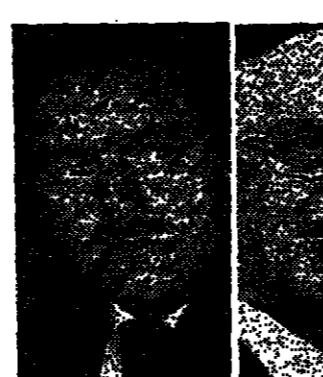
rural dorp of the northern Transvaal plainland (and the Orange Free State and Barro

It also has strong support among blue collar families in the decaying industrial towns of high white and black unemployment east and west of Johannesburg. To judge by its strong showing in Pretoria it can also claim a still rising level of support among the bureaucrats of the Afrikaner-dominated state, including the police and the lower echelons of the armed forces. The party is clearly here to stay.

But the picture of the Afrikaner repents South Africa's first ever nationwide segregated municipal elections, a closer examination reveals some fascinating cross currents and pointers to the future.

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Boosted: P. W. Botha (left), F. W. Botha and F. W. de Klerk (right)

town council seats from eight to 19. This puts the CP only three seats behind the 22 retained by the NP and means that in the nation's capital the CP will be a small CP presence in the city council and preparing a springboard for the next general elections. These are due in March 1990 at the latest - barring a compromise in the tri-cameral parliament which would allow a postponement to 1992.

Meanwhile, in Johannesburg, far and away the most wealthy and dynamic city in Africa, the rather jaded bunch of local nationalist politicians who secured a narrow overall

majority of 36 out of 51 seats on the City Council face a re-voluted and energetic liberal opposition. The NP, with 18 seats, and for the first time a small CP presence in the poorer white suburbs where Afrikaners fear being turned into multi-racial "free settlement areas".

Hillbrow, the high-rise inner city suburb won for the NP from the PFP by Mr Rupert Korb, is likely to prove the toughest test of the new council's ability to introduce peacefully the Government's proposed legal "free settlement" areas for all races.

In Mr Korb's view everything hinges on the success of a shortly to be initiated "law and order" drive to stamp out prostitution, drug trafficking, illegal shebeens and the like and give people confidence that Hillbrow will not end up like a South African version of New York's South Bronx.

In personality terms the NP's success in Johannesburg gives a big boost to the presidential chances of Mr P. W. Botha, the Foreign Minister, who is also the party leader in Johannesburg. Mr Botha is already basking in the reflected glory of President Botha's recent European and Africa tour.

Eleven years ago after his injudicious comment about being prepared to serve under a black president in certain circumstances, he is probably the most popular NP politician among white voters and is seen as the most human white nationalist politician by many blacks.

Mr F. W. de Klerk, the Transvaal party leader, has also been saved by the CP's failure to sweep the Transvaal plateau and the NP's retention of both Pretoria and Vereeniging. Mr de Klerk's parliamentary constituency.

The overall election results, including the election of several hundred black, Coloured

and Indian councils on a higher overall turnout than the 1983 black local elections, enable the Government to press on with its slow and cautious "reform" policies at a local and national level. Its main priorities now will be to strengthen the multi-racial Regional Service Councils and the co-optation of recently elected black local councillors into its proposed National Council.

The Council is designed to thrash out a new multi-racial power sharing constitution which will include blacks - but retain ultimate white control of the foreseeable future. All attempts so far to generate coherent city ground rules founded on the refusal of black leaders such as Zulu Chief Mangosuthu Buthelezi and others to participate while Mr Nelson Mandela and other black leaders and organisations remain in jail or banned.

The \$100-million question at this point remains whether the election results will sufficiently embolden President Botha not only to release the sitting ANC leader, as expected within the next few months, but in such a way as to start a genuine process of negotiation with black leaders other than those elected with minuscule popular support at the latest elections.

## S Korean trade surplus over target

By Maggie Ford in Seoul

SOUTH KOREA recorded its best monthly current account surplus this year in September, with a total of \$1.4bn, bringing the 1988 surplus so far to \$3.8bn, well above government forecasts.

The surplus rose sharply from the same month last year when it reached \$1.1bn. For the first nine months of the year it showed a 37 per cent rise over the same period last year.

Strong exports in September produced a monthly trade surplus of \$1.1bn compared with last year's total of \$0.7bn for the month. Income was also boosted by tourism and other revenues connected with the Seoul Olympic Games.

Total exports for the first nine months have reached \$7.3bn compared with \$5.3bn last year. Efforts by the Government and private sector to change the trade pattern are continuing to pay off.

The accumulated trade surplus with the US fell from \$5.9bn last year to \$5.6bn this year during the period, a 14 per cent drop.

South Korea expects to reduce its surplus with the US over the whole year, from \$6.8bn in 1987 to around \$6.6bn this year, by switching import sources from Japan to the US and Europe and by exporting more goods to Japan.

A strong rise in exports to Japan has already occurred and the trade deficit is expected to be reduced to around \$3.6bn from \$5.2bn last year.

The appreciation of the won against the dollar has not yet apparently had a great effect on exports largely because South Korean companies have been able to absorb costs and keep prices down. It has, however, affected company profitability.

A US Treasury report this week criticised South Korea and Taiwan for "manipulating" their currencies to help exports, provoking criticism from Seoul officials. The won has appreciated by 12 per cent against the dollar in 1988 following an 8 per cent rise last year.

Mr Fernandez said: "The old fashioned compulsory, involuntary lending no longer works."

By Ian Rodger in Tokyo

JAPAN'S ruling Liberal Democratic Party yesterday bulldozed a schedule for public hearings on its controversial tax reform plan through a parliamentary committee despite angry protests from opposition politicians.

The move was apparently designed to show that the party was determined to forge on with tax reform despite the widening repercussions of the Recruit financial scandal.

However, political analysts in Tokyo said the scandal - in which several politicians and businessmen, including aides to the Prime Minister and other ministers, made huge profits after buying shares of a small property company, Recruit Cosmo, in advance of its public flotation two years ago - appeared to be deepening.

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Mr Fernandez said: "The old fashioned compulsory, involuntary lending no longer works."

By Stefan Wagstyl in Tokyo

A MODEST effort by the Japanese authorities to support the dollar - its first intervention in six months - yesterday failed to dispel a strong belief in Tokyo that the US currency could fall further.

The Bank of Japan bought an estimated \$10m to stem a decline in the dollar following the release of data on Wednesday which showed a slowdown in US economic growth.

Soon afterwards, Mr Satoshi Sumita, governor of the central bank, and Mr Kiichi Miyazawa, the Japanese Finance Minister, tried to rally support for the dollar with strongly-worded statements.

But neither these statements nor the central bank's intervention had much effect on the market. The dollar, which had opened at Y125.85, responded by rising temporarily to above Y126, but it later fell to close at Y125.9.

Traders said that the small scale of the central bank's

## Indonesia makes sweeping reforms of banking sector

By John Murray Brown in Jakarta

INDONESIA announced banking reforms yesterday in a bid to improve its financial markets and mobilise domestic funds in the latest package of measures to stimulate the economy.

Mr Radius Prawiro, the Economics Co-ordinating Minister, said the changes add up to the most comprehensive restructuring of the sector since the mid-1970s, and cover foreign banks, capital markets and the monetary policy.

The reforms, which were broadly welcomed by business-

men yesterday, are expected to reduce banking costs to most lenders and borrowers and so improve business efficiency at a time when the Government is seeking to boost non-oil economic activity. The package also aims to raise government revenues at a time when the budget is under severe discipline.

Under the new regulations, foreign banks will for the first time be able to operate outside Jakarta, the Indonesian capital. The regulation is restricted

to six leading provincial cities, and will allow the 11 existing foreign banks to set up branch offices and any new foreign banks to create joint ventures with local Indonesia banks.

On monetary policy, Bank Indonesia, the central bank, is to improve its swap facility, to improve its swap facility, the hedge against currency movements. Swap maturities are to be raised from a maximum of six months to three years. The swap premium will now be calculated on Libor (London interbank offer rate) and prevailing domestic

deposit rates.

Maturities on both the STB and STBU - the short term monetary instruments used to manage the money supply - have also been extended from seven days to 10 days.

Banks' reserve requirements are to be eased from 15 per cent of deposits to just 2 per cent. Mr Adrianus Mooy, the BI governor, said yesterday, "the idea is to minimise the cost of funds and reduce the spread between lending and deposit rates".

In another important move,

public enterprises which currently hold funds at state banks are to be freed to utilise the foreign and private banks.

Reforms to the stock market are calculated to attract more business new sources of long-term funds to reduce the currently damagingly high levels of gearing. Of these, a more equitable tax treatment for bank deposit holders is expected to redirect funds to the bourse where share dividends are already taken. Tax on deposit interest is to be charged at 15 per cent.

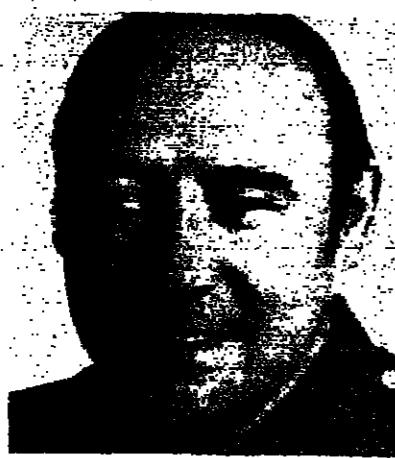
Following the news yesterday that the Tokyo Public Prosecutor's office had obtained a list of all Recruit Cosmo shareholders.

The public prosecutor has been investigating allegations that in August Recruit Cosmo tried to induce an opposition politician through bribery to moderate his investigation of the share distribution scandal. Officials from the prosecutor's office said yesterday that several key documents were missing from files taken by them from Recruit offices last week.

Following yesterday's vote, the LDP plans to hold public hearings on its six tax reform bills next Friday. If it succeeds in holding the hearings, it would then be able to bring the bills to a vote in the two Diet chambers.

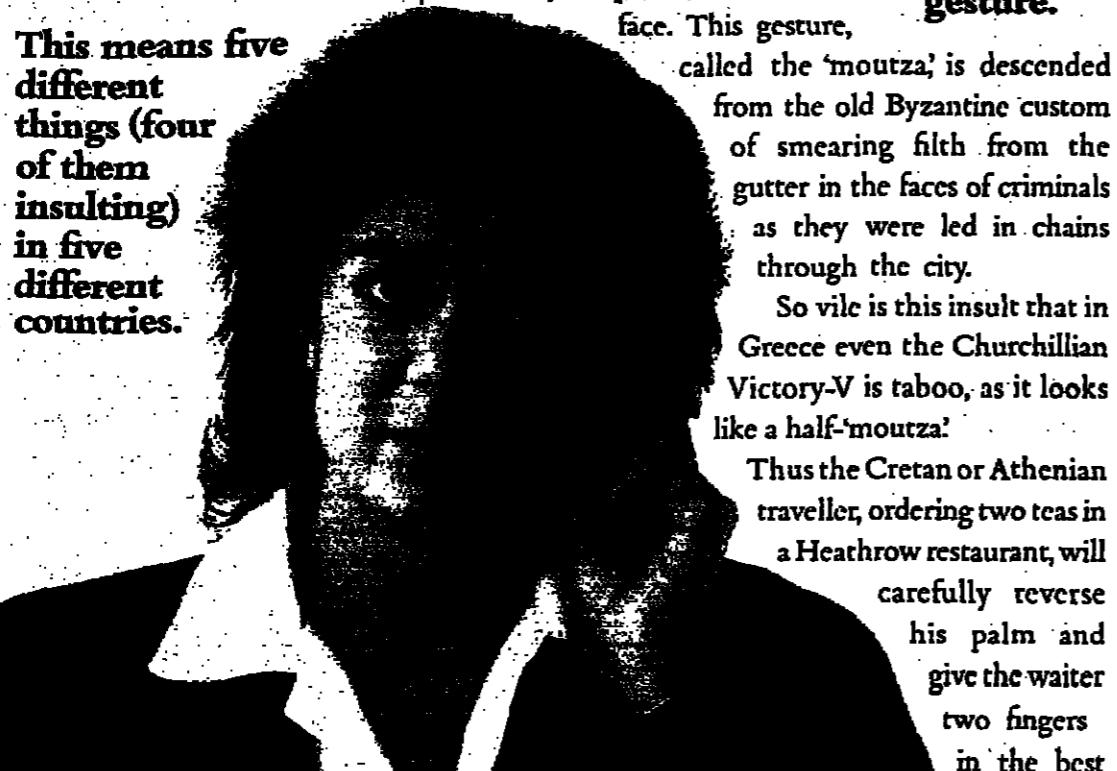
Meanwhile, an opposition member, Mr Keisuke Tanaka of the Democratic Socialist Party, admitted that he had

# "WATCH YOUR B\*O\*DY LANGUAGE!"



*Playing host each year to 36 million people from all over the world is no easy task. Here, noted manwatcher Desmond Morris treats us to a light-hearted look at some of the deadly, but unintentional, gaffes that can so easily occur when cultures collide at Heathrow, the world's premier international airport. To find out more about the eye-pull, the ear-tug, and the celebrated Greek 'moutza', now read on....*

**This means five different things (four of them insulting) in five different countries.**

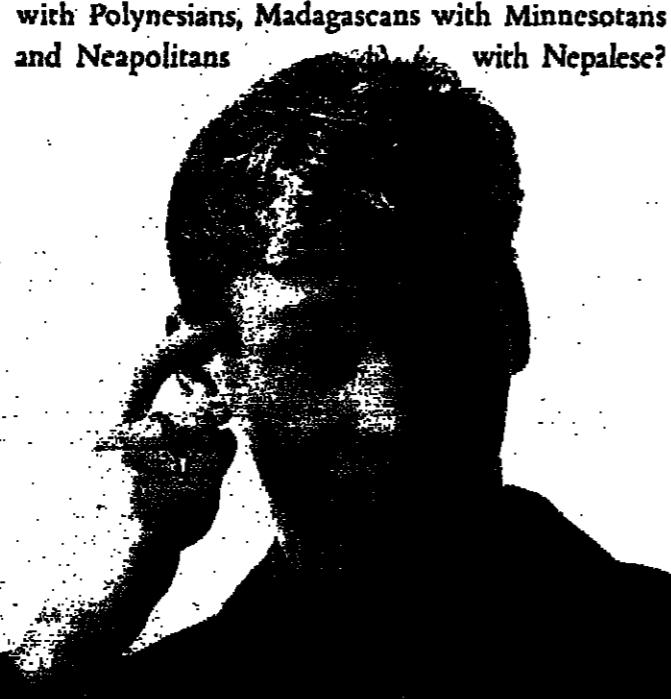


I'm never bored at airports. Quite the reverse. I visit them like other people go to the ballet. To a Manwatcher, there's nothing more fascinating than observing citizens of different countries mingling and exchanging body signals.

And nowhere is the performance so enjoyable as at Heathrow, the world's top international airport.

Day and night they pour in, a cast of 36 million a year from every corner of the globe.

Where else but Heathrow could you hope to see Brazilians rubbing shoulders with Brahmins, Poles with Polynesians, Madagascans with Minnesotans and Neapolitans with Nepalese?



**Intelligence or stupidity? It depends whether you're Dutch.**

Each nationality has its own language of posture and gesture. But since these body-lingos are often mutually incomprehensible, an innocent gesture made in an airport lounge may well be an unwitting insult.

Something in your eye? Think before you touch the lower lid. If a Saudi sees you, he'll think you're calling him stupid, but a South American senorita will think you're making a pass at her.

There is no greater insult you can offer a Greek than to thrust your palms towards his face. This gesture, called the 'moutza', is descended

from the old Byzantine custom of smearing filth from the gutter in the faces of criminals as they were led in chains through the city.

So vile is this insult that in Greece even the Churchillian Victory-V is taboo, as it looks like a half-moutza.

Thus the Cretan or Athenian traveller, ordering two teas in a Heathrow restaurant, will carefully reverse his palm and give the waiter two fingers in the best

Harvey Smith manner. With 22,600 orders for cups of tea open to misinterpretation every day, the wonder is the place functions at all.

It's so easy to give offence. Suppose a passenger asks at the Information Desk where he should go to pay his airport tax.

Now the good news is that at Heathrow, unlike many airports I could name, passengers don't pay any taxes. But just as the Information Assistant begins to say so, she is assailed by a tremendous itch and tugs at her earlobe.

Astonishing though it may seem, this simple gesture means five different things in five different Mediterranean countries.



**In America this means 'A-OK'.**

**In France it means 'zero'.**

Depending on his nationality, the Assistant has offered the passenger the following insult:

**TO A SPANIARD:** 'You rotten sponger.'

**TO A GREEK:** 'You'd better watch it, mate.'

**TO A MALTESE:** 'You're a sneaky little so-and-so.'

**TO AN ITALIAN:** 'Get lost you pansy.'

Only a Portuguese (to whom the gesture signifies something ineffably wonderful) would hang around long enough to hear the answer.

Happily, I can report that BAA's information staff are trained in body language.

A Sardinian woman asks if it is easy to find a taxi at Heathrow. The answer she gets is a cheery British thumbs up. (Very likely from one of the 900 cabbies who serve the airport on an average day.) Immediately, she clunks the unfortunate man with her handbag for making such a devastatingly obscene suggestion. This is why, incidentally, it's inadvisable to hitch-hike in Sardinia.

Isn't there at least one truly international gesture? Don't bet on it.

A Japanese asks an American passenger whether Heathrow has a luggage trolley service. It has. And as it happens, this service is not only first class, but FREE! So the Yank replies with the famous 'A-OK' ring gesture. But to the Japanese this signifies 'money' and he concludes there is a large charge for the service.

Meanwhile, a Tunisian on-looker thinks the American is telling the Japanese that he is a worthless rogue and he is going to kill him.

The ring-gesture can have further meanings.

A Frenchman has just read a BAA advertisement. Glancing around the restaurant in Terminal 4, he remarks wonderingly to his wife, 'You know how much this airport cost the British taxpayer? Not a sou! And he makes the finger and thumb ring which to him means 'zero'.'

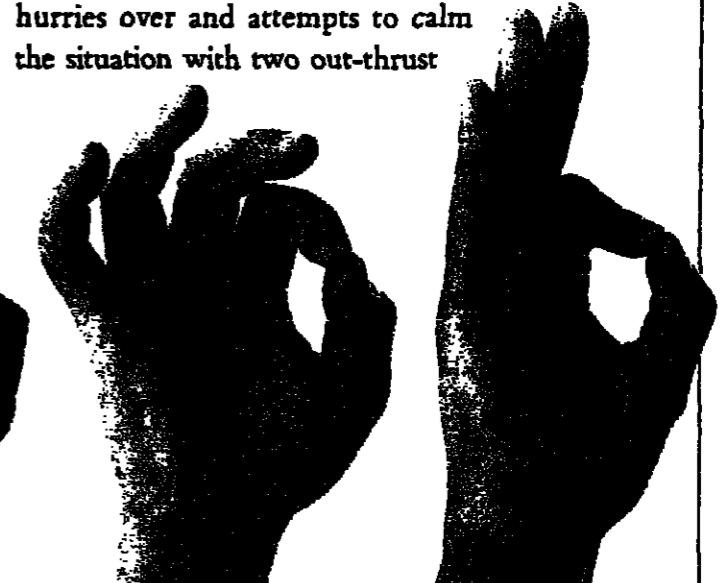
Unfortunately, at the time he is glancing at a Colombian who is enjoying a fine Burgundy with his steak Bearnaise. The Colombian, enraged by the deadly obscenity which he assumes is directed at him, chokes on his wine and catches at his nose with finger and thumb.



**The Punjabi Snake Tongue means 'you're a liar'.**

This appalls a Syrian sitting opposite, who thinks the Colombian is telling him to 'go to hell'.

The Syrian is restrained with difficulty by his Greek colleague from getting up and punching the Colombian on the nose. Meanwhile the maître d' hurries over and attempts to calm the situation with two out-thrust



**In Japan it means 'money'.**

**In Tunisia it means 'I'll kill you'.**

palms. This of course is taken by the Greek to be a double-'moutza' and in his rage he promptly skewers the unfortunate man with his fish knife.

Of course I am exaggerating to make a point, but I do find it astonishing that Heathrow receives only 8 complaints per 100,000 passengers. Keeping the lid on this simmering rum-punch of international emotions must take every bit as much diplomatic skill as running the United Nations.



**To a Saudi this is insulting. To a Florentine deeply flattering.**

But even if you're never treated to such a choreography of misunderstandings, the Heathrow ballet is never dull.

Eyes peeled, next time you're there.

(And if you spot anything really unusual, like the South American Goitre Sign, or the Hawaiian Missing Bottle Waggle, do write and let me know.)

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## THE NEW PEUGEOT 405 ESTATE. MORE ROOM TO BREATHE.

Wide, open space. Sometimes just the sight of it can take your breath away.

So why should a car that offers you more space be boring? It shouldn't. But more often than not, it is.

The new Peugeot 405 Estate isn't boring. Because it gives you all the style, performance and sheer driving pleasure you'll get from any Peugeot 405.

How? By intelligent, careful design. Take the car's aerodynamics. Long

hours in the Pininfarina wind tunnel have given the 405 Estate one of the lowest drag factors of any estate car in its class. What's more, it's built on exactly the same wheelbase - and has the same exterior dimensions - as the 405 saloon.

The result? The 405 Estate simply looks and feels right. Instead of the clumsiness of so many estates, you can enjoy the handling and performance of a saloon car. The top-of-the-range

GTX 1.9 model, for instance, will take you from 0 to 60 (space permitting) in 9.9 seconds. Very bracing.

But if you're worried that all this may have been achieved by sacrificing load space, breathe easy. The 405 Estate isn't a hatchback pretending to be an estate. At nearly 58 cubic feet, the 405's load space is as generous as you could wish for - in fact it's wider than that of any of its major competitors.

When it comes to equipment, you'll find the 405 offers as standard many features you'd pay extra for on other estates. There are still plenty of choices though. Between petrol and diesel engines for instance. Manual and automatic gearboxes. And between 4 different trim levels.

But whatever your choice, you can be sure of one thing. You'll have bought an estate car and a driver's car.

All in one breath.



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## Government hits at SE role in Milbury collapse

By Alice Rawsthorn

THE STOCK EXCHANGE has been heavily criticised by a Government report into the collapse of Milbury, a property company controlled by Mr Jim Raper, the disgraced financier. The report, compiled by the Department of Trade and Industry, is critical of the Stock Exchange's decision to allow Milbury to be listed as a publicly quoted company in 1983, only three years after it had been suspended and Mr Raper had been described by the Takeover Panel as being unfit to run a public company.

It called for a review of the running of the Committee on Quotations at the Stock Exchange and also of the relationship between the Exchange and the Takeover Panel.

During the 1970s Mr Raper - who is now wanted for questioning by the police in connection with the collapse of the Isle of Man Savings & Investments Bank - was one of the most infamous and flamboyant figures in London financial world.

But in 1983, after Mr Raper had acquired a substantial stake in the Westminster Property Group, the exchange decided that it had no option

but to seek a reconciliation with him. Mr Patrick Mitford-Slate, a partner in the Cazenove stockbroking firm and then deputy chairman of the Exchange, began discussions with him. Mr Robin Stormonth-Darling, then chairman of Alexander Laing & Cruckshank and joint chairman of the Committee on Quotations, also played a leading role.

As a result, Milbury, one of the companies controlled by Mr Raper, was relisted and took over Westminster. It also criticises the Exchange and Henry Ansbacher - the merchant bank it appointed to act for Milbury - for failing to ensure that an independent non-executive director was appointed to the company's board.

The Stock Exchange said yesterday that it considers the decision to relist Milbury to be justified. It accepted, however, that it should have ensured that a non-executive was appointed. Ansbacher said that all the directors involved in the Milbury saga - including Lord Spens, who left last year after the Guinness scandal - are no longer with the bank.

## Tory MPs rally in child benefits row

Peter Riddell and Michael Cassell

Mr John Moore, the UK Social Security Secretary, yesterday won the support of most Conservative MPs for the Government's decision to freeze child benefit and to concentrate extra help on lower income families with children.

The annual statement on social security updating in the House of Commons yesterday was, however, strongly attacked by the opposition Labour Party and criticised by a minority of Conservative backbenchers.

The announcement on new benefit levels from next April, including the full inflation proofing of pensions, will be followed next Tuesday by the autumn economic statement by Mr Nigel Lawson, the Chancellor of the Exchequer. Details of next year's spending plans will be confirmed by the full Cabinet that morning.

The decision to target family credit, where take-up was only just over half the expected 60 per cent, rather than child benefit, where take-up was virtually 100 per cent.

Mr Robin Cook, Labour's social services spokesman, claimed the Government was not committed to retaining the benefit, despite its pledge before the last election, and that it sought its "abolition by stealth".

Labour may use some of its own Commons time for a debate.

## BR attacked on plans for on-board Customs

By Kevin Brown, Transport Correspondent

BRITISH RAIL'S Channel Tunnel trains could turn into "drugs express" if the UK Government allows on-board Customs checks, two trade unions claimed yesterday.

Officials of the National Union of Civil and Public Servants and the Civil and Public Services Association said on-board Customs "would put the health and welfare of British Rail at risk for the sake of British Rail's timetables".

The unions, which represent Customs officers, say checks could only be carried out effectively in airline-style Customs halls.

The unions saw Mr Peter Lilley, the Economic Secretary to the Treasury, yesterday to press for the reversal of plans to allow on-board checks on trains terminating north of London.

"We do not believe that the Customs controls that are exercised in a number of EC states are of the same level that we exercise in this country. They therefore will make us more vulnerable," Mr King said.

On political decision-making he said: "There seems to be a belief that references are sometimes used as a political hole, and that decisions can be influenced by extensive - and expensive - campaigns involving lobbying and advertising. This is not how the system works."

Lord Young said that it was for the Director General of the Office of Fair Trading (OFT) to advise on whether a referral was required. "The decision is mine," Lord Young said, "but I would need very strong reasons to reject the Director General's advice." He said that since 1979 there had been only nine occasions out of a total of about 2,000 cases that advice not be taken.

Discussing confidential guidance he said: "In appropriate cases, the OFT can give a confidential indication after consulting me of whether I would likely or not to refer a particular merger. Such guidance

does not tie my hands in making a substantive decision and is based on the limited evidence available at the time when the proposal is not public knowledge." About 90 requests for confidential guidance have been dealt with in 1988.

Then Lord Young outlined the criteria for defining the market, citing a number of different cases, concluding: "Markets vary. It is too simplistic to say merely that Europe ought to be the market against which competition is judged. For some products or services the market may be a single country... There are circumstances as I have shown on one occasion (where) we might have to take the whole world into account."

"But in each and every case, it is the market that is judged and the effect on the customer is the test. If a merger is likely to lead to loss of choice and higher prices for the UK customer, it will probably be referred. But the corollary follows - where the UK customer has adequate choice as the result of effective competition from elsewhere in Europe or the world, apparently high shares of the UK market created by the merger will not necessarily lead to reference."

The 25 per cent UK market share test was no more than a

## World Service changes its accent

Raymond Snoddy on BBC plans to alter the voice of Britain

BBC World Service, to millions of listeners overseas the voice of Britain, is dropping or modifying many of its more strident signature tunes to give the service a more contemporary sound as part of a major restructuring.

The aim will also be an increased commitment to financial reporting on the service, which has 25 million regular listeners around the world, with Financial News featured up to 10 times a day.

But it will be the change in tone that will be most noticeable. From next week Imperial Echoes, the signature tune that introduces the long-running Radio News real will be put through a synthesizer to modernise it. However, the familiar chimes of Big Ben and the "Lilliburlero"

theme at the beginning of news bulletins will remain trademarks of the World Service in English which has about 25m regular listeners around the world.

The aim is to replace the tone of deliberation, solemnity and officialdom with younger, more relaxed voices but without losing any of the World Service's journalistic authority.

"You can't have a network sounding 40 years out of date," Mr John Tusa, managing director of the World Service said yesterday.

Twelve new programmes are being introduced as a central part of what is described as "the most radical developments in the history of the World Service

in English."

A new daily comprehensive 60-minute survey of world news, Newshour, broadcast at 22.00 GMT, will be the flagship of the World Service.

Many of the changes have been made after detailed audience research.

The research showed that typical listeners are to be under 30, male and well-educated, are more likely to live in the developing world and tune in late at night.

Newshour's spot in the schedule was chosen because it was a good evening time for listeners in Europe and West Africa, breakfast time in South East Asia and the Far East, and a late afternoon slot for the Americas.

## Taxpayers could lose by Ordnance deal

By Paul Cheeseright and Charles Hodgeson

BRITISH taxpayers could be deprived of benefits from the sale of the Royal Ordnance armaments factories to British Aerospace because the Ministry of Defence did not carry out up-to-date property valuations, the Public Accounts Committee of the House of Commons said yesterday.

The all-party committee made specific reference to two Royal Ordnance sites, at Enfield and Waltham Abbey, in north and North East London. It said it was concerned that BAE could make a substantial gain on the sale or development of these prime

sites without benefits accruing to the taxpayer beyond the sale price paid by BAE.

Mr Neil Kinnock, Labour leader, fiercely criticised the Government's handling of the sale after reading the report. He alleged that BAE stood to make a "huge killing" from the sale of the two sites and asked Mrs Margaret Thatcher, the Prime Minister, what she intended to do to ensure the taxpayer obtained the "full reward" from the sale.

Mrs Thatcher responded by noting that the independent Comptroller and Auditor General had concluded that compe-

tition for Royal Ordnance, recently privatised armaments group, had been "sufficiently widely-based to secure the highest price available in the prevailing commercial climate."

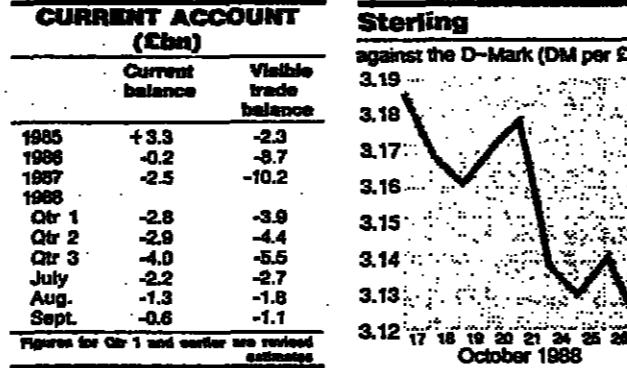
BAE paid £190m in April 1987 to secure all the Royal Ordnance factories, except one in Leeds, in the North of England. Royal Ordnance had already decided to shut the plant at Waltham Abbey, in Essex. BAE was given the takeover to close the plant at Enfield.

There has been much political controversy during the last two weeks about the price paid by BAE.

The Public Accounts Committee, on the basis of evidence it heard in December 1987, said it was concerned that the Ministry of Defence did not obtain an alternative valuation of these sites based on the assumption that their redevelopment might be approved in the future.

## Treasury team swings into action

Peter Norman reports on a cautious response to good trade figures



received two days after the normal closing date for the figures and so might have added between £200m and £250m to Britain's export total last month.

September traditionally shows an improvement in the trade balance, suggesting that the Government's procedures for adjusting the figures to take account of seasonal changes might need some revision.

There are indeed good reasons to view the latest trade figures with some scepticism. The always volatile trade and current account figures have been unusually erratic this summer. Although still in deficit, the September figures are a huge £1.8bn nearer to balance than the July's "shockers" which showed a current account deficit of £2.15bn and a visible trade deficit of £2.65bn.

In compensating for the effects of the postal strike, the Customs Statistical Office included export documents

but in spite of all these caveats, yesterday's trade data did contain some good news. The most obvious was a sharp rise in British exports to £2.85bn last month from £2.75bn in August, while imports advanced only to £2.62bn from £2.55bn. This left a £0.65bn last month compared with August's £1.8bn.

Exports also rose strongly in volume terms over the past month, reversing the recent trend for a much faster rise in imports. Excluding erratic, the Department of Trade and Industry's figures show export volumes up by a seasonally adjusted 10.3 per cent in September compared with a 5 per cent rise in import volumes.

The figures also included a £275m jump in exports of oil and so-called "erratic" items.

The big increase in sales abroad of oil, aircraft and previous stores last month cannot be extrapolated into the future as an indicator of Britain's export success.

THE ARAB League yesterday urged Britain not to send its

Tourism to a controversial meeting of British travel agents in Jerusalem next week and threatened boycott measures against companies taking part, writes Andrew Gowers.

The League, which groups 20 Arab states plus the Palestine Liberation Organisation, said the presence of Mr John Lee at

the annual convention of the Association of British Travel Agents "would represent a provocation to Arab and Islamic sentiments and could have negative repercussions for Arab-British interests."

League officials said British Government participation might be interpreted as condoning Israeli actions in the occupied West Bank and Gaza Strip.

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## MANAGEMENT

## The real challenge facing the European motor industry

Daniel Jones and James Womack compare US and Japanese performance

In the week of the Birmingham Motor Show it would seem that prospects for the European motor industry could hardly be brighter. Every company is making profits. The industry continues to sell a large trade surplus with the rest of the world. The painful adjustments to capacity and employment necessary to restore profitability earlier in the 1980s are over. Indeed, the only problems appear to be the recent softening of sales and margins in North America and vague unease about what 1989 might mean.

Unfortunately, there are some clouds on the horizon. Recent findings presented at the International Motor Vehicle Programme European Policy Forum indicate that there is still cause for concern about the competitiveness of the European motor industry in the 1990s.

A worldwide survey of assembly plant performance indicates that the average Japanese plant in Japan can produce a car of comparable complexity and specification with half the human effort (both shop floor and managerial) needed in European-owned plants in Europe.

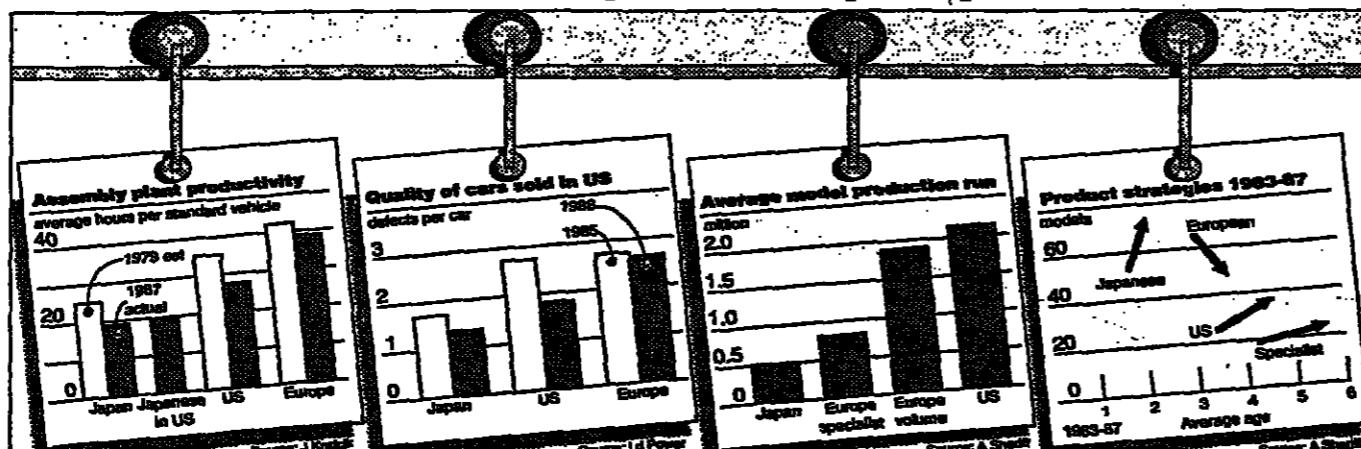
The Americans manage to do much better on average and the best American-owned plants in North America are now comparable in productivity to the average Japanese plant in Japan.

The most recent J.D. Power and Associates survey of new car buyers in North America indicates that Japanese product quality is superior and continues to improve, that American product quality is catching up with remarkable speed, but that the European producers, already in third place, are standing still.

The traditional superiority of European product technology is now under severe attack by the Japanese. The European "technology leaders" - Daimler-Benz and Volkswagen/Audi - are now spending only as much on R&D as the third ranking Japanese company, Honda, while Peugeot and Fiat spend only as much as Mazda, which is half their size.

In the vital North American market the Japanese producers are now taking out twice as many patents as American firms and three times as many as the European producers. In addition, the Japanese seem to get the results of their R&D to the market much more quickly - witness the plethora of new four-valve engines from Japan.

Speed to market is not sur-



prising when one compares product development systems. Professor Kim Clark and his colleagues at the Harvard Business School have found that the Japanese companies on average need 43 months to move a new product from paper concept to the consumer while the Europeans and the Americans need 52. Even worse, Clark estimates that the Japanese firms need only about half the engineering hours of the Europeans and the Americans to get the job done.

In the early 1990s Europe will face redoubled competition from Japan and from a rejuvenated American industry as well. The degree to which weaknesses are recognised and tackled now will determine the ability of the Europeans to hold their own.

Timely action can bring rapid results. Much can be learnt from the way the American producers have come to terms with Japanese competitors in their home market.

By the 1970s the American auto makers had fallen behind Japan on practically every competitive dimension - productivity, product quality, and responsiveness to the market. The American reaction to the flood of Japanese imports was to impose a "voluntary" quota but also, and much more significant, a relative openness to Japanese direct investment. In consequence, the Japanese have opened or have under construction 11 North

American assembly plants (eight in the US and three more in Canada).

Many observers in Europe labelled the American approach foolish. The assembly plants were dismissed as "screwdriver" operations and the Americans were ridiculed for bringing an overcapacity crisis on themselves as soon as these plants came on stream. However, five years later these warnings are not being borne out.

The opening of the first Japanese plants - Honda in Ohio, Nissan in Tennessee, and the GM/Toyota joint venture in California - quickly eliminated all "cultural" explanations of Japanese competitiveness. These plants showed that American workers and managers could produce cars with the same productivity and very nearly the same quality as equivalent plants in Japan.

Suddenly, with competition from across the road instead of half way round the world, many of the American-owned plants in the US began to improve rapidly as well. Indeed, one American company can now match Japanese productivity and very nearly equal Japanese quality. Significantly these productivity gains were made by reorganising the flow of work through the plant and not by massive investments in automated equipment.

The Japanese have brought more than their screwdrivers to the US. The initial plants

opened with only about 30 per cent domestic content. This has rapidly increased to around 50 per cent and all of the companies are publicly committed to achieving around 75 per cent by the early 1990s. Also, most are making plans to export from the US to other markets including western Europe.

This is not the result of US government requirements or even of the strong yen. Rather, the Japanese are rediscovering what the Americans found with their European manufacturing investments a half century earlier - that products need to be customised for regional markets and that designers and engineers need to be resident within those regions to do the job properly.

The Japanese are rapidly developing R&D capabilities in North America to produce North American versions of basic products in the early 1990s. By the mid-1990s it seems likely that they will be designing unique products specifically for North America. At the same time there should be a dramatic improvement in North American design and engineering systems as, once more, the competition locates just across the road.

If screwdrivers are giving way to top-to-bottom manufacturing, what about overcapacity? There may still be a "crisis" by the early 1990s in which the good capacity pushes out the bad, although some plants have already closed. However,

a general increase in productivity will expand the market and is making volume exports possible for the first time in a generation. This means that achieving Japanese levels of productivity and consistent quality - while stressful - will be easier than expected.

The Europeans have a breathing space until the early 1990s when the Japanese unveil the full range of new luxury models under development and finally take the investment plunge in Europe. European governments have the difficult task of striking the right balance between maintaining a European-owned auto industry and generating sufficient pressure to make sure the industry remains globally competitive and that European consumers get a fair deal.

The lessons from America indicate that a more liberal stance towards Japanese inward investment into Europe will ensure more rapid change towards world class techniques. Those who hide behind barriers of one kind or another will fall further and further behind those who learn to compete head on with the Japanese in their own back yard.

On the company level something more is needed. The greatest historic strength of the European industry has been product distinctiveness and diversity. This is in danger of being lost and must instead be re-emphasised.

The European producers have recently been pushing

## A European market for managers

Michael Skapinker on pay and mobility

What effect will 1992 have on what European pay packets? Will managers in Manchester be able to obtain higher salaries by pointing to how much more their counterparts earn in Milan or Munich?

Philip Burnford of Hay Management Consultants says that there are no planned European legislative measures which would have a direct effect on pay and remuneration policy.

There are no directives and, as yet, no intention to harmonise wages and salaries, pensions, social security, employment conditions, terms and conditions," he told the Institute of Personnel Management national conference in Harrogate yesterday.

"So at one level, we can answer the question - 'what will 1992 mean for pay practices across Europe' - very simply: nothing. But at another level, that of economic reality, the answer must be very different."

In their search for the managers of the future, companies will increasingly have to look beyond their own national frontiers. British companies have begun to worry about the drop in the number of graduates emerging from UK universities. In fact, the figure is much wider than that.

Burnford said that Olivetti has concluded that the total output of all Europe's universities is likely to be less than its requirements in certain key disciplines.

"Other companies, which have looked to their home academic institutions as their natural recruiting ground, are already looking more widely across Europe."

In the 1990s, he predicted, the university "milk round" will become increasingly international and competitive. And British graduates will probably be more peripatetic than those of other European countries.

Continental companies will find British graduates attractive for several reasons, he said. UK universities have a well-organised and accessible recruitment process. In addition, a relatively low proportion of the British population goes to university and the quality of graduates is correspondingly high.

British graduates speak English, of course - the international language of business. Many are also keen to work abroad, particularly in the early years of their career. Unlike their continental counterparts, most have already had one experience of moving away from their home town - to attend university. Finally, salaries on offer in the UK are likely to be lower than in much of the rest of Europe.

But managers from other countries will be moving around far more too. Will their increased mobility result in greater uniformity of pay policies? To some extent, Burnford said, a gradual convergence is already starting to occur, notably in the area of linking pay to performance.

There are fields, such as international finance, where something approaching an international pay market already exists. In addition, organisations like Hanson, the industrial conglomerate, have begun to pay their top executives internationally competitive salaries.

There are, however, still large differences between countries - in the area of direct taxation, for example. Executives in the UK and France can expect to retain 62 per cent of their income after tax. In Denmark the figure is 52 per cent.

In the short term, these differences are likely to persist, Burnford said. Eventually, however, "I am convinced that the single economy will force substantial elimination of the distorting effects of significantly different tax regimes, including the tax treatment of benefit programmes and gradual harmonisation of social security practices. I think this is far more likely to happen as a result of economic pressure than as an act of political will."

He said that he did not think it would require a great increase in managerial mobility before pressure began to grow for more uniform pay policies in Europe. Companies moving their managers around would become more aware of the differences - and so would the managers.

"Some time before the end of this century we will have the European company," he said. "Its pay policies, like all its people policies, won't take nationality into account, nor will its reward policies recognise national markets."

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# FINANCIAL TIMES SURVEY

Economic trends in the region look good. Unemployment is down. More new businesses are being formed. Inward investors have been moving in. But, reports Ian Hamilton Fazey, the statistics mask a fragility, which requires sustained growth and local effort to overcome

## A blood rush to the feet

DR JOHN BRIDGE of the Northern Development Company (NDC) likens the workings of the UK economy to the human circulation system. London and the South-East comprise the heart, pumping oxygenated blood to other regions.

Thus north-east England, which accounts for about 5 per cent of gross domestic product, is equivalent to a lower leg, with Tyne and Wear - the most populous county with 1.14m people - acting as a foot. Blood supply is crucial to prevent the toes dropping off.

The economy may be overheating in the south, but it's certainly not overheating up here," Dr Bridge says. "We cannot stand alone. We account for too small a proportion of GDP to function as a free-standing economic unit. We are not like the North-West, which contributes 11 per cent, or Yorkshire and Humberside, with 9 per cent.

"We are largely dependent on what happens nationally. The best thing that can happen to us is five or six more years of sustained growth in the national economy, particularly in the South-East."

In other words, Tyne and

Wear needs a lot more of what the Government has been calling "the ripple effect" - the spread of the southern boom northwards.

The trends in the North-East look good at present and the Government has been talking them up. Unemployment is down, increasingly more new businesses are being formed, inward investors have been moving in. Ministers have continued to open factories and point to the area's nascent enterprise culture.

But there is a fragility to all this and the statistics are none too reassuring, especially as they are being grouped together in such a way as to paint a far rosier picture than really exists.

Take unemployment, one of the main indicators of the success or otherwise of Government economic policy. The September statistics show the rate to be 11.8 per cent in the north, 2 percentage points better than last year, with nearly 30,000 fewer claimants.

But the figures are for what the Government defines as "the standard North" and this consists of the North-east - the counties of Tyne and Wear, Northumberland, Durham and

Cleveland - plus the north-western county of Cumbria. There is a logic in this, for the part of Cumbria north of Sellafield and Penrith looks to Newcastle as its nearest big metropolitan centre. But the south of the county looks to Manchester, where the regional offices of the Departments of the Environment and Trade and Industry confuse matters even further by claiming Cumbria as theirs.

Cumbria's unemployment rate has been in single figures and falling for more than a year now. The latest figure for Tyne and Wear is 14.6 per cent. It does have a single figure rate - among women, where a substantial drift towards the part-time feminisation of the overall workforce - into early evening retail jobs, for example - has reduced it to 9 per cent. Among men, the rate is 18.5 per cent.

There is no deception in the way the Government collects and presents its statistics, of course, merely selectively unbalanced presentation. A similar misunderstanding of Tyne and Wear's economic health was encouraged by the latest VAT registration figures, published in August.

These indicate the rate at which new businesses are being formed. The Department of Employment's press notice stated correctly that the net gain in VAT registrations in the north during 1987-88 was 8.4 per cent and that in some sectors the increase was greater than the figure for the UK as a whole.

This is the sort of easily digestible snippet of news that finds its way unquestioned into TV and radio news bulletins or the business pages of popular newspapers. Four pages into the small print of the figures themselves was the northern breakdown - Cleveland up 15 per cent, Cumbria 8 per cent, Durham 9 per cent, Northumberland 10 per cent and Tyne and Wear 2 per cent.

Vet the total gain in the region was only 5,000 businesses in the seven years, compared with nearly 80,000 (plus 19 per cent) in the South-East and 14,000 (plus 15 per cent) in the West Midlands. The percentage figures underline the extent to which the northern regional economy is lagging the south and midlands, and the absolute figure gives away the woefully small base it was starting from.

Indeed, Tyne and Wear lost businesses in four out of ten industrial sectors. It had a tiny gain in a 61 per cent increase in motor trades following the arrival of Nissan - but even its increases in financial and professional services (41 per cent) and unclassified, mainly small businesses (29 per cent) lagged behind the rest of the region.

Mr Jeremy Beecham, leader of the Labour-controlled Newcastle City Council points out that 24,000 jobs have been lost in the last seven years. He sets this figure against the 3,000 jobs which the Tyne and Wear Development Corporation - the Government's new regenerator for the area - hopes to help create in the next three.

He says: "This has not been such a wonderful year for jobs. There has not been a tremendous upturn. The closure of Marconi in Gateshead, for example, put another 450 people out of work."

This week the threat of closure of North East Shipbuilders in Sunderland was confirmed - with 2,000 jobs at risk.

One theory behind not pointing the picture as bad as it really is is that it improves morale. This view is supported

Left, the Tyne and Swing bridges, Newcastle upon Tyne

"There is also continuing structural change. In 1986 one-third of the manufacturing workforce was employed by 10 organisations. In 1988, those same organisations employ only 6 per cent of the workforce. To get where we are today has been a miracle. We are just beginning to turn the corner. It has been a 13-year programme from a monolithic structure to one of beginnings of an entrepreneurial one."

The NDC has emerged importantly in the last 12 months. It nearly went down when its first chief executive quit suddenly last year for family reasons only months after its launch.

The argument is that reinforcing the North-East's image as a dependent economy and all that goes with it - branch factories, large employers, few small businesses, a shortage of entrepreneurial managers - does little to build up a "can-do" attitude and self-help.

However, although the conflict is the age-old one of propaganda versus truth, the truth has some very positive aspects to it too. Telling the whole story, particularly as it has developed in the last 12 months, may well serve the agents of change best.

Dr Bridge says: "Vacancies are rising substantially - year on year they are 20 per cent up. There was also a 50 per cent fall in the number of notified redundancies in 1987-88. This means that the unemployment trend has probably bottomed out."

Indeed, Tyne and Wear lost 700 jobs. Southern problems of skill shortages, finding and retaining labour, high overheads, congestion, poor distribution, bad deliveries and problematical component sourcing are adding to northern attractions of space, good communications, low costs, and labour that is readily available, trainable and stable.

Dr Bridge says: "A lot of our problems can be put down to sheer lack of confidence in ourselves. Confidence is a very nebulous thing and what we have now is fragile. Economic regeneration is a bit like building

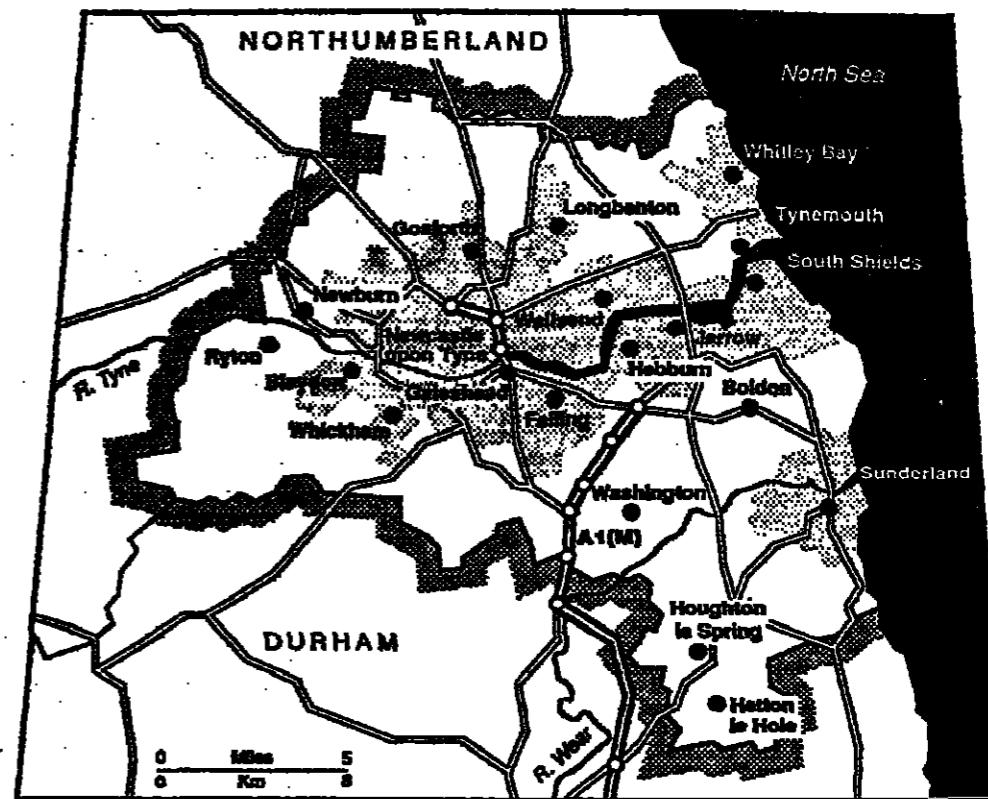
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The Newcastle Initiative: promoting a wider vision  
Development Corporation: a restrained start



## Tyne and Wear

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Projects underway or being contracted include a £100m redevelopment for Newcastle Quayside, a £50m Business Park minutes from the city centre, and an Offshore Technology Park which is already setting innovative standards for the industry.

There's a vast spectrum of projects in the pipeline, too. From marinas to hotels, housing, exhibition and leisure centres.

All designed to revitalise the community by

stimulating new business, new employment, improved trade and long term prosperity for one of the most exciting redevelopment areas of the UK.

We're helping to encourage this tide of change by working closely with investment planners, industry chiefs and the heads of local authorities.

Already over £250m of joint public and private sector funding has been earmarked for specific schemes.

We're putting riverside ideas in action. And investments are flowing again along the banks of the Tyne and the Wear.



### RIVERSIDE IDEAS IN ACTION

Tyne and Wear Development Corporation, Hadrian House, Higham Place, Newcastle upon Tyne NE1 8AF Telephone: (091) 222 1222.

Tyne and Wear Development Corporation, Bridge House, Bridge Street, Sunderland SR1 1TE. Telephone: (091) 222 1222.

## TYNE AND WEAR 2

ALTHOUGH there may yet be more redundancies around the corner, these are likely to be only a fraction of what they have been in recent years. Generally, business in Tyne and Wear is booming for a large number of companies. Established businesses, many still in traditional industries, have come back strongly.

Northern Engineering Industries, the largest company in Tyne and Wear, is an example of the old guard enjoying a resurgence following a painful two-year £75m restructuring. NEI employs 8,000 people on Tyneside and operates worldwide and has, this year, seen a striking turnaround in the state of its order book.

A contract for turbine generators for Iraq, worth £75m, a £23m power plant for an aluminium smelter in Bahrain, while at home a £50m order for the Faslane submarine base on the Clyde. Mr Terry Harrison, NEI's chairman, says he is heartened by the progress. "In the first half of the year our order intake was substantially up on the same period in 1987 and since June we have won several more significant contracts. With our reduced overheads and greater efficiency this will lead to improved profits in the future."

The area's traditional prowess in heavy engineering is playing a major role in the offshore industry, a sector in

which more than 500 local companies are involved. The modern building yards of Press Offshore Systems on the lower reaches of the Tyne are the largest in Britain and arguably the most successful. Charlton Leslie is another established Tyneside company that has adapted to the stringent demands of the offshore market.

Another familiar name is Vickers. Now a much slimmed-down Vickers Defence Systems, the company has recently surprised itself, as well as other people, with its success in securing commercial orders to bridge the gap in defence work. An extra 48 workers have been taken on to cope.

The Bonas Machine Company might not be a household name. Firms in the precision machine business rarely are, but it is a classic example of living to fight another day.

Facing near liquidation only two years ago, the company is today a European leader in its field.

A young high-tech company in a hurry to take on the Amer-

icans is Newcastle-based NE Electronics. A manufacturer of control systems, it has entered into a joint venture with one of its major customers, Newing Hall, to buy American engraving company Domitaux, of Toledo, as the quickest means of entering the US market.

One company that has come a long way from its origins is Mari. Founded originally by Newcastle University, the city's Polytechnic, the City Council and the now defunct Tyne and Wear County Council, Mari (The Microprocessor Applications Research Institute) was set up to do exactly what it name implied. Today, it is a vastly different organisation engaged in a variety of commercial activities, with a turnover last year of £2m and looking for around £7.5m for the year ending next March. Earlier in the year it opened an office in London Docklands.

The company operates in three broad sectors, consultancy, manufacturing and training. CSR, the consultancy and research arm develops software for other companies and provides consultancy on a

wide basis, including strategic counselling. Mari Advanced Systems, the manufacturing operation, has three factories, two in Sunderland and one in Newcastle, with products ranging from PCs to powerful multi-use machines.

No company in the UK has done more to take the bakery business up-market than Greggs. Bread now accounts for a mere 20 per cent of output and only 10 per cent of that is sliced. The move into value added bakery products is paying off with the announcement of a 42 per cent increase in pre-tax profits up to June this year. Turnover is up from £22.6m to £30.6m. The company has 380 outlets nationwide and a sum of £1m has been set aside for further acquisitions.

Outdoor and leisure clothing is a booming sector and three local firms, one old established and two fairly new, are making their mark. There was a time when waxed cotton outdoor wear was a specialised market and Barbour, of South Shields, was the leading name in it. Now everyone is wearing it

and countless firms are making it. Barbour has, however, fought the competition with considerable success.

Berghaus, starting from a single sports goods shop in Newcastle in the 1960s, now provides nearly 500 jobs at its Washington factory. Winner this year of a Queen's Award for Export Achievement, the company has just agreed a £2m funding package with 3i to finance further expansion.

With Nissan boosting output at its Sunderland factory ahead of schedule - this month it began exporting Bluebird cars to nine European countries - it is now advertising for another 150 workers, bringing the total workforce to 2,000 by the end of the year. This can only be good news for firms in Tyne and Wear supplying the Sunderland plant.

These include SP Tyres at Washington, the factory bought from Dunlop by Sumitomo Rubber Industries in 1985. Of the 2,500,000 tyres produced every year 50 per cent go to Nissan. The remainder go to General Motors, Ford and Austin Rover, with 10 per cent being exported. Over the past three years 2.7m has been invested in the plant making it the most efficient of all SP's European operations. It is planned to invest £2m annually for the next few years.

Ewart Mann

## INDUSTRIAL RESEARCH

## Biotech to the fore

WITH MAJOR pharmaceutical and chemical manufacturing companies like ICI, Boots, Glaxo and Sterling Organics in the region, it is not surprising that much of the research carried out by both industry and the academic institutions tends to be in the field of biotechnology.

Indeed, the region's major collaborative venture between industry and academia, the HESIN project (Higher Education Support for Industry in the North) - involving the region's two universities and three polytechnics - chose biotechnology as its first project. However, the work of the Surface Engineering Group at Newcastle Polytechnic is attracting attention. A new application currently being researched at Newcastle Polytechnic is the coating of metals for surgical implants, especially hip replacements.

Newcastle University's civil engineering department is working on the use of anaerobic digesters that can be installed at the factory exit to cope with industrial waste. The centre for land use and water resources has brought together a variety of disciplines, includ-

ing geologists, soil scientists and agronomists to study over-all land use.

In what might sound an appropriate undertaking Newcastle disease has been successfully cloned. Better known as Fowl Pest, the work is being funded by the British Technology Group, with the support of the Poultry Research Centre.

The University's Department of Agriculture has a number of research projects ranging from sub-sea ploughs to work on degradable lubricants, another project of special interest to do so.

The path for the transfer of technology from the laboratory bench to the production line is not always smooth. Sunderland Polytechnic's Department of Mechanical Engineering has developed a low-cost automated vision tester for peripheral field and binocular vision and is considered to be invaluable in spotting both glaucoma

and tunnel vision at an early stage.

Although the project has aroused interest in eye hospitals and among opticians, and is considered to have important applications in Third World countries, it is not proving easy to find a company willing to take it forward into the market place.

Such a situation is not all that unusual according to Michael Forster, chief executive of the Newcastle Technology Centre, who says it is very difficult getting British industry to develop new technology, although European competitors are often quite willing to do so.

The Newcastle Technology Centre, set up in 1983 was chosen as one of the first of the government-backed regional technology centres and subsequently it launched the DTI-supported Techsearch, a scheme to trawl worldwide for

licensing opportunities for smaller companies.

Sixty firms now belong to the scheme. Emphasis is laid upon market-led projects.

Although most of the research originates in the academic institutions, some is carried out in the commercial sector, notably by the International Research and Development subsidiary of Northern Engineering Industries based in Newcastle. Around 450 people are employed at NEIRD, of whom about half are engaged on contract development for a wide variety of outside organisations, including the Ministry of Defence, the CECB, British Steel, the National Nuclear Corporation and many industrial companies.

Much of this work is in the field of electrical, electronic and mechanical engineering, but also includes materials development, physical sciences

and a wide range of service work. Last year NEI spent £24m on its own research and development. The Department of Trade and Industry is contributing £300,000 over three years to NEIRD to help establish an Engineering Superconductivity Club to assist British industry to exploit a new superconducting material now being developed which, being able to operate at much higher temperatures than previously, is expected to lead to many new industrial products.

Seeking to strengthen the links between the local academic institutions and industry and promote the transfer of technology, the Tyne and Wear Development Corporation is to establish a 50,000 sq ft science park on a site adjacent to Newcastle city centre and close to both the University and the Polytechnic. The TWDC says that if the North-East is to get back to competing with other regions such a park is essential and it will be looking for companies who want to tap into the academic research taking place in the city.

Ewart Mann

appraised costs of that size of course are so high that often conventional sources of finance are not interested. Hopefully, if our scheme is a success, one or two institutions may come alongside and help," Dr Bridge says.

The NDC is also now seen as the region's sole agency for inward investment. Nearly 4,000 new jobs, involving around £20m in capital investment, have been created over the past year, making the North-East second only to Wales as the most successful region in Britain in terms of attracting inward investment.

The NDC has continued to target Japan. The North-East now has 22 Japanese-owned companies - and new arrivals from there in support of Nissan and the electronics sector, include Iridi Hoover at Washington, and Mitsumi at Jarrold.

A new source of inward investment, not previously looked at, has been other parts of the UK. "This has always been something of a shadowy area, with no one quite sure what the benefits are of moving industry around the UK," admits Dr Bridge. During the past six months there has been a substantial increase in enquiries from companies in the South, South-East and London, all complaining of increased wage costs, high skill levels, high labour mobility and soaring land costs. Eight moves have already taken place creating 700 jobs.

This was not the first operation of its kind. Nearly a year ago, the NDC established the Northern Software Federation with three years ago. He says: "All at once we find that agencies and individuals are prepared to walk together in the same direction at the same time." The two main roles of NDC are seen as co-ordination and facilitation - the bringing together of the various agencies and then, as an organisation, creating ideas and vehicles for economic development. One of its first projects has been the setting up of a Regional Procurement Office - the first in Britain - aimed at securing a greater share of contract work for local companies.

Dr Bridge sees the coming year as largely one of consolidation. He sees the Regional Procurement Office as being especially exciting, believing it will have the potential for bringing £500m-£150m in new orders to the region every year. In the long term, he stresses, that at least three or four years of further steady national growth are needed for the economic revival of the region.

## Northern Development Company



Reay Atkinson, NDC chairman

## A new-found unity

The NDC is also in the process of setting up a Northern Offshore Federation. The region has some 520 companies involved in the offshore market, and many of them are in Tyne and Wear. But a number of the smaller companies feel a need to get together in joint ventures to bid for sub-contract work from major companies in the industry. The NDC has done the ground work of setting up the new organisation and now it has been handed over to the industry to run.

On the European front, the NDC has not only helped to persuade the EC to set up its third provincial information centre in Newcastle - the others are in Glasgow and Birmingham - but has secured provisional agreement with Brussels for an EC regional office in the city.

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## TYNE AND WEAR 3

## RETAILING

## Big centres pull the crowds

FOR THE past decade TyneSide has provided the apparent phenomenon of having one of the most buoyant provincial retail centres while, for most of the time, suffering one of the highest unemployment rates in mainland Britain. In spite of this, the tills continue to ring merrily.

The fuel for the shopping boom comes from the 85 per cent of the population with jobs who have seen pay keep well ahead of inflation. Cost of housing - to rent and to buy - and travelling to work, both major factors in domestic budgets further south, is low, leaving a relatively high proportion of income for discretionary spending.

The retail scene is dominated by the two major shopping complexes - Newcastle's Eldon Square and the MetroCentre at Gateshead. The latter is ranked as the largest shopping centre in Europe.

Administrator of MetroCentre, the \$180 million child of highly extractive TyneSide, Mr John Hall, left to predictions of an early demise for Eldon Square, jointly owned by Capital and Counties, the Shell pension fund and the City Council.

The effect was certainly felt, as Mr Gordon Allinson, Eldon Square manager, admits, but nothing like so severely as had been anticipated. "We have lost about 5 per cent overall to Metro," he says. "But that's only about a third of what we expected to lose."

He points to the experience of one of Eldon's major stores, the John Lewis Partnership, which is not only the EC's largest provincial retailer but has signed a regional agreement for an EC scheme to the city.

Shops in Newcastle reckon to be doing well because of the larger catchment area they serve. The spend per shopper is not all that high but with so many people within one hour's travel and 50,000 within 2 hours, there are more of them. And as the only major shopping centre between Leeds and Edinburgh, Newcastle's retail trade is the main beneficiary.

Small stores in the centre of Newcastle is all about position. Shops on prime sites in Eldon Square or outside in Northumberland Street may be booming, but a few hundred yards away they are closing down through lack of trade.

Barely 50 yards from Eldon, Newcastle Shopping Centre, also a Capital and Counties venture, has proved less a success since it opened nearly twenty years ago.

The crucial importance of position is reflected in rents. "For good sites rents in the city centre are on a par with other comparable regional centres," says Mr Ken Copeland, property consultant, Chester.

A £15m retail development by London-based Greycoat Shopping Centres, linking into Eldon Square by a two-level bridge over a main city thoroughfare, is planned to open in the Spring, 1989.

Seven minutes away by shuttle bus, MetroCentre does not see itself as being directly in



Eldon Square shopping centre, Newcastle: serving a wide area

competition with Newcastle city centre, but rather more as a leisure experience, according to Mr Ron Woodman, MetroCentre's marketing manager.

"We have three hundred shops open late every night, the top-screamer AMC cinema open until midnight. All this without any graffiti, or lay-abouts. Women feel perfectly safe to shop here any hour of the day or evening," he says.

He points to the fleets of coaches bringing people every week from all directions. One considers the come from as far as Cumbria.

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average, 220 a head when they visit MetroCentre compared with an average domestic spend of 224 a head.

Another feature of the booming retail scene in Tyne and Wear is the appearance of more conventional retail warehouses. Mr Hall is building a series of these adjacent to the MetroCentre. Less than a couple of miles away, on the long-established Team Valley Trading Estate, Hull-based Stadium Properties is developing a other Retail World of warehousing.

First phase occupiers include Tescos, Co-operative, MFI, Others and will be showing incude British Shoe Corporation, Carpetland, Allied Publishers, Stock Babywear and Jelly Giant Toys.

That said, most shoppers in Tyne and Wear appear to remain loyal to their local centre for daily, weekly and even monthly needs with MetroCentre being reserved for special visits. So local shopping centres have expanded malls, such as North Shields, owned by CIN Properties and Washington Galleries, recently acquired by Postel, but most are open. At Sunderland, which has 25 per cent of Tyne and Wear unemployment, the council has undertaken a major shopping development review and is giving substantial support to major upgrading of the town's central shopping area to meet the needs of the 1990's.

Ewart Mann

## GARDEN FESTIVAL

## Tree trail to Gateshead

ACCORDING TO Mr David Copeland, executive director of NGF 90, the company set up to build and operate the 1990 Gateshead Garden Festival, preparations are as far advanced as any of the three previous garden festivals were at this stage in their planning.

The bulk of the tree planting will be done this winter, he says, in order to ensure a mature look by the 16 May 1990

With a gross area of 300 acres, the festival will cover four main locations, including an area of riverside. Excluding car and coach parks, roads and a monorail, leaves around 120 acres, of which some 40 acres are being planted, or land formed.

It is intended there will be more than fifty themed gardens and, during the five months of the festival - closing day is 21 October - there will be a series of flower shows and gardening displays.

As with the previous garden festivals, events will play a major part. There will be a cow milking area with seating for two thousand people. If a sponsor can be found this will become a permanent feature, if not it will be a temporary structure. There will also be an amphitheatre for outdoor events.

There will be a series of six or eight funfair rides, although these will be confined to a specific area with access independent of the Garden Festival. This will enable the funfair to remain open later in the evening than the main event.

A major horticultural feature will be a tree trail mounted in conjunction with

the Royal Botanical Gardens, Kew.

Trees of importance, both ecological and economic will on show. Most will be trees of the temperate zones of the world but, in order to provide as complete a world picture as possible, some tropical species

will be seen under glass.

Three horticultural halls will total 2,000 square metres and there will be a Festival farm, a 'party' sponsor is British Coal which is promoting a wildlife conservation feature.

This will be managed by Bellamy Associates, headed by Dr David Bellamy.

A Pavilion of Northern Excellence will provide a microcosm of the region's industry, with special emphasis on the future.

Getting around the scattered site will be made easier by the use of road trains, a narrow gauge steam railway, trams from Newcastle, Gateshead and Sunderland restored and painted in their original livery and a monorail.

Total capital cost of the Gateshead Garden Festival is not yet known, much depending upon the degree of sponsorship from the private sector. So far, interest there appears to be slight and the organisers have a major promotional job to do.

What is known is the financial input by the public sector - £3m in the form of derelict land grants and assistance by central and local government.

Based upon an anticipated three to four million visits, representing something over two million visitors, Mr Copeland says he is confident that the event will break even on revenue account, likely to be somewhere in the region of £2m.

The question of after-use is being taken very seriously. At both Liverpool and Salford the land has proved to be derelict. At Glasgow it did not arise because Adam Homes, owner of the festival site, had announced the building of houses on the land even before the festival was planned.

David Copeland explains that, in many ways, thoughts about after-use have come first. Agreement has already been reached with York-based Shepherd Homes to build houses on 35 acres of the 50-acre southern section of the site.

Two housing associations will also be involved in providing residential accommodation, giving a total of 430 homes.

Including housing it is anticipated that 60 per cent of the area will be developed, with some 40 per cent remaining as parkland.

Both Shepherd Homes and the housing associations will build a small number of houses to be used during the festival for exhibition purposes.

Mr Copeland sees the main objective as boosting the image of the North East. He also sees the event as giving a fillip to tourism in the region, pointing to the 100 per cent increase in tourist enquiries in the West of Scotland during the operation of the Glasgow Garden Festival.

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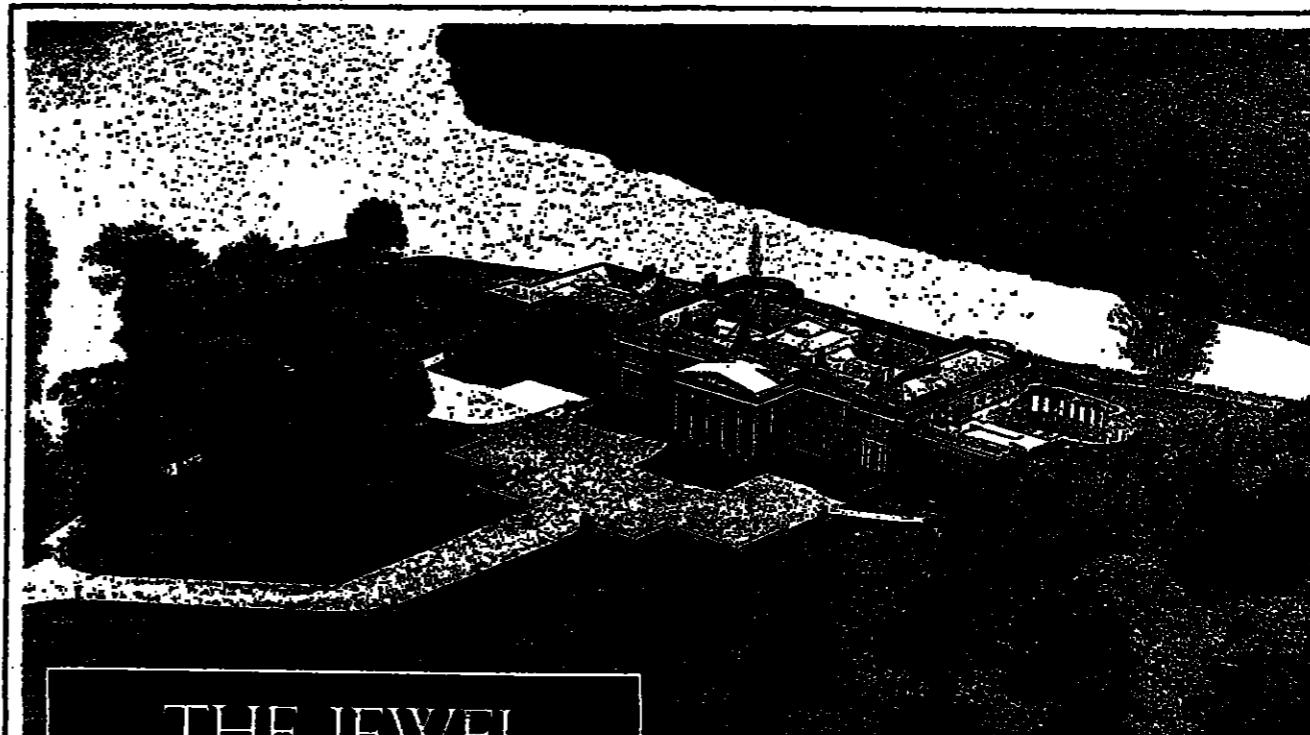
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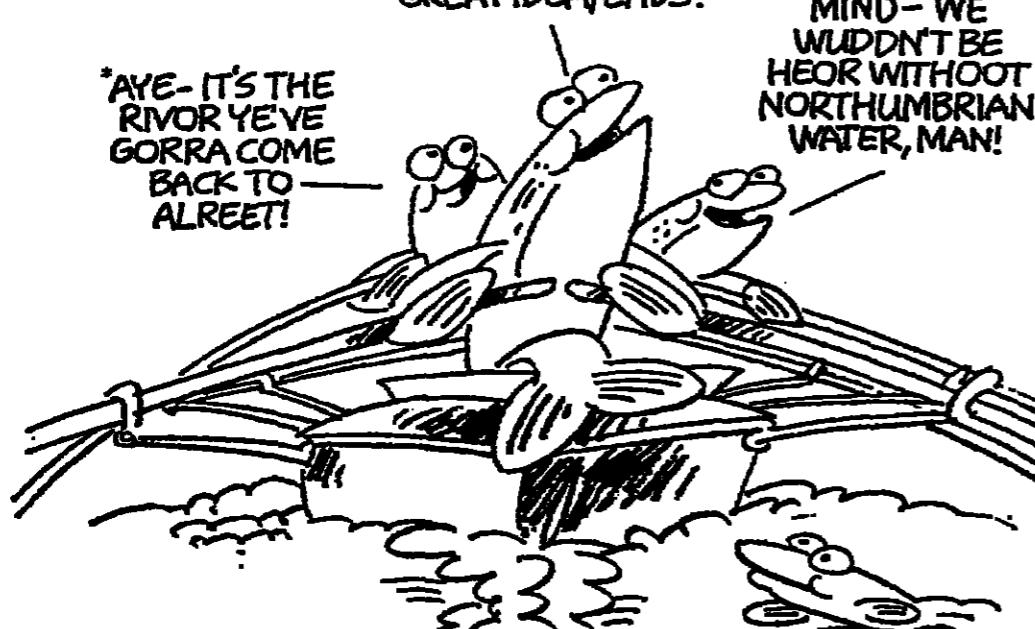
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The North Eastern Electricity Board, P.O. Box 1SE, Carliol House, Newcastle upon Tyne NE9 1SE. Telephone: (091) 232 7520.

## TYNE AND WEAR 4

### THE NEWCASTLE INITIATIVE

## Promoting a wider vision



TNI stands for The Newcastle Initiative. The people behind it hope it will play a decisive part in regenerating the city's economy. It was launched last June and is the first of what the Confederation of British Industry hopes will be a network of similar initiatives around the UK.

Although new to Newcastle and the CBI it is really yet another form of partnership between public and private sectors, examples of which have been proliferating in the UK in the last two years. Some of these have been sponsored by Business in the Community, as in Calderdale, while others have developed on their own, as in Sheffield.

In all cases they exploit the key lessons which have emerged from the US in the last ten years about how urban communities can help themselves when it comes to reviving their flagging economies. One of these is that there has to be significant local decision-making and action for people to see.

At the same time, all parties have to sink their differences in favour of common goals; there have to be leaders, and the leaders must have a wider vision of the community in which they live and operate than their own role in it.

TNI has got off on the right foot by involving heavyweight business leaders such as Mr Chris Sharp, the chairman of Northern Rock Building Society, Mr Graeme Anderson, deputy executive chairman of NEI, and Mr John Ward, the regional director of Barclays.

Wear Development Corporation, Dr John Bridge of the Northern Development Company, and Mr Peter Carr, the senior civil servant who runs the Government's City Action Team for Newcastle.

Although this represents a considerable range of talent and power, TNI will probably have to work hard to ensure that it does not become a co-ordinating talking shop. Putting in money as well as words - or at least persuading others to put it in - is the hardest part as many other partnerships have found. As Mr Jeremy Beecham, leader of the city council puts it: "It remains to be seen if it will work properly." Dr Bridge, however, points out that of the CBI's attempts to get such ventures under way, Newcastle's is the only one that is actually up and running - suggesting that the time

was ripe and that the people involved want to commit themselves to making things happen.

Mr Bill Hay, chief executive in Mr Bill Hay and a small staff dedicated to working as facilitators, not bureaucrats. This too has been a key factor elsewhere in making partnerships work. They are housed in offices lent by Newcastle Breweries.

Mr David Charles, who works in Prof Goddard's centre, sees TNI encouraging more significant local decision-making. This could be vital for fostering more confidence and self-reliance in a region which has for long been at the mercy of decisions made in London by Government or by owners of branch factories.

The first substantial piece of work it has initiated is an example of where this might lead. This is the West End Theatre Village project, which is near the Tyne Bridge, outside the HBC area, but contiguous with it. The aim is to develop a large city centre patch of stalled regeneration.

The focal point will be the existing Tyne Theatre, but there are also plans for housing, workshops, a Chinatown and wider leisure facilities. The area already contains 2,000 jobs and 600 residents but has a faded look to it that reflects bygone, more successful times.

The substantial persona and clout of Mr John Hall has been put to good use. He went to the Northern region of the Royal Institute of British Architects and got its members to form a 28-member team to brainstorm on the issue in an intensive four-day study.

The team's report came out this month. It sees the main barriers to development as land assembly, local finance, achieving a critical mass of arts-based activities, poor image, congestion, unoccupied or underused buildings, lack of car parking, and the rival attraction to potential investors posed by the development corporation.

However, it also points out that most of the infrastructure and ingredients for successful regeneration are already there. What is needed, the report says, is local leadership, a development organisation and a positive financial framework.

This is where TNI has to come in if it is to prove itself. How it grasps such opportunities - such as by forming a development company for the project, as the report suggests - will be the way people will measure it.

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## TECHNOLOGY

**S**oviet science has contributed too little to the world's stock of scientific knowledge. In physics, for instance, it has not been responsible for any recent discoveries of fundamental particles. It is still led by its large research institutes, which are bureaucratic dinosaurs with staffs of thousands.

This damning judgment was made not by a Western critic, but by Roald Sagdeev, who as director of the Soviet Union's space research centre, has been one of the most influential voices in Soviet scientific and technological policy.

As with other statements coming out of the Soviet Union, its boldness takes the breath away. It may even be making a point through deliberate exaggerations. The Soviet Union, after all, continues to enjoy a world class reputation in disciplines such as physics and mathematics, and the country's scientists provide the underpinning for its space and weapons programmes.

Yet the people who shape Soviet scientific and technological policy have launched a reform programme, guided by the catchwords of perestroika and glasnost — more flexibility and greater openness.

The Soviet establishment is not only having to cope with fears that its objective scientific output is falling behind that of the West. It is also having to deal with a wave of respect and interest among the population — in a country which has traditionally held science and scientists in high esteem.

Professor Juri Vasiliev, rector of Leningrad Polytechnic Institute, an elite higher education body specialising in engineering and science, complains of increasing difficulty in persuading students to study engineering and other technical sub-

# Taking the lid off scientific initiative

Soviet academics are being asked to provide impetus for economic modernisation. David Thomas reports

jects. The ratio of applicants to places has fallen from about 6:1 in the 1970s to 2:1 now.

Viktor Zubarev, a deputy education minister, blames young people's increasingly negative image of industry, which they hold responsible for serious ecological problems. The Chernobyl nuclear power station explosion and the impact of industrial effluent on Lake Baikal, which contains more than a quarter of the world's fresh water, have fuelled concern both at the forefront of national debate.

Partly in response, the authorities are increasing the number of elite primary and secondary schools catering for children showing promise in the sciences. They are also beginning to shift their research priorities to reflect the new social concerns. The Leningrad Institute is establishing a chair in ecological problems, while a new Institute of Ecology is being opened at the Siberian science centre of Novosibirsk.

A recent senior British delegation was surprised by the priorities for collaborative work with the UK outlined to it by Konstantin Frolov, a vice president of the Soviet Academy of Sciences. Frolov named

agreed last year, two thirds of the Academy were over 70. Directors of research institutes and universities are now elected by their staff.

The institutes were previously secure in their funding from the centre. Now a system of competitive bids for research grants has been introduced.

Research organisations are being encouraged to come out more constructively for Soviet industry. Pilot plants are attached to many institutes, allowing them to taste the fruits of their research with local industry. At Novosibirsk, each of the 30 research institutes is carrying out up to 10 industrial contracts. They are allowed to keep more of the resulting cash to plough back into the institutes' work and as incentive bonuses for the scientists — known as "sausage money".

More radically still, research institutes are being given new freedom to seek out foreign companies to help exploit their findings commercially. The British delegation was told in Novosibirsk of 200 proposals which scientists there would like to discuss with Western companies, including a clutch of what the Soviets claimed were unique

members of the Academy of Sciences. They are now a retiring age for the first time. When this move was



nitrogen oxide compounds of potential interest to chemical companies. Professor Vadim Kotov, deputy director of Novosibirsk's computing centre, has toured the US with proposals for joint ventures in software, personal computers and semiconductors.

Barriers to foreign visits and exchanges of Soviet scientists are being gradually dismantled. The number visiting foreign scientific centres almost doubled in 1987 compared with the previous year.

But there are still many obstacles to reform. One is the brute fact that, for all the desire to make the system more flexible, Soviet science is still highly centralised and bureaucratic.

Many scientists grumble that they still cannot keep enough of the

fruits of their research. "The director of each research institute spends lots of time trying to find loopholes in the legislation," says one senior Novosibirsk researcher.

Western companies contemplating taking advantage of the new openness still have to deal with the Soviet Union's desperate shortage of hard currency. This is in addition to distinguishing findings of genuine commercial potential from those infused by wishful thinking: the Soviet system is notably lacking in people used to thinking in commercial or marketing terms.

There is little sign of much improvement to perennial bugbears such as the lack of mobility among scientists and inadequate computing power.

Elite institutes, however, remain sheltered from equipment problems. Carol Williams, a British scientist working at Novosibirsk's Institute of Catalysis, which uses nuclear magnetic resonance machines from Oxford Instruments, says the equipment is similar to that which she used in London and Cambridge.

Soviet ingenuity may also help to overcome some of the more glaring deficiencies in computing equipment. Computer scientists claim they have invented extremely clever software to compensate for their lack of modern hardware. Sir David Phillips, the Oxford chemist who was part of the British delegation, confirms that results at some Soviet elite institutes could not have been achieved without very advanced computing power.

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## WORTH WATCHING

Edited by Geoffrey Charlish

costs can be reduced by up to 60 per cent.

The heat exchange processes between the planet, the atmosphere and oceans, raising mean air temperature.

According to the EPA, a projected 3.0 to 2.0 deg F rise in the next century will lead to coastal flooding, as ice melts at the poles, and cause geographical shifts in agricultural production.

Farming techniques, water availability and low-lying areas could all be affected. Some regions might become drier, others wetter.

The agency is preparing a separate report on ways to limit emissions of CO and other gases. But it says the US Government will have to spend "hundreds of billions of dollars."

Strategies are likely to include tax incentives to encourage alternative energy sources, better energy conservation and easing the Third World debt burden to minimise the conversion of forest to farmland. A particularly difficult choice will be between fossil fuel and nuclear power stations.

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It plans to exploit the housing market in the UK, as well as commercial building opportunities. With up to 305 mm (one foot) of excellent insulation, the system sets high standards of thermal efficiency.

## Purely electronic snapshots

FUJI Photo Film, of Japan, has taken the next step forward in still electronic cameras by using a "chip" memory to store the images. Most Japanese camera companies now have prototypes of these cameras, but the preferred technology for image storage has been a 2.5 inch magnetic disc.

The Fuji cameras avoid the moving parts associated with a rotating disc, so improving long term reliability. But the chip memory can hold only five fully scanned images.

The company is working with Toshiba on a design that will hold 40 frames.

Eventually, these cameras are likely to oust conventional still film cameras from the market, which is why Fuji, Kodak and Agfa are all actively involved.

For the consumer market, prices — which range in Japan from Y70,000 (2115) for a Sony or Nikon's Y450,000 — are still too high. Users to date are mainly newspaper photographers and other professionals.

Although picture quality has yet to come up to good 35 mm standards, a single setting point on the safety instantly to play back the images through a domestic colour television set, eliminating film processing.

## Cheaper optical recording

PA TECHNOLOGY'S Cambridge laboratory is developing an optical recording medium which uses a photo-thermal effect to allow relatively cheap, high data density recording tape to be developed.

The medium would be recorded by shining a small point of laser light on to the surface in short bursts, producing a series of "digital dots" representing information. The resultant rapid local heating turns the normally blue, almost opaque material to near transparent yellow throughout its thickness.

Present optical recording systems produce surface deformations that are read by reflection. The PA material allows playback by light transmission. If data were recorded in lines across a tape, a suitable line of detectors under the tape could read a line at a time as the tape moves past, giving a rapid data rate.

PA is seeking backing to develop complete systems.

CONTACTS: EPA: US, 202 321 0000; Fuji: London office, 886 5500; Polysteel: 0175 812222; PA Technology: UK

## THE PROPERTY MARKET

Swedish companies are investing heavily in property in many countries within the European Community. Paul Cheeseright explains why.

## The tip of a Swedish iceberg

**S**wedish money is flowing into British property investment and development, especially in the south east. Britain is not the only West European destination for these funds. Money is also going into the Netherlands, Germany, Spain and Belgium. But Britain seems the most favoured destination.

It is difficult to quantify the amount of this investment. Robert Windborre-Brown, managing director of the Anglo-Swedish Windborre International, says that over the last year, "we are talking in terms of 'not less than' £500m."

The investments range from the mighty to the small. The Svenska project, near St. Katharine's Dock, outside the City of London, where Windborre is a minority shareholder, is the largest overseas commitment ever made by a Swedish company. It is a mixed development, based on offices, and will create 650,000 sq ft of space with a completion value of around £350m.

Next door Standa, the hotel company in the Ratos group, is planning a £10m project for a 4-star hotel, offices and retail space. It has opened another hotel in the Victoria district of London's West End and has a

third opening in Edinburgh later this year.

Less expensively, London and Stockholm Properties has spent £1.5m on an office development in Clerkenwell, near the City of London, and Copenhagen, a quoted Swedish company, has joined the Amchile Group to buy a Bristol office property for just under £2m.

All of this is the tip of the iceberg. But there are factors behind the export of Swedish capital which affect all the West European property market. Since January, the Swedish Government has permitted the export of capital for all Swedish export insurance companies. This has released funds which would not find a home in Sweden itself.

The Swedish property market is relatively small but has shown signs of oversupply. Mr Windborre-Brown noted that the national infrastructure is well-built and there are limited opportunities for redevelopment. Yields have been getting smaller and smaller.

In fact, yields for prime office space in the major Swedish centres has come down to 4 per cent, compared with the 6 per cent which can be obtained in London, according to Lars Evander of Svenska Interna-

tional, the Swedish merchant bank in London.

The ability to export capital suited pension funds looking for a higher return on their capital. It is no surprise that major companies like Svenska have outgrown the local opportunities.

In a broader context, and this is stressed by those on the Brussels market, Swedish companies are seeking to position themselves inside the EC as it makes an effort to lower internal trade barriers. Sweden is a member of the European Free Trade Association.

Swedish investment is flowing into the UK because it is familiar, and it is concentrated on the south east because many Swedes know this area better than other regions.

Swedish companies are seeking to say that the underlying strength of the British property market is more important than its negative aspects - the recent rises in interest rates, the escalation of construction costs and the hints of future over-supply on the City of London market.

But this is not to suggest that other markets in Europe are not attractive as well. The effects of Swedish investment on Brussels are considered in

the accompanying article (right).

One of the attractions of Brussels is that the unit costs are much lower than the UK. It is difficult to imagine an office complex with the space of the Blue Tower - 250,000 sq ft of offices and 100,000 sq ft of car parking - selling for such a low price in London.

Although Swedish exchange controls have been relaxed, the Swedish companies are not using the krona for their purchases. "Most of the investments are highly leveraged," said Mr Evander. Swedish companies are borrowing aggressively on local markets, sometimes up to 100 per cent.

The relaxation of export controls has allowed Swedish companies to export funds needed for equity, but more importantly, has given them the facility to guarantee the loans they are taking up for their purchases. Mr Evander observed that there is much speculation in Sweden about the scrapping of exchange controls. If this should happen then Swedish insurance companies will enter the market.

"In London we have seen the first wave of investment. The second wave is yet to come," said Mr Evander.

## Taking the city of Brussels by surprise

**T**he Blue Tower (left) has dominated one end of the Avenue Louise in Brussels since it was built 12 years ago. It is one of the most striking examples of Swedish property buying in the Belgian capital. Last June it seemed expensive at BFr 2m (£30m). Now it has been sold by Export of Miles to Gramener, controlled by Mr Hans Thulin.

In another notable sale, the Bleton family and County and District Properties, part of the Cestia group, sold Britannia House, the 183,000 sq ft central Brussels office block which houses the British Embassy, to Larmera Investments, registered in the Netherlands, but belonging to Mr Lars-Erik Magnussen, the Swedish magnate.

David Bouch, who was involved in these transactions for Jones Lang Wootton, the chartered surveyors representing the buyers, estimates that Swedish investment in Belgian property reached BFr 20m this year. The Swedes are leading the market and have brought yields on office investments down to 6 per cent from 7 per cent, where they were stuck for as long as most people can remember.

The intensity of the Swedish interest took the Brussels mar-

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#### Amsterdam

Concertgebouw Orchestra, conducted by Riccardo Muti, in Verdi's *Requiem*, with vocalists Aranza Davila, Tamara Sinyavskaya, George Gray and Pasha Burchuladze (Thur).

Utrecht Oratorium Society, Dvorak, Verdi, Beethoven, Recital Hall (Wed).

Debussy, sonata recital, Recital Hall (Tue).

The Colorado Quartet, with Daniel Barenboim as conductor and piano soloist, Schoenberg, Berg, Debussy, Suite Pleyel (Tue).

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# FINANCIAL TIMES

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## Next steps for Mr Botha

TWO SIGNALS emerge from the outcome of South Africa's municipal elections. The substantial gains made by the Conservative Party, while not as great as the Government may have feared, underline the fact that President P.W. Botha still faces a serious challenge from the extreme right; and the generally poor turnout of black voters confirms that the modest reforms of apartheid fall far short of their expectations.

One difficulty the Government now faces is that the Conservatives are in a position to block any changes at the level of municipal administration, such as the multi-racial regional councils promoted by the Government. This will make it even more difficult to win over the country's deeply sceptical black majority.

The best response would be a bold one. If, as the state radio claimed yesterday, the polls produce a mandate for "controlled negotiated reform," Mr Botha should now take the initiative. Stressing the unreality of the Conservatives' vision of Verwoerd-style apartheid, he could restore momentum to the stalled reform process by taking steps to dismantle that pillar of segregation, the Group Areas Act, and release Mr Nelson Mandela; he could also initiate constitutional talks with a cross-section of representative black leaders, which must include Mr Mandela.

### Parliamentary poll

With the municipal elections out of the way, the next electoral challenge to Mr Botha is the parliamentary election which, although scheduled to take place by early 1990, could be postponed if the Government won the consent of the Coloured House of Assembly. This would be forthcoming if the Government began to dismantle the Group Areas Act.

Sadly for South Africa this is a most unlikely scenario. Mr Botha has made clear that his definition of reform leaves residential segregation largely intact, entrenches the status of the nominally independent homelands, and maintains the

racial classification of the Population Registration Act. The danger is that the President's most likely response is to conclude that if modest changes to apartheid fuelled the growth of the extreme right, more fundamental moves would spell electoral disaster.

It would be understandable if a post-election review leaves the ruling National Party alarmed, notwithstanding the optimistic gloss on the results which is being offered by ministers.

### Tipping the balance

An initial analysis of the municipal outcome suggests that, if these results were repeated in a general election, the Conservatives could more than double their present 23 seats in the 178-seat parliament. On the face of it that might not seem too alarming, but only a few more electoral percentage points could tip the balance, bringing the extreme right close to a parliamentary majority, or, assuming the liberal rump survives, to a hung parliament.

Given this challenge to the National Party, its supporters might ask why President Botha should implement radical changes which carry the real risk of losing office, either in 1990 or at a later date.

The answer is that white South Africa has no peaceful alternative. A combination of demographic factors (the ratio of black to white will be 8 to 1 by the turn of the century, having been 4.5 to 1 in 1980), the increasing power of black trade unions and the black consumer, township rebellion and a faltering economy are eroding white power.

All this may be lost on the Conservative Party, clinging to a vision of apartheid that abuts on lunacy. An increasing number of ministers appreciate the pressure the country is under, but President Botha has yet to provide the direction and vision the country needs. If he really believes he has won a mandate for change, the coming months offer what may be a diminishing opportunity for the National Party to bring it about.

### Reciprocity is 'a missile aimed at Tokyo which will land in New York and explode on Capitol Hill'

regulatory and tax constraints on US banks' international activities, thereby providing an incentive to move offshore. And one of the main reasons that the business came to London, instead of Paris or Frankfurt, was that the authorities in London operated an open-door policy for foreign banks, together with a very light regulatory regime.

That openness is now under threat from Brussels, where the European Commission is determined to use the development of the single market to strengthen its arm in trade negotiations. Last week the Commission declared that it would be premature to grant non-EC members automatic access to the benefits of the newly liberalised single market before the

Uruguay round of the GATT establishes a new regime for trade in services. Until then the Commission reserves the right to make access conditional on reciprocity, which greatly upsets London-based financiers.

According to John Heimann, the former US Comptroller of the Currency who now heads Merrill Lynch's executive committee in London, the reciprocity weapon is "a missile aimed at Tokyo which will land in New York and explode on Capitol Hill." In other words, it has the capacity to precipitate a nasty trade dispute between the US and Europe. Inadequately managed, this could damage London's pre-eminent position in the European time zone, if non-EC financial institutions are suddenly excluded from London markets. The Community's move to majority voting means that the UK government's ability to protect the interests of its financial services industry, which accounts for a far greater share of domestic employment than in most other Community countries, is impaired.

For people in the banking and securities business, 1992 so far turns mainly on the Community's draft second banking directive and the proposed investment services directive, which are the subject of heated debate in Brussels and London. These are primarily liberalising measures designed to spark off a series of Big Bangs across Europe. But while the main City representative bodies broadly favour the process, they fear that London's competitive edge in international financial services could become a casualty of political infighting over these and other directives to come.

At first sight this seems odd. London's markets, like those of New York and Tokyo, are part of a highly competitive tri-polar world which has known no borders since capital controls in Britain and Japan were relaxed at the turn of the decade. In contrast, continental European markets have been heavily regulated and very parochial. Capital markets have played a subsidiary role to the banks in the post-war financing of industry in such major economies as West Germany, France and Italy; capital controls have been lifted more slowly there. Why, then, are senior executives in London's better-informed banks and securities houses worried?

The short answer is that the British financial community well understands both the impact of deregulation and the process whereby business migrates from one financial centre to another. The biggest single reason why the Euromarkets settled in London was that the US imposed



City of London stepping into a future shaped by Brussels. Alan Harper

Securities and Investments Board, has argued that there will be no exodus of business from London and that it is naïve to assume that other Community centres will not themselves adopt reciprocity powers. It has also indicated that if it intends to operate on the basis of national treatment, that is, it will not expect the US or Japan to adopt legislation identical to Community legislation – only to permit EC firms to operate on the same basis there as domestic firms. And reciprocity will be discretionary rather than automatic, with the Commission making a political judgement about when and where to strike.

Non-EC firms will no doubt rush to secure their position in Europe before the key directives come into force. But that still leaves a measure of uncertainty about how reciprocity powers will ultimately be exercised. And on top of these worries, British-based firms are concerned about the disappearance of the lightly regulated framework that brought so much business to London in the first place.

The principle of home country control adopted by the Commission means that financial institutions will be granted a single passport to operate throughout the Community mainly on the basis of rules in their home country. This will probably result in lax financial regulation in southern Europe being raised towards the more stringent standards of northern Europe. But if the average level of regulation is substantially below the demanding requirements of Britain's banking and financial services acts, especially in relation to capital adequacy, there will be a risk of regulatory arbitrage. London-based firms could be threatened by less heavily regulated competitors on their home patch.

Mr David Walker, chairman of the

ing directive has reached a more advanced stage than the investment services equivalent, with possible harmful consequences for its non-bank members. It is lobbying to have the capital adequacy requirements for non-banks brought in at the same time as those for banks.

Most of the big non-EC securities firms do not want to see a dash for regulatory laxity. Keith Clarke, an executive director of the Japanese securities group Nomura International, says the view from his firm is that complex markets must be regulated; but that if London ends up disadvantaged by relative over-regulation, the firm has a problem. Most American investment bankers argue that they already live with stringent home country regulation in the US and believe that a move to the lowest common denominator would be bad for business.

But according to Andrew Stewart-Roberts, a vice chairman of the British-owned merchant bank SG Warburg, the whole logic of 1992 is that business should move to the place in the Community where it can be conducted most efficiently. There is no

escape from regulatory arbitrage, he adds, or from some relaxation of the rules in London. Everyone seems to be agreed that the question is how much.

No firm will move out of London on the basis of regulation alone. The directives are also at too early a stage to precipitate dramatic action. Nor is London at any disadvantage to France and West Germany on stamp duties or the taxation of expatriates. Nomura is one of many that see no real alternative to London in continental Europe. Mr Clarke echoes a widely held view that the infrastructure and skills are not yet available on the Continent; and he emphasises the advantages of the English language in London.

What the regulatory anomalies may do is to accentuate an existing trend whereby securities trading is becoming more centralised, while sales are more dispersed. Warburg, for example, has sent some of its sales people, who used to deal in French stocks in London back to Paris, while keeping the market makers in London. Merrill Lynch expects to do more trading in continental European centres under the control of a chief trader in London, while the sales function gravitates to where the client is.

The single market is, of course, about opportunities as well as threats. In a world where cross-border financial activity is bound to increase, the internationalism and sophistication of London-based – though not necessarily British – firms should give them a competitive edge. A US investment bank with a pan-European staff, argues David Roche, a managing director of Morgan Stanley in London, is more European in outlook than most domestic European banks.

The experience of Big Bang has generated a feeling in London's financial community that those who fail to move fast will lose out. But as Malcolm Levitt, a partner in management consultants Ernst & Whitney points out, there are enough uncertainties about 1992 to make a major acquisition strategy difficult at this stage. The financial services directorate in Brussels might welcome the emergence of mega-banks to compete with US and Japanese giants, but the Commission's competition watchdogs may feel otherwise.

Yet the 1992 ethos has been se

### City bodies fear that London's competitive edge in financial services could become a casualty of political in-fighting

infections that many firms are already looking up capital in strategic cross-border share stakes as a down-payment on future opportunities. This is true. For as Bamford Sir Michael Butler remarks, no one has considered properly the question of how to create a single European market in companies, one that would reduce the differences in takeover practices.

If London's Big Bang is any guide, the winners in the short run will be the consumers of financial services. Companies at below multinational level will enjoy better access to cheaper funds; individuals will contribute less to floated profits in retail finance. But for the financial institutions themselves, the competition will be very tough indeed.

## Profits from privatisation

THE SUSPICION that the taxpayer's interest has sometimes taken second or third place to the British Government's wider objectives in the privatisation programme is bound to be reinforced by the Public Accounts Committee's criticism of the sale of the Royal Ordnance factories. In particular the Ministry of Defence's failure to explore fully the redevelopment potential of factories whose closure was under consideration before the sale to British Aerospace looks at best naive.

Even if the Auditor and Controller General was right to conclude last year that the Government probably secured the highest price compatible with its self-imposed deadline for the sale, it is important that the lessons are properly digested. Not least, this is because such future privatisation candidates as water and rail are large property companies in dispute.

The committee's main criticism relates to two Royal Ordnance sites at Waltham Abbey and Enfield in the Greater London area. Closure had been discussed before privatisation in both cases, although only the Waltham Abbey closure was agreed before the sale. The sites had been valued in 1984 at a total of £23.5m and are now alleged to be worth anything up to £400m as development land.

### Development potential

It is notoriously difficult to put a value on property development potential. In an ideal world the Government would have waited until planning consents had been granted in order to establish a basis for realistic valuation. While it is true that the Government had other legitimate interests to pursue in the privatisation which caused it to impose a tight timetable, the size of the potential values involved suggests that it should not voluntarily have turned itself into a forced seller. The PAC is right in recommending that in any similar sales in future planning consents should be obtained before offers are invited.

Given that the Government went ahead with its sale, the question arises whether the Ministry of Defence, the directors

### New London partners

■ Accolades all round for the London office of Goldman Sachs: three of its members have been made managing directors of Goldman Sachs International Ltd, which is what the London end of the operation is called. Even more striking, the same three have been made partners in the parent firm, Goldman Sachs & Co.

The promotions are clearly a signal that the New York office takes its international business very seriously. One of the last of the large private partnerships in Wall Street, Goldman Sachs has not made such appointments before.

The honours have gone to Gavyn Davies, the chief UK economist, David Morrison, chief international economist, and Michael O'Brien, who built up the foreign exchange department. O'Brien has been at the firm longer than either of the others and has the most direct experience in banking. Davies used to be economic adviser at No 10 Downing Street in the days of Prime Minister Callaghan. Morrison, who started at the Bank of England, has a habit of moving the exchange markets when his papers are published. His essay on Sterling policy and Sterling's prospects sent the pound shooting up last May.

Davies has also accepted a visiting professorship at the London School of Economics. He will give a series of lectures on UK macroeconomic policy. They will subject him to academic scrutiny which, he says, "is not necessarily superior to City scrutiny, but certainly different."

### Rotten eggs

■ Ornithologists visiting the Falkland Islands have been horrified to discover that one component of the local diet is penguin eggs: pleasant

## OBSERVER



"That reminds me – I wonder how Bush and Dubaks are doing?"

another attempt to persuade Japan to reform its taxes on imported whisky.

### Whisky & sumo

■ The year 1992 may be important, but do not overlook 1991. For it is to be the year when sumo wrestling physically descends on London at the Royal Albert Hall, no less. It will be the third sumo exhibition tour to a major Western capital, following New York and Paris, and a centrepiece of events commemorating the centenary of the Japan Society.

Sponsorship of the tour, on which the sumo association insists, does not come cheap. Some 40-50 sumo, averaging perhaps 325 lbs a head, plus trainers, supporters, cooks, hairdressers, tailors and so on do not fit easily into the economy class section of a single jumbo. Nor does the physical paraphernalia, including the ring itself, its canopy, and special dirt for its floor. Thus it is notable that the UK underwriter is the British Distillery Association – presumably in

Foggitt foxed

■ A dearth of squirrels in the Thirsk area is hampering the weather forecasting powers of Bill Foggitt, the 75-year-old weather sage who is still smarting after having predicted a balmy summer. "If squirrels early start to hound," he says, "winter will strike like a sword." He has not seen one yet, so is unable to make any predictions on this basis.

Foggitt is putting less store on the natural signs and more on his weather records when making forecasts nowadays. There was a time when he would consult a strand of bladderwrack hanging by the door every day for signs of rain. "The last gale took it away and I haven't bothered to replace it," he said.

He is, however, showing interest in the unusually mild October. "The maximum temperature has been consist-

ently above 60 deg F and the average minimum has been around 52 deg F and we haven't had a frost. I cannot recall a milder October so I will be examining my records to see if this is the best when we reach the end of the month. There are four days to go and it is getting colder today."

Foggitt is predicting a colder winter than last, but nothing spectacular and he is pessimistic about the chances of a white Christmas. "The rainfall tends to balance out over the year and it has been particularly wet this year, so I don't expect to see much snow about this winter," he said.

Meanwhile he is keeping an eye on the Soviet Union. "We had bad winters here in 1942 and 1941, and we know what happened then in Russia. One finished Napoleon off and the other stopped Hitler in his tracks."

### Grosz pledge

■ Nearly all political leaders stay too long, whatever their initial intentions. Here, however, is a firm pledge from Karoly Grosz, the Hungarian General Secretary and great admirer of the British Prime Minister. Grosz says that he will remain General Secretary only until the next party congress in 1990 and will then stand alone around 1991-92. The reason is that he does not want to repeat the mistake of Janos Kadar, who stayed for over 20 years and had to be forced out.

Grosz made his statement to Paul Lendvai, whose book "Hungary: The Art of Survival" was published by E Taurus yesterday.

### Fading glow

■ The glow-worm conversation continued: "How is your youngest?" "Oh, dear, we are having problems. He was arrested at a barn dance for arson, but he managed to wriggle out of it."

## Half way to Heathrow

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**I**f Mrs Margaret Thatcher means what she says about the environment she should create a new agency under a committed new minister. Is she serious? She has certainly been tested.

"No generation has a freehold on this earth," the Prime Minister told the recent Conservative Party conference in Brighton. "All we have is a life tenancy — with a full repairing lease." Her tone should be contrasted with that of her present works manager, Mr Nicholas Ridley. "The difficulty with the Green lobbies," the Environment Secretary said at a Bow Group meeting in that same week, "is that they see it as a religion, while I see it as a science." So does Mrs Thatcher, but she knows when not to sound dispassionate. "It's we Conservatives who are not merely friends of the earth," said she, neatly snatching the title of one of the most well-known green lobbies. "We are its guardians and trustees for generations to come." Mr Ridley, for his part, believes that "making the environment a political vote-catching exercise would be nothing short of irresponsible."

It is therefore hardly surprising that so many Conservatives, including some of Mr Ridley's colleagues, have been shaking their heads and saying that he is not the man to convince worried voters that the Government really cares about acid rain, pollution, dirty rivers, the greenhouse effect, or the hole in the ozone layer. This may not matter now that the Prime Minister has herself taken up the exercise of political vote-catching. Even so, the betting is that in next year's reshuffle Mr Ridley will be moved.

Some will say that this is unfair. Donning her green mantle, Mrs Thatcher has talked about cleaning the industrial rivers of the North and Midlands, reducing use of the gases that attack the ozone layer, cutting down the emission of sulphur and nitrogen oxides from power stations, and the like — but most of it is just a recital of the Environment Department's work under Mr Ridley's management. The sub of the matter is whether Mrs Greenmantle has been signalling a shift to a new intensity of concern for the environment, or whether she has merely been making more populist speeches than Mr Ridley can.

The Environment Secretary must believe the latter, for he said in Brighton that "there is no question of... some sort of 'conversion'." The Government had been steadily working towards the objectives set out by the Prime Minister. "Her speech will enable us to press these initiatives with greater force..." His colleagues take a larger view. "She really has got the bit between her teeth," says one. "It's not just talk, it's a statement of serious intent," says another.

The question is — intent to do what? If you think about it, Mrs Greenmantle may need not only a different secretary of state to promote her environmental vision, but, if she is sincere, a new machinery of government which



## Playing with green fire

By Joe Rogaly

overnment to put it into practice. Let me explain.

As to Mr Ridley, the general complaint is about his image, period. It is not hard to find defenders who insist that he is an effective departmental minister, from the Government's point of view. He has put through the poll tax, wrestled local government to the ground, presented a sensible housing bill and prepared the way for water privatisation. When it comes to the environment itself, he is proud of his hard-headed, scientific approach.

To many people the essence of environmentalism is still protection of the countryside from developers; Mr Ridley has met the suberbantes and villagers of the south-east head-on with economic arguments and an explanation of the planning process. He is weak on the long-term and inquantifiable disbenefits of reducing the acreage of green fields, and he seems to be temperamentally biased in favour of development, but his methodology is rational.

There is, however, another meaning to environmentalism. Since the Chernobyl disaster British public opinion has begun to move towards a more American or continental European preoccupation with the destructive effects of industrial development. Mr Ridley has met this head-on, too. The way he sees it, anyone can make

environmental declarations about this or that industrial process, but a responsible minister must insist on scientific evidence and follow it with rigorous economic analysis.

Only then can he decide whether to support a particular programme of conservation, cleaning-up, or whatever. Each proposition needs to be decided on its merits. He acknowledges that there are rare cases where precautionary measures should be taken before proof is absolute.

This sounds all fine and dandy, but the Europeans in general and the green lobby in particular see it another way. Britain, they say, has been dragging its feet in most international negotiations. It has usually bid for the lowest degree of stringency in any particular regulatory proposal, whether it comes from the European Community or elsewhere. Mr Ridley's list of achievements contains some that are too little, as with control over lead in petrol. Many are late, as with the exclusion of dangerous metal outfalls from factory sewers. Perhaps he has the wrong advisers. Mr Jonathan Porritt, director of Friends of the Earth, seems to think so. Faced with an allegation that something is hazardous, British scientists tend to ask "where is the pile of bodies?" They then require irrefutable proof that the corpses have been

killed by exposure to a specifically British pollutant. So says his new book, *The Coming of the Greens*, written with David Wimber.

Historians will have to wade through a great many details to discover who is right about past practice. My impression is that Britain's recent record is embarrassingly poor, but that it has been improving of late. If there have been brakes on progress they have had as much to do with internecine Whitehall struggles as with chauvinistic scientists, or growth-and-be-damned Thatcherites.

For 28 per cent of the Department of the Environment is really concerned with housing and local government; in this environmental appendage has been able to make proposals, but powerful opponents have thwarted or delayed them. The Department of Energy held up plans to curb emissions from electricity generating plants; the Ministry of Agriculture has defended the farmers' use of nitrates; the Department of Trade and Industry has received the private companies' lobbies. The Department of the Environment seems to have swallowed the motor industry's protestations against the fitting of catalytic converters without any assistance.

Mr Ridley does not appear to recognise the existence of private sector

lobbies and private company cosy relationships with other government departments. His response to ministry protection of public sector industries has been to promote the principle of arms-length regulation. His water bill will provide for a national rivers authority with power to remove licences from companies that transgress. The effect will be purer water, at a cost; one gathers, 10 per cent higher in real terms than is incurred today. The message, that greenery is not free, is plain.

Electricity is another expensive minister. The Prime Minister is trying to persuade the country that nuclear power is safer than the burning of coal, oil and gas, which contributes to the greenhouse effect. Chernobyl will make her case difficult to pursue; the problem of disposal of nuclear waste will make it even harder. In a reversal of roles the green lobby is arguing that nuclear power is too costly while the Government is trying to say that everything else is too dirty. The Department of the Environment does not appear to have the will to make a difficult contribution to this particular debate, which is a consequence that probably only Downing Street can hope to make any headway.

It would be assisted if there were a minister of Cabinet rank whose sole departmental client was the public interest from the environmental point of view. Room could be made. The Departments of Employment and Trade and Industry could be merged with the Department of Energy thrown into the pot. There would be two vacancies at the Cabinet table. Such a minister would get nowhere unless he or she was rigorous, scientific and mindful of the imperative of growth — but the department would, from the start, represent its client. It might also foster open public debate about the major issues regarding the environment, as, in the US, the Environmental Protection Agency did with last week's report on the greenhouse effect. A like body could not be transplanted to the British polity; a green department might be the best high-level answer.

For Mrs Greenmantle has stated something whose destination even she may not comprehend. The environmental case is felt most strongly by politically active young people. At the far edge many of them find it impossible to reconcile continuous growth with protection of the planet. Like Mrs Thatcher, Mr Ridley disagrees. "It is not necessary to go back to living in caves, to hair-shirts and peat fires... for mankind to survive as a species," he says. He quotes the conclusion of the commission under the chairmanship of the Norwegian Prime Minister, Mrs Gro Harlem Brundtland, that sustainable development — growth plus protection of the environment — is possible.

The question that remains to be addressed by the British Government, as by all EC governments, is, how much development? How much growth? The debate will go on and on. Mrs Thatcher has brought it out of the closet. It will not go back.

## LOMBARD

# Car phones on the gravy train

By Hugo Dixon

**T**his week's flotation of Racal Telecom has highlighted the fact that the cellular telephone business is extremely profitable. In fact, profits are about to become excessive.

Racal Telecom was only able to achieve a valuation of £1.7m because of forecasts that its operating profits would leap from £20m in the current financial year to £30m in 1993/94 implying a return on capital of 100 per cent, about five times the market average.

In a normal industry, such a

return would be an incentive for competitors to set up rival services, undercut prices and steal market share.

Cellular telecommunications, however, is not a competitive industry but a duopoly. Apart from Racal Telecom, only Cellnet (a British Telecom subsidiary) is licensed to offer a service.

There is not enough competition in this market because its key resource, the radio spectrum, is so scarce. The air waves are needed for a great variety of other purposes — television, radio, defence communications — and so only a small portion has been allocated to cellular telecommunications.

The operators can fit only so many phones on to their part of the spectrum; if they tried to cram in more, they would end up with disgruntled customers. This is already happening in London, where the air waves have become so congested that subscribers cannot make calls when they want to.

The operators therefore know it would be foolish to engage in a price war, the only result of which would be to reduce profits and overload their public relations departments with complaints. Much more sensible, then, to keep their prices high — and watch the profits roll in.

What is rational for Racal and Cellnet, however, is not necessarily rational for the UK.

Although the operators should be allowed to keep those profits which are the result of their own investment and entrepreneurial flair, they will only be able to make triple-digit returns because they have been given exclusive use

## LETTERS

### Barlow Clowes

From Mr E.D. Davis

Sir, Reading about the Barlow Clowes affair, I am left wondering about two things:

Would you say I have a claim on my licensed bookmakers for a losing investment I made on a horse in the Ayr Gold Cup race which they themselves sponsored? And have they any claim on me for a profitable investment I made on a horse named So Careful in the same race?

E.D. Davis

16 Trinity Drive,  
Holme,  
Carrford, Lancashire.

### Retirement costs in the US

From Mr Keith Wallace

Sir, It was slightly misleading to print Mr Louis Kleber's letter (October 25) under the heading "Beware of poison pills". A poison pill is a device consciously entered into to deter predators.

US medical costs do not meet this description. US corporations have offered free medical cover to their pensioners. The costs are frightening — and growing — and the cover has become a legal liability.

Both the US and the UK have introduced accounting standards under which pension costs are to receive more accurate reflection in company accounts. But in the US, post-retirement medical costs need only be shown when paid — despite the fact that the liability is being stoked up as the workforce earns its entitlement.

US accounts on post-retirement medical care had to mirror the treatment of pension costs (as they ought in all logic to do) the necessary balance sheet provisions would be so large as to suggest insolvency in some cases. Management, bankers and investors — as well as predators — should beware.

US medical costs are not a poison pill: a poisoned chalice possibly, though I suggest "time bomb" would be more vivid.

Keith Wallace

Richards Butler,  
61 St Mary Axe, EC3.

### Pay TV viewers must be treated as consumers

From Mr Terence Le Poer Trench

Sir, Mr Rose wrote an excellent letter offering a solution for pay TV (October 17). However, I found that I could not agree with his argument, nor could I find any relevance or place for the solution in the real world.

With pay-TV the viewer has to be considered, or treated, as a consumer. As soon as he or she makes the "buy" decision to pay for the product (channel/programme), he is then "addicted" as Mr Rose puts it. But until that moment he and all other viewers are excluded, regardless of the cost.

By definition — by the very

nature of pay-TV — it is extremely capital intensive and wholly speculative. It doesn't take a rocket scientist to conclude that high risks and high returns are possible if the supplier gets it right. The laws of supply and demand and required operating margins apply to pay-TV just like any other product.

I must ask: where else is there a scheme by which, after the sale, the consumer at some possible later date would expect to receive reimbursement because demand has increased?

To businessmen surely the wisest decision has to be that any such money is re-invested

in the service. Furthermore, Mr Rose's argument is actually incomplete: what if the number of subscribers fails to achieve the forecast level? Then of course, the contract should provide for a premium that is retrospective.

I rest my case. Others can decide whether or not Mr Rose's idea could be considered, in his words, a "true market solution." But I conclude that is not the case, because academic economic theory has been confused with practice in the real world.

Terence Le Poer Trench,  
27 Thorhill Road,  
Surbiton,  
Surrey.

### Wider issues emerge in the UK beer industry

From Mr John L. Marshall MP

Sir, Your article about the bid by Elders IXL for Scottish and Newcastle (S&N) Breweries (October 24) unfortunately ignored two of the chief issues involved.

The first is Elders' gearing. If Elders were to use British accounting methods, then the bid could result in a company with gearing of well over 200 per cent. The problems associated with high gearing are only too obvious. The primary

objective of management ceases to be investment in job creating opportunities, but rather becomes the reduction of debts.

That this may not be in the public interest was demonstrated by the decision to refuse Goodman Fielder's bid for Rank Hovis McDougall's bid for the Monopolies and Mergers Commission (MMC).

Second: the whole beer industry is currently the subject of an MMC reference. A merger between S&N and

Courage would create a major new force in the industry, with at least 30 per cent of the market.

Such a move would severely enhance the competition. Surely it would be illogical for the MMC to investigate the structure of the industry — but not to be asked to investigate a merger which would affect the structure of the industry?

John L. Marshall

House of Commons,  
Westminster, SW1

### City markets re-evaluated a year later

From Mr David Smyth

Sir, A year after the market crisis, it is interesting to re-evaluate — returning to first principles — the role of the City and its institutions.

The original purpose of the Stock Exchange was to provide a medium whereby companies could raise money from investors in a controlled way, within a framework of sensible regulations. Does this still exist?

It is possible to argue that this purpose has been completely lost sight of in the merger market following de-regulation. Access for the small investor is via an intermediate operator — a bank, a unit trust and so on. All these are subject to the pressures of a volatile, rumoured market.

The small company needing capital to expand has no practical access to the market. Both the main market and the so-called unlisted securities market are hedged about with

written and unwritten rules which prevent the market serving its original purpose. A closed circle of solicitors, accountants, merchants, bankers and other advisers who control access to the funding required to deal with new applicants to listing.

In practical terms, a company will have to be able to spend at least £250,000 to raise any capital. This requires for 90 per cent of all British business any possibility of attracting investors.

The money holders — pension funds, insurance companies, banks, investment trusts — have gained access to an enormous percentage of the available funding. This has inevitably led to a situation where rumour is king.

In how many quoted companies has the stock market valuation any relation to either the asset value of the company or the current trading level? What does it mean in the real world?

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## Hungary steps down the capitalist road

James Blitz, recently in Budapest, analyses the problems of implementing Eastern Europe's most ambitious and far-reaching package of economic reforms

EVERY Monday morning at about 10 o'clock, 30 Hungarians congregate in a room on the first floor of a Budapest office block. They sit at a long rectangular table, each clasping two pages of statistics. A chairwoman stands up and calls into a microphone to start proceedings.

This is Budapest's stock exchange.

The recent inauguration of a stock market is part of a package of reforms that may change the face of Hungarian socialism. And the future of these reforms will be closely observed in the communist world, not least in the Kremlin.

Hungary has been the outstanding pioneer of economic reform in the East bloc, ever since Mr János Kádár, the former party leader, introduced the New Economic Mechanism in 1968. In recent years, Moscow has set great store by the country's example, especially since a number of recent Soviet reforms, such as those in agriculture, were first kindled on Hungarian territory. Mr Gorbachev and the Hungarians share the same goal: the introduction of Western-style reform that does not compromise the party's leading role.

Hungary's results so far have been mixed. The New Economic Mechanism has ended the principle of direct central planning and has given enterprise managers some room for initiative. A degree of private enterprise has been permitted.

But in practice, the reform has only brought change to agriculture and to the retail sector, both of which have flourished. In industry, state subsidies remain excessive and the Government has continued to prop up factories that would otherwise have gone to the wall. Taxation levels are astronomical.

But there is change on the horizon. In the next few weeks, the Hungarian Parliament will vote on what could be the most ambitious economic reform undertaken in the East bloc. It is a two-pronged programme that on the one hand will reduce state subsidies and increase the liquidity of the economy, and on the other, it sets up some of the financial institutions familiar to capitalism.

On the first count, Parliament passed the Law on Associations earlier this



Rail cars at the Raba factory: the state takes 30 per cent of profits

month, which Hungarian economists say has an importance it is difficult to exaggerate. It legislates for the setting up of joint stock companies, allows them up to 500 shareholders and the same number of employees. Until now, the maximum number of employees permitted has been 30.

The law gives private entrepreneurs the opportunity to raise capital from a variety of sources, ranging from the next door neighbour to one of the half dozen lending banks set up recently.

The legislation is most welcome to Mr Zoltán Csontai. He heads an "innovation centre" in the north-east town of Miskolc where he finds financial backing for private firms at the embryo stage. "There are 15 companies here that have been waiting to raise capital under the new Associations Law," he says. "So far people setting up companies have mainly had to invest their own money in ventures but the law provides a much wider opportunity."

The law is also important to Hungary's leading enterprises. Several management boards have already liquidated themselves and issued a 100 per cent share flotation. Skatla, Budapest's largest department store, was until recently owned by the state. It is now owned by a group of agricultural co-operatives. Medicor, a large company manufacturing medical instruments, has also

acknowledges that some ailing industries will no longer receive the same degree of support. Mr Nyers estimates that about 60,000 workers will be laid off in 1989, although many will find jobs again in a country where "moonlighting" remains the norm.

There will be pockets of acute unemployment, however. Take the Lenin Metallurgy works at Miskolc, one of the 10 largest industrial complexes in Hungary. Its manager, Mr László Drotos, has been forced to restructure the company of 14,000 workers in the face of poor demand for steel products and the determination in Budapest to cut subsidies.

"We used to say we would guarantee full employment to the region," he says, "but now politicians are saying it is the duty of the enterprise to ensure efficient employment." He thinks that half the workforce could be laid off in the next two years.

Such measures would allow the Government to reduce taxes, and already Mr Nyers has forecast a cut of 6 per cent in personal income tax in the forthcoming budget.

The three-year plan is nasty medicine for the Hungarian people to swallow. A cut in subsidies will mean price rises, and unemployment is totally unfamiliar to the workforce. "In the short term, we will have to manoeuvre against public opinion," says Mr Nyers. Such words are not spoken lightly after the Polish Government's experience with similar policies this year.

But reform mania is strong, especially in the capital itself. The bundle of socialist ideology is one that has been greatly surrendered. The talk of Budapest officials teems with bond markets, joint stock companies and share ownership.

It raises the question of how exportable Hungary's economic revolution can be, especially with regard to the Soviet Union. Hungary may find itself one day too much in the bosom of the West to be an example to the rest of the East bloc, whose reforms are some way behind.

The hope is that Hungary will pioneer a reform that is not too radical to be unique.

## Pretoria to press electoral reform plans

By Anthony Robinson in Johannesburg

SOUTH AFRICA'S ruling National Party is expected to press ahead with plans to bring blacks into the central government and give financial muscle to multi-racial Regional Service Councils following the party's success at Wednesday's segregated municipal elections.

President P. W. Botha first revealed the Government's plans in a speech to Parliament in April. But concern about a possible strong Conservative Party advance in the municipal elections kept implementation on the back burner.

Despite gains in Pretoria and in depressed mining towns around Johannesburg the Con-

servative Party failed to make its expected clean sweep of the Transvaal and Orange Free State and fared particularly badly in Natal and the Cape.

Mr Chris Hani, Minister for Constitutional Development, described the elections as heralding "the next phase in the process of democratisation."

He added that "through these elections and future developments such as the national negotiating forum, black participation up to the highest level would become a reality."

Describing the elections as "a victory for those who wanted an extension of democ-

racry," Mr Hanius appeared to brush aside the disappointingly low black poll, especially in key areas such as Soweto, the black city next to Johannesburg with a population of nearly three million.

In Soweto, the Sofasone Party led by Mr Ephraim Tshabala, the 80-year-old former mayor, swept to victory, winning 29 out of 35 seats on an 11.5 per cent poll.

Five sitting councillors were returned unopposed together with one independent. Mr Nelson Botle, the Mayor of Soweto, was among those to lose

his former seat.

The pattern of low polls and high absences was followed in many townships on the East and West Rand in protest against what many blacks see as rigged elections under a state of emergency during which opposition leaders have been effectively banned.

The Five Freedoms Forum, a civil rights group, claimed that only 15m of the 26m blacks outside the homelands were registered voters and calculated that only 0.13 per cent of the black population had voted.

The starting point, he suggested, was that "the market should be allowed to 'get

on with it.'" Interference should only occur when the outcome "will not be in the best interests of the economy."

Lord Young reaffirmed the Government's stance - first set out in 1984 and confirmed in its recent Blue Paper on merger policy - that the effect on competition in the UK should be the primary consideration in referral decisions.

He added that the "political hole" argument involved a misunderstanding of the referral procedure - in particular, the role played by the Director-General of Fair Trading.

Details, Page 9; Lex, Page 22

## US to rule on fate of rice trade complaint

By Nancy Dunne  
in Washington

MR CLAYTON YEUTTER, the US Trade Representative, is in the political hot seat today as he prepares to announce the future of the first major trade complaint filed against Japan under the 1988 trade bill.

The complaint, filed by the Rice Millers' Association against Japan over its rice protection measures, seeks an agreement with Tokyo to allow rice imports from the US to rise by 2.5 per cent a year over a four-year period.

The usual political pressure swilling about most trade complaints has been intensified in this case because it coincides with the final stretch of the US presidential election campaign.

By law, Mr Yeutter has 45 days to accept or reject a petition - and then two years to seek a negotiated solution under the General Agreement for Tariffs and Trade (GATT).

Mr Yeutter rejected a similar petition in 1986. He urged the industry to withhold the latest complaint filed in September, saying that Japanese officials had assured him that their rice policies would be negotiable during the current Uruguay round of GATT talks.

Texas and California, states rich in votes for the presidential contest, are also the most prominent rice growing states. Legislators from both states are supporting the rice growers and both presidential candidates have mounted the bandwagon.

Japan's lobbyists have brought heavy pressure on the US State Department for a favourable decision, pleading for moderation at a time when Emperor Hirohito of Japan is ailing.

Newspaper editorials have also urged restraint. One in the Journal of Commerce warned that "challenging the icons of another society is a surefire way to escalate a routine disagreement into an emotional struggle for national survival."

Zenchi, the Japanese Central Union for Agricultural Cooperatives, has threatened to retaliate by switching some of its meat and grain business to US competitors.

Early this week the Rice Millers warned that it might take legal action against the Zenchi for allegedly violating US anti-trust laws and trying to blackmail other US commodity groups into opposing the petition.

## Young defends UK policy on mergers

By Nikki Tait in London

LORD YOUNG, Britain's Secretary of State for Trade and Industry, last night defended the UK Government's policy towards corporate mergers, claiming that it showed "a remarkable degree of consistency."

He stressed the Government's belief that the principal consideration in evaluating whether a merger should be referred to the Monopolies and Mergers Commission should be the potential effect on competition in the UK.

He added that as Secretary of State he retained the power to make a reference on public

interest grounds, but said that such cases were exceptional.

Lord Young's speech comes after a series of referral decisions over the past six months which have badly wrong-footed the City of London. These include, on one hand, the decision not to refer the Nestle bid for Rowntree; on the other, the referrals of the Kuwait Investment Office's 22 per cent stake in British Petroleum, the leveraged bid by Australian food group, Goodman Fielder Wattie, for Ranks Hovis McDougall, and, this week, the offer by Minorco for Consolidated Gold Fields.

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on with it.'" Interference should only occur when the outcome "will not be in the best interests of the economy."

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Details, Page 9; Lex, Page 22

## Howe warns on 'charity'

Continued from Page 1  
properly, and was not an appropriate recipient of Western charity.

Help of the wrong kind would not solve Mr Gorbachev's internal problems and could conceivably damage the West's interests. It might even remove some of the incentives for making necessary changes in the Soviet Union.

Sir Geoffrey cautioned that even if Mr Gorbachev's reform

programme was implemented, people in the West should not expect that a political and economic system like theirs would emerge from it. Mr Gorbachev's purpose was not to overthrow the one-party system, but to improve its effectiveness. It should also be recognised that it would be a long time before political and economic changes in Europe and Asia. "This should make it clear that there has been a radical change in the West," he said.

Continued from Page 1  
the gold purchases.

In fact, the economist noted, Taiwan's exports to the US as measured in US dollars increased by only 1 per cent in the first eight months of the year - and in terms of Taiwan dollars dropped by 12 per cent - while experiencing double-digit growth in non-traditional markets in Europe and Asia. "This should make it clear that there has been a radical change in the West," he said.

Continued from Page 1  
and Dillon Read, denied

reports it had pulled the issue, but said it had dropped plans to price the bonds this week. The firm said it was talking to the Campeau interests about a restructuring deal.

First Boston and the other

underwriters have been facing

growing discontent among

institutional investors at Fed-

erated's high leverage, com-

plex organisational structure

and management changes.

They complain about a poor

retailing environment and Mr

Campeau's lack of big-store

experience.

In addition, bonds issued by

Mr Campeau's first major US

retailing acquisition, Allied

Stores, have fallen sharply in

price since they were issued in

early 1987.

Mr Mark Bachman, a senior

vice-president at the Standard

& Poor's rating agency, said:

"My personal feeling is that

it is very complicated

structure Mr Campeau has set

up with what Allied and his

other companies. And this is a

deal that even five years from

now, the debt burden is going

to be enormous."

Continued from Page 1  
Taiwan gold purchases

ical shift in export markets by

Taiwan," he said.

In spite of the ending of gold purchases by the Government, Taiwan still looks set to emerge as the world's largest market for gold this year.

In addition to the central bank purchases, the private sector bought another 130-odd tons in the year to September and analysts estimate that at least a further 50 tons reached Taiwan through "underground" channels.

Continued from Page 1  
Delay upsets junk bonds

Continued from Page 1  
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# COMPANIES & MARKETS

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## INSIDE

### Modern gold rush for liquidity

Competition in the financial futures and options industry is likened to a gold rush by the authors of a new survey into the global derivatives business. Success largely depends on who is first to create a liquid market in a new instrument, making it virtually impossible for any other exchange to then make a success of the product. Page 29

### Accelerating towards 1992

Inchcape, the UK trading group, is aiming to exploit Europe's single market with a multi-country network of car retailing and distribution outlets, using its Mann Egerton subsidiary. Mann Egerton, which sold 17,800 vehicles in UK in the first half of the year, forms only part of the group's automotive operations worldwide. Led by Mr Derek Whittaker (left), former managing director of Leyland Cars. Page 32

### Burning desire for bullion

Encouraged by the relatively high price of gold this decade, companies are turning to increasingly inaccessible areas to mine the ore. The "rim of fire", an arc of volcanic rock circling the Pacific Basin from Chile through New Zealand and up to Japan, contains scores of gold deposits in ore bodies near ancient vents or volcanoes. But getting to grips with the ore will be no picnic. Page 46

### Keying in to profit

**TOSHIBA** Soaring sales of semiconductors and personal computers, especially lap-top models, helped Toshiba, the Japanese electronics and electronics group, to boost interim pre-tax profits by 139 per cent to Y59.6bn (\$473.3). Fuji Electric, another leading Japanese producer, climbed 54.1 per cent to Y6.6bn. Page 28

### Boarse blues evaporate

The uncertain mood which unsettled the Stockholm bourse before the September general election has largely evaporated, with institutional investors ploughing cash back into the market. Foreign investors, however, are more circumspect and have been net sellers of Swedish equities. Page 50

### The Pac-Man cometh

The battle for Epeda-Bertrand Faure, the diversified French car seat company, could see the introduction to the fast-moving French takeover scene of a "Pac-Man" defence. Well-known on Wall Street, the tactic involves a company under attack launching a counterbid against its aggressor. Page 25

### Market Statistics

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### Chief price changes yesterday

FRANKFURT (DM)		Deutsche Presse	544	+	25
Siemens	555	Siemens Dat.	2815	+	115
BMW	1728	LVHM	3293	+	100
Aldex	1728	Philips	1470	-	100
Westar	414	Philips	1470	-	100
Karstadt	468	Outer Assur.	374	-	15
Police	352	Lochm	395.8	-	12
Deutsche Bahn	1615	TOKYO (Yen)			
Deutsche Vodafone	1615	Philips			
First Boston	454	Hippon Thesp.	1400	+	200
Kraft Inc.	824	Niches	1470	+	190
Deutsche Bahn	782	Hippon Ynsold	715	+	75
RRI Holdings	782				
Reichm	352				
Time Inc.	112				
PARIS (FFP)	112				
Thyssen	112				
Tele de Lass	1180				
	127	Blieh Feid	2600	-	200

LONDON (Pounds)		Lloyds Securities	581	+	6
Avdel	21	Lloyds Chanc.	147	+	6
SAT. Inds.	478	MERC	567	+	6
BOC	204	Nat. Home Loans	123	+	5
British Water	204	Pilkington	2272	+	5
Deb Systech	372	Reflexion	475	+	15
Bras & Trowes	203	SEB Group	121	+	5
Comon St.	230	Tarmac	249	+	6
CUS A	210	Thomson	265	+	6
Hewlett Pack.	252	Whitestar	265	+	6
Imperial Dist.	457				
Landbanc	386	London Fr. Fds.	333	-	10

## Bond Corporation boosts Lonrho holding to 20%

By Ray Bassford in London

BOND Corporation, headed by Mr Alan Bond, the Australian entrepreneur, has become the largest shareholder in Lonrho, the international trading group, by boosting its holding to 20 per cent.

The Australian company has acquired a further 5 per cent during the past four days of trading, further strengthening its position for a possible takeover bid.

The position could be clarified next week when Mr Bond arrives in London and seeks discussions with Mr Tiny Rowland, Lonrho's chief executive and Lonrho's second largest shareholder with 17.809 vehicles in UK in the first half of the year, forms only part of the group's automotive operations worldwide.

By lifting its stake to 20 per cent, Bond will be able to equity account the profits of Lonrho.

Lonrho shares were again traded heavily yesterday, with 37.5p changing hands as the price eased 3p to 37.5p. Bond is believed to have been a buyer again, boosting its stake beyond 20 per cent.

Based on this closing price, Lonrho is capitalised at £1.708m (£2.98m) and Mr Bond's holding is worth £340m.

This is the biggest investment Mr Bond has made in Britain and is part of a plan for international expansion beyond the constraints of the relatively small Australian market.

"I would be very surprised if Bond saw Lonrho with a holding of 20 per cent, as anything less than hostile," he said.

## Philips earnings rise to Fl 161m

By Laura Reun in Amsterdam

PHILIPS, the Dutch electronics giant, lifted its earnings robustly in the third quarter of 1988 on buoyant sales and wider profit margins.

Net income jumped 20 per cent to Fl 161m (£80m) from Fl 134m a year earlier as lower production costs more than offset flat selling prices. Philips is hoping to slash costs by Fl 800m this year through an intensive restructuring campaign involving staff layoffs and eventually factory closures.

Mr J.H. Goris, a member of the group management committee, yesterday described the results as "gratifying" and forecast that Philips would continue to see a "gradual improvement in margins" in the fourth quarter.

For the year as a whole the Dutch company repeated its forecast that net income would match or exceed the Fl 818m of 1987. Mr Goris noted that a number of extraordinary gains were expected in the final quarter, including a large one from a previously-announced joint venture with Whirlpool.

The US maker of large domestic appliances is to pay Philips Fl 16m for its white goods activities. Philips, which is Europe's largest electronics concern, is also considering selling other assets in telecommunications, medical equipment and miscellaneous activities in the US.

Against extraordinary gains in

the fourth quarter Philips will take large provisions for restructuring, perhaps more than Fl 400m. On balance, a net extraordinary gain of about Fl 250m is seen by some analysts.

In the third quarter, sales fell 8 per cent to Fl 16.6bn from Fl 12.6bn in the same period last year, the biggest quarterly rise in three years. Foreign exchange movements were more favourable than in recent years and all product sectors boosted their revenue.

Operating income increased 21 per cent to Fl 702m in the latest quarter although finance charges were heavier. Non-consolidated companies, especially MEC and Grundig, posted considerably higher earnings.

In the first nine months, profits fell 10 per cent to Fl 498m from Fl 554m a year earlier on narrower profit margins, especially in consumer electronics. Stiff competition from Asian manufacturers is hitting prices as Philips seeks to maintain market share while cutting costs. Sales increased 6 per cent to Fl 53bn in the January-September period from Fl 36.7bn a year earlier, also the biggest nine-month advance in three years. Only consumer electronics failed to raise turnover.

Market reaction was laconic as Philips' share price closed unchanged on the day at Fl 31.30.

GENERAL MOTORS, the world's largest vehicle maker, yesterday reported record third-quarter profits thanks to higher car sales, particularly in Europe, which offset lower earnings of its non-automotive operations.

In contrast, Chrysler, the third largest US car maker, saw earnings fall sharply to \$112.5m or 50 cents a share from a restated \$245m or \$1.12. Despite increasing its car and truck market share in the US and Canada, Chrysler has been hit by the cost of continuing sales incentives.

GM's net profits for the third quarter ended September 30 were \$85.9m, or \$2.46 per common share, against \$912.3m or \$2.28 a year earlier.

Mr Roger Smith, chairman, said the year-earlier earnings for the same period, applicable to common shares, would have been only \$327.4m, or \$1.06 per share, without last year's changes in depreciation time for plant and equipment.

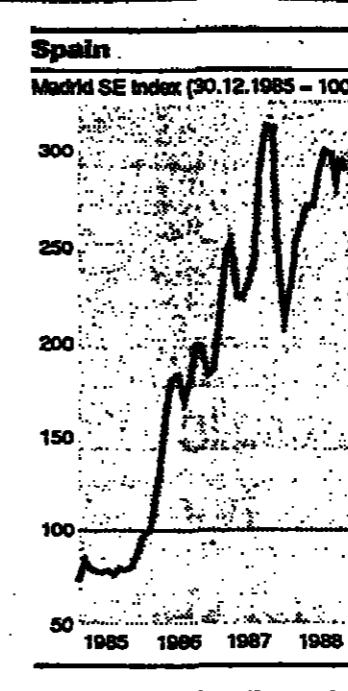
For the nine months, net earnings were \$34.45bn, or \$10.09 a share, against \$2.72bn, or \$7.70. Revenues for the quarter rose to \$25.04bn against \$22.61bn a year earlier and in the first nine months to \$81.38bn against \$73.40bn last year.

Chrysler's result details, Page 24.

Total car and truck factory



Carlo De Benedetti (above) and Jose Ramon Alvarez Rendueles: the project is more important than the sector



Spain Madrid SE Index (30.12.1985 = 100)



## INTERNATIONAL COMPANIES AND FINANCE

## Earnings at Chrysler fall sharply in third quarter

By Robert Vincent in New York

CHRYSLER, the third largest US car maker, saw earnings fall sharply in the third quarter to \$115.5m or 50 cents from a restated \$246m or \$1.12 in the corresponding 1987 period.

At the nine-month stage the group was also well down at \$616.5m, compared with \$939.5m a year ago, and earnings per share dipped from \$4.33 to \$2.77. This year's nine-month figures were after a \$33m provision for plant closures.

The company said that despite increasing its car and

truck market share in the US and Canada it had been hit by the cost of continuing sales incentives and a heavier mix of fleet sales.

Sales for the quarter were ahead at \$7bn, against \$6.2bn while for the nine months they advanced to \$23.2bn from \$18.6bn.

In addition, the price increases for 1988 models did not come soon enough to offset the rising cost of raw materials, labour and employee benefits. The company's Newark assembly plant was also down

for the entire quarter while it was retooled for production of the new Dodge Spirit and Plymouth Acclaim.

But Mr Lee Iacocca, the company's chairman, was bullish about the rest of the year and 1989. He said: "The result of many of our investments will be on their way to dealerships soon."

He added that they were proceeding with plans to spend \$13.5bn over the next few years in new products and processes and plant improvements.

## Proceeds from disposals lift Placer Dome income by 62%

By David Owen in Toronto

PLACER DOME, the large Canadian gold producer whose president, Mr John Walton, recently resigned, has reported a sharp 62 per cent increase in third-quarter earnings thanks mainly to the sale of the group's interests in Falconbridge and McIntyre Mines.

The after-tax gain from the sale totalled \$90m (US\$75m). Net proceeds from the transaction of \$532.7m have swelled the group's cash kitty to \$3764.5m.

Net earnings for the quarter totalled \$137.5m or 61 cents a share, compared with \$84.9m or 39 cents a year ago.

Sales dropped to \$186.2m from \$204.4m in the corre-

sponding year earlier period. Operating earnings plunged to just \$45.5m from \$28.5m in 1987 due principally to a \$22m writedown in the carrying value of US energy investments.

In the nine months ended September 30, net income climbed to \$215m or 96 cents a share on revenues of \$456m, from \$184.6m or 85 cents on revenues of \$363.1m in 1987.

Meanwhile, Toronto-based Falconbridge, the world's second largest nickel producer, this week reported another sharp jump in quarterly profit to \$87m or \$51.16 a share.

This compared with just \$19m or 26 cents a year earlier. Reve-

nues also soared by almost 60 per cent to \$352m.

For the first nine months, net earnings totalled \$217m or \$2.80 a share, compared with a loss of \$13m or 19 cents a year ago. Revenues rose to \$147m from \$90.6m.

The turnaround is principally explained by buoyant nickel prices, which more than offset the negative impact of exchange rate fluctuations.

The group's long-term debt has however risen a sharp 31 per cent from a year ago to \$297m. This is largely explained by the group's \$366m purchase of its own shares from Placer Dome ear-

lier this year.

No major rescue has ever been undertaken of a bank under bankruptcy protection.

A bankruptcy could also make it much harder for regulators to seize control of MCORP's banking subsidiaries as they had done last summer in the rescue of First Republic Bank, the other major Dallas bank holding company.

Regulators sold First Republic's banks to NCNB, the North Carolina banking group. MCORP executives are trying, however, to keep their operating subsidiaries locally owned.

They are seeking a package involving some \$16m of federal assistance which would keep the group largely intact.

Mr Raymond Cyr, president and chief executive, said that he anticipates a strong final quarter and expects results for the year as a whole to be "comparable with those for 1987."

Analysts had no material effect on net income.

For the nine months ended September 30, net earnings rose to \$264m or \$2.67 a share, on revenues of \$21.1bn.

This compared with profits of \$17.4m or \$2.69 on revenues of \$10.9bn in the corresponding 1987 period.

Bell Canada's contribution to the company's profit was unchanged from a year ago at C\$1.73m. The group said that a recent strike by nearly 20,000 telephone operators and tech-

## MCORP may be forced to file for bankruptcy

By Roderick Oram in New York

MCORP, the sole surviving major Texas bank, admitted yesterday there is a high probability it will be forced to file for bankruptcy within 30 days.

Mr Gene Bishop, chairman, said "it's obvious that we can be forced into filing by creditors, but the action would be in the interest of protecting our assets and our creditors; it's really the only alternative."

The bank holding company, which earlier this month said it needed federal government assistance to rebuild its balance sheet devastated by the Texas real estate collapse, triggered the countdown to a possible bankruptcy a week ago by halting interest payments on \$470m of debt and dividends on its preferred shares.

Creditors could apply to the courts as early as November 21.

Analysts interpreted the moratorium as an attempt by the bank to force a quicker and more favourable bailout from federal regulators who would probably prefer to avoid complicated bankruptcy proceedings.

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Last week MCORP reported a third-quarter loss of \$51.7m after a \$36.9m addition to loan loss reserves.

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## INTERNATIONAL COMPANIES AND FINANCE

**SKF jumps 30% after strong third quarter**

By Sara Webb in Stockholm

SKF of Sweden, the world's leading roller bearings manufacturer, said profits after financial items jumped 30 per cent to SKr15.7m (US\$14m) for the first nine months, helped by particularly strong demand in the third quarter.

Group profit more than doubled in the third quarter to SKr37m from SKr16m a year ago while sales in the third quarter rose by 13 per cent to SKr1.14bn.

The group yesterday raised its full-year forecast for the second time this year in view of the marked improvement in market conditions and said profits after financial items should exceed SKr1.25bn in 1988.

SKF was badly hit by overcapacity in the roller bearings industry, which caused profits to fall 7.5 per cent in 1987. But the group said that the overcapacity has been gradually eliminated; prices have risen in the

US market and the West European markets are showing similar moves.

Group sales climbed 9 per cent to SKr15.7m with the strongest sales increases occurring in the US and Asia/Pacific.

The roller bearings division reported a doubling of profit (after financial items) in the third quarter to SKr10m, while sales climbed 12 per cent to SKr4.32bn. Taking the full nine months, profits rose 23 per cent to SKr15.7m and sales increased 7 per cent to SKr12.2bn.

SKF also reported increased profits for its smaller components and tools divisions.

The group said a month ago that the favourable business trend should lead to further profit increases in 1988. SKF expects the capital goods sector (on which it earned better margins) to develop more rapidly than the automotive sector.

**Norsk Hydro scales down aluminium trade**

By Karen Fossli in Oslo

NORSK HYDRO, Norway's largest publicly quoted company, is to scale down its aluminium trading unit, because of continued heavy losses and move it back from Lausanne to Oslo.

The unit, which lost Nkr21m (\$32.3m) in the third quarter after a deficit of Nkr22m in the previous quarter, will be integrated within the company's metals group.

The announcement coincided with the Norwegian conglomerate's profits statement, which showed a rise in net profits for the first nine months of 1988 to Nkr1.25bn from Nkr1.52bn.

This was less than expected because of trading losses, reduced magnesium production, low oil prices, and a big fire at a vinyl chloride plant which cost the company "tens of millions" in lost production.

Net income in the third quarter slipped to Nkr324m from Nkr325m a year earlier because of "specific operating costs of Nkr21m and net for-

ign exchange losses of Nkr366m."

Mr Torild Aakvaag, managing director, said aluminium trading activity was under review but that it will be scaled down "and its scope severely reduced." Trading volumes are to be limited in an attempt to reduce risk exposure.

A substantial manpower reduction is to be made, although Norsk Hydro declined to quantify the move.

The agriculture division saw its third-quarter operating income plunge to Nkr78m from Nkr322m last year. The latest result was reduced by Nkr6m because of early retirement costs and substantially lower sales volume in the period.

The oil and gas division posted an operating income of Nkr167m versus Nkr128m. Light metals had an operating income of Nkr453m versus Nkr325m amid rising primary metal prices, partly offset by higher costs of raw materials.

The petrochemicals division lifted operating income to Nkr367m from Nkr244m.

**Investor buys 10% of UBF**

By Our Financial Staff

MR PETER FRYCKMAN, the Finnish entrepreneur, confirmed yesterday that he holds a 10 per cent stake in Union Bank of Finland, Finland's biggest bank, and said he may buy more shares.

He had accumulated the holding of "roughly 10 per cent" in the past two years. He said he exercised rights to buy new shares under UBF's recent FM1.2m (\$285m) share offering. But he dismissed suggestions that he was acting in concert with others.

The publicity-shy shipping and real estate investor said Finnish bank shares were undervalued compared with the banks' ratings in foreign stock markets. "All banks are stable," he added. "You can go to sleep at night knowing the bank won't go bust."

He was annoyed that Union Bank had publicly discussed his holding.

**Anger over Arnault calls**

By George Graham in Paris

FRENCH stockbrokers and institutions are bristling over Mr Bernard Arnault's latest plans for raising FF12.4bn (\$3.6bn) of new capital.

The French financier has accumulated a commanding position in the LVMH champagne, cognac and luggage goods company in a joint venture with the Agache brothers' holding group. On Wednesday he announced yet another in the series of cash calls and juggling with the already complicated structure of the Agache group, of which he took control in 1984.

The latest operation aims at raising FF2.4bn through the issue of equity in a new company combining the Au Bon Marché department store, the Conforama furniture retailing chain and La Belle Jardiniere, including mainly property interests.

The cash would then be passed to Christian Dior, the

**Bank Leu president quits after six months**

By William Dufford in Geneva

-

MR WERNER Schick, president of the executive board at Bank Leu, announced yesterday that he was resigning less than six months after he took over the job.

His announcement came after a meeting of the Bank Leu board on Wednesday.

Mr Schick fixed no date for his departure but said he hoped it would help to ease a conflict that had started in May when a merger with BZ Bank Zurich was under discussion.

This merger, which would have joined Switzerland's oldest and fifth largest commercial bank with one of its youngest and most dynamic, was supported by Mr Kurt Schiltknecht, the Bank Leu chairman.

The move was abandoned in June when it became evident that it did not enjoy the full support of the Bank Leu management.

Mr Schiltknecht, a Social Democrat and former chief economist at the Swiss National Bank, had taken over as chairman earlier this year in the shake-up that followed Bank Leu's involvements in the Guinness-Distillers affair in the UK and the Dennis Levine insider trading case in New York.

Although Valeo is far larger than Epeda in terms of sales, the car seat manufacturer is in a strong financial position to launch a bid for its bigger rival. This was followed by a row between the various bankers involved in the saga, and the decision of Valeo and Chargeurs this week to withdraw their joint offer.

**Epeda considers Pac-Man defence**

By Paul Bettis in Paris

THE CURRENT takeover battle for Epeda-Bertrand Faure, the diversified French car seat company, could break new ground in the fast-moving French takeover scene by introducing the Pac-Man defence.

This is well known on Wall Street and involves a counter-bid by a company under attack against its aggressor. It was first used in the early 1980s by Martin Marietta to fight off a hostile raid from Bendix.

Banque Arjil, the recently established French investment bank, has proposed a Pac-Man defence to the embattled management of Epeda, which is struggling to fend off a hostile takeover bid from Valeo, the leading French car components group under the management control of Mr Carlo De Benedetti, the Italian businessman.

Mr Christian Giacomotto, Banque Arjil's chief executive, confirmed yesterday that he had made a Pac-Man proposal — namely, after the video game — to Mr Pierre Richier, the chairman of Epeda, a fortnight ago. The plan would involve a takeover counterbid by Epeda against Valeo.

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**REPUBLIC OF TURKEY PRIME MINISTRY HOUSING DEVELOPMENT AND PUBLIC PARTICIPATION ADMINISTRATION**

Closean, Cement Plants Located in Afyon, Ankara, Balikesir, Söke, Trakya

Within the framework of the Turkish Privatization Programme, the Housing Development and Public Participation Administration (HDPPA) has appointed Turk Ekonomi Bankasi A.S. and La Compagnie Financiere Edmond de Rothschild Banque as financial advisors, and is now inviting core investors willing to assume responsibility in the management of all or any of these firms to bid for minority acquisition of the company stock. The remainder of the shares will be offered to the public in compliance with the privatization programme.

The 1987 cement output of each plant is as follows:

Afyon	467,212 tons
Ankara	735,155 tons
Balikesir	423,000 tons
Söke	241,500 tons
Trakya	151,500 tons (white)
	270,700 tons (grey)

The sale procedure will entail negotiations with prospective purchasers with a view towards the partial sale of the shares owned by HDPPA. Interested parties are invited to apply in writing not later than November 4, 1988 to:

TÜRK EKONOMİ BANKASI A.S.  
Advisory Services Department

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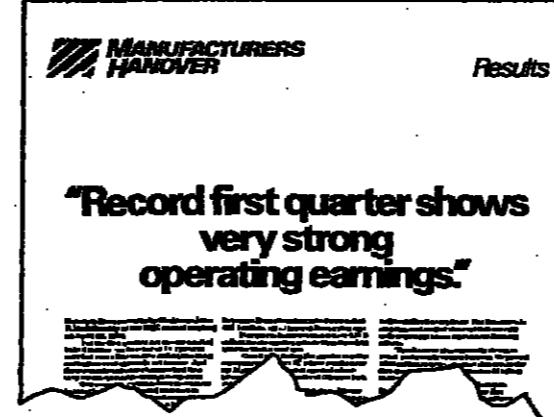
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- Higher revenues from investment banking and corporate finance
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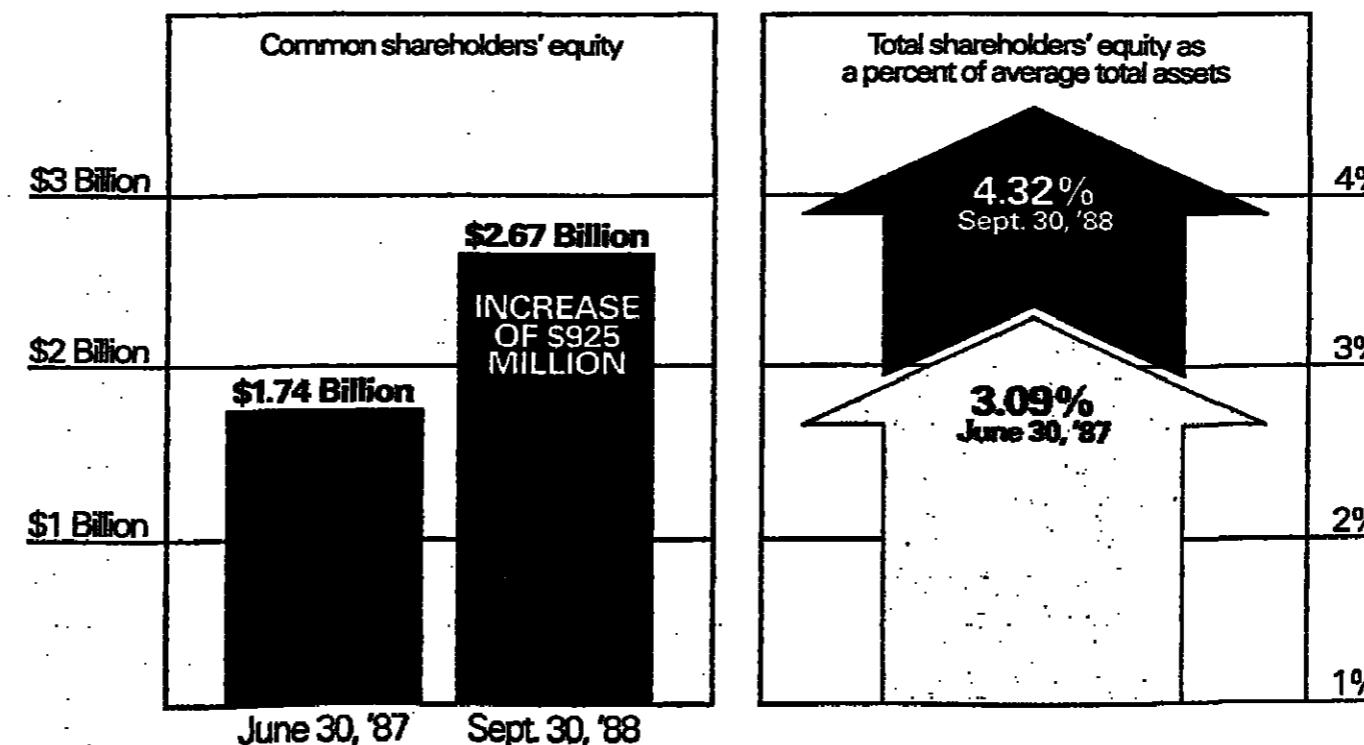
## 1ST QUARTER



## 2ND QUARTER



## 3RD QUARTER



IG INDEX LTD: 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD

Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO

FT 30 FTSE 100 WALL STREET Nov. 21/29/2137-39

Oct. 15/24/1513+11 Oct. 18/24/1864+14 Dec. 21/30/2142-39

Dec. 15/07/1516+11 Dec. 18/26/1866+14

.. Prices taken at 5pm and change is from previous close at 9pm





New Issues

October 27, 1988

## Federal Farm Credit Banks Consolidated Systemwide Bonds

8.20% \$873,000,000  
CUSIP NO. 313311 SG 8 DUE FEBRUARY 1, 1989

8.30% \$1,045,000,000  
CUSIP NO. 313311 SM 5 DUE MAY 1, 1989

Interest on the above issues payable at maturity

8.45% \$550,000,000  
CUSIP NO. 313311 TK 8 DUE NOVEMBER 1, 1989

Interest on the above issue payable May 1, 1989, and at maturity

Dated November 1, 1988 Price 100%

The Bonds are the joint and several obligations of the Banks of the Farm Credit System and are issued under the authority of the Farm Credit Act of 1937. The Bonds are not obligations of and are not guaranteed by the United States Government.

Additional information may be obtained upon request through the Funding Corporation.

Bonds are Available in Book-Entry Form Only.

## Federal Farm Credit Banks Funding Corporation

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This announcement appears as a matter of record only.

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Arranged by

Barclays Bank PLC

Continental Bank

October 1988

U.S. \$300,000,000



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Unconditionally Guaranteed by

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In accordance with the terms and conditions of the Notes, notice is hereby given, that for the Interest Period from October 28, 1988 to January 30, 1989 the Notes will carry an Interest Rate of 6 1/4% per annum. The amount payable on January 30, 1989 will be U.S. \$5,671.01 and U.S. \$226.84 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

October 28, 1988

CHASE

U.S. \$100,000,000

Allied Irish Banks Plc

Perpetual Floating Rate Notes

Issued under the Companies Act, 1963 or 1985

Subordinated Primary Capital

Perpetual Floating Rate Notes

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the Notes, notice is hereby given, that for the three month Interest Period

from October 28, 1988 to January 30, 1989 the Notes will carry an Interest

Rate of 6 1/4% per annum.

The interest payable on the relevant Interest pay

ment date, October 28, 1988 and January 30, 1989

U.S. \$226.84 and U.S. \$5,671.01 respectively for

Notes in denominations of U.S.

\$10,000 and U.S. \$250,000. The sum of U.S. \$226.84 principal amount of

Floating Rate Notes

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

October 28, 1988

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PARTICIPATIONS N.V.

ESTABLISHED AT

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NETHERLANDS ANTILLES

Notice is hereby given to the holders of

Notes, notice is hereby given, that for the three month Interest Period

from October 28, 1988 to January 30, 1989 the Notes will carry an Interest

Rate of 6 1/4% per annum.

The interest payable on the relevant Interest pay

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U.S. \$226.84 and U.S. \$5,671.01 respectively for

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Floating Rate Notes

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

October 28, 1988

## INTERNATIONAL COMPANIES AND FINANCE

### JAPANESE ELECTRONICS RESULTS

## PC sales help lift Toshiba 139%

By Stefan Wagstyl in Tokyo  
TOSHIBA, the Japanese electronics and electronics group, yesterday announced a 139 per cent increase in interim pre-tax profits to Y59.6bn (\$473.4m), due to strong demand in its electronics business.

The company profited from soaring sales of personal computers (PCs), especially laptop models, and of semiconductors, including 1 megabyte DRAM memory devices.

Unconsolidated sales in the six months to the end of September rose 5 per cent to Y1,354bn, increases of 20 per cent in the division covering computers and semiconductors and of 4 per cent in consumer products offset a 20 per cent decline in heavy electricals.

The result from the heavy

FUJI ELECTRIC, another leading electricals group, has reported a 54.1 per cent rise in pre-tax profits in the six months to September to Y6.5bn (\$452.4m), writes Ian Rodger in Tokyo.

The company attributed the

gain in part to a 15.1 per cent rise in sales to Y214.7bn and

to cost savings.

Sales were particularly

strong for industrial control

systems, vending machines

and semiconductors, the com-

pany said.

It is looking for a record

pre-tax profit of Y14.5bn for

the full year, up 63.8 per cent

from last year.

The result from the heavy

electricals business

was hit by an absence of sales of large-scale nuclear plant apparatus, which figured prominently in last year's result.

Toshiba said the electronics division was boosted by the group's Project I, a strategy of concentrating on building the

information and communica-

tions technology operations.

The group said it was increasing its planned capital spend

for the financial year by

Y10bn to Y140bn.

The extra money is going to build a fifth

semiconductor production line

at its works in Oita, on Kyu-

shu, Japan's southern island.

Exports rose 11 per cent to

Y419bn, despite a 1 per cent dip

in consumer products exports.

This was caused partly by

increased competition from

South-East Asian countries

and partly by a decline in sales

in the US, caused by lingering

American resentment about

the sale by Toshiba Machine, a

group company, of militarily

sensitive equipment to the

Soviet Union.

Toshiba suffered a Y5.6bn

extraordinary loss due to

exchange losses at Toshiba

International Company (UK), a

British sales subsidiary han-

dling power plant orders.

For the year to next March,

Toshiba forecasts a 5 per cent

rise in unconsolidated sales to

Y2,500bn and pre-tax profits of

Y120bn, up 85 per cent.

The company has also

announced an increase in its

annual dividend by Y1 to Y16

per share.

Sales rose 36.8 per cent to

Y71.5bn, due largely to buoy-

ant demand from Japanese

electronics and car makers.

Demand for computer numeri-

cal controls (CNC) for machine

tools, the company's principal

product, was up 27.7 per cent,

and robot sales doubled.

Net income was Y11.5bn, up

83 per cent. The company

expects the current pace of

capital investment by Japanese

industry to continue, and

so it is forecasting a 34.8 per

cent rise in pre-tax profit to

Y46.5bn in the full year.

Net earnings are estimated at

Y12.5bn against Y11.7bn, an

increase of 8.5 per cent.

For the full year, the com-

pany is forecasting a profit of

Y65.5bn in its September half,

up 85 per cent on sales of

Y12.5bn.

Net profits rose 63.8 per cent

to Y13.5bn.

For the full year, the com-

pany is forecasting a profit of

Y14.5bn before tax, double last

year's level.

**Fanuc jumps by 65.8% to Y23.2bn**  
By Ian Rodger in Tokyo

**PANUC**, the leading machine tool control and robot making group, showed a 65.8 per cent surge in pre-tax profits for the six months to Y23.2bn (\$18.4bn).

The company has also announced an increase in its annual dividend by Y1 to Y16

per share.

## INTERNATIONAL COMPANIES AND FINANCE

**Banner launches £102m bid for Avdel**

By Nikki Tait in London

**AVDEL**, the British fastened fasteners and assembly systems company formerly known as Newman Industries, yesterday beat back the target of a £102m ( \$175.5m) cash takeover bid from **Banner Industries**, the US-based supplier of almost 50 per cent.

**Avdel**, which has been the subject of bid speculation for several years, issued a holding statement, which noted the 50p-a-share offer and urged shareholders to take no action. However, it seems almost certain to reject the bid.

Contact between the two companies was established at the beginning of September, when **Banner** announced it had purchased for £1.5m an option over the 35m shares in **Avdel** - 27.5% per cent of the equity - held by **Sutes**, the industrial conglomerate.

The option can be exercised at 70p a share until January 15, but is extendable thereafter. In the meantime, **Banner**, not **Sutes**, holds voting rights on the stake.

Mr Jeffrey Steiner, **Banner**'s chief executive, suggested yesterday that the subsequent discussions with **Avdel** had been friendly but "a little slow" - hence the decision to launch a bid. This, however, appeared at odds with views emanating from the **Avdel** camp, which suggested that discussions had been friendly.

Mr Steiner became chairman and chief executive at **Banner** in 1985.

In early 1987, **Banner** made a recommended £600m bid for the much larger **Bejam** group, a Milwaukee-based manufacturer of engineering components and process control equipment. Since then, there have been a series of restructuring moves.

**Banner** now takes in a specialty fasteners division, which had sales of \$122m in the year to end-June. Mr Steiner says this would be complementary to **Avdel**'s fastening business.

**Avdel** made pre-tax profits of \$3.1m in 1987, and in the first half of 1988 saw the interim figure rise from \$4.2m to \$5.6m. Sales in the first half were £40.7m.

**ICI pre-tax profits increase 13%**

By Vanessa Houlder in London

**VIGOROUS** performances from ICI's main industrial and agricultural businesses helped fuel a 13 per cent rise in the UK's biggest chemicals company's pre-tax profits to £1.73bn (\$1.96bn) for the first nine months of 1988, up from £1.5bn last year.

The results, which were in line with analysts' expectations, prompted a 40p fall in ICI's share price which closed at £10.54.

The pre-tax figure for the third quarter was £347m, up 25m (1 per cent) on the same year in 1987. Profits were down by 278m compared with the second quarter, as a result of the normal seasonal decline in agriculture and the holiday

slow-down in Europe, although this was less pronounced than in previous years.

Group turnover increased by 5 per cent to £3.71bn (\$3.29bn) of which 52% was from the UK and 24.6% from overseas. Sales volume rose by 3 per cent, one third of which was attributable to acquisitions. Selling price rises in local currencies increased turnover by a further 4 per cent, although currency movements reduced these gains by 8 per cent.

Currency fluctuations were estimated to cost the company £100m in pre-tax profits. The company is mainly exposed to the dollar, which fell 13.6 per cent against sterling and the D-mark, which declined by 6.5

per cent in the period.

The effects of currency movements were most pronounced in the consumer products and specialities division. With a heavy emphasis on US sales, pharmaceutical profits are particularly vulnerable to the strength of sterling. In addition, profits were depressed by a relatively large number of new product registrations.

Paints had another good year in Europe and the company reported further progress in expanding its North American business, although the division's performance was again blunted by exchange rate movements. The colours and fine chemicals, polyurethanes

films, speciality chemicals and advanced materials all performed well.

The industrial products division continued to perform strongly on the back of buoyant world-wide demand for basic chemicals. Margins strengthened in the petrochemicals and plastics divisions as a result of product shortages and strong demand. The fibres division performed well despite a weak European market.

Weak demand persisted in the fertilisers division, which continued to trade at a loss.

Interest payments were unchanged at £117m. Earnings per share increased from 37.6p to 39.7p.

Lex, Page 22

**Putting the freeze on southerners**

Philip Coggan on Iceland Frozen Foods' move on a UK competitor



Malcolm Walker

old-fashioned and lacklustre.

If the takeover succeeds, **Iceland** would be the second largest retailer of frozen foods in the UK, just behind **Salisbury**, with a 14.2 per cent share of the annual £2.5bn (\$4.4bn) market. **Bejam** is currently third in the table and **Iceland** fifth. The terms of offer are 41 **Iceland** ordinary shares and 60 convertible preference shares for every 100 in **Bejam**.

The histories of **Iceland** and **Bejam** represent an intriguing reversal of the common cliché about the north-south divide in Britain. It is the northern group, **Iceland**, which has appeared to be dynamic and inventive over the past few years whilst the southern group, **Bejam**, has seemed

old and lacklustre.

**Iceland** argues that the combined group would be an excellent geographical fit - the bulk of its stores is in the north, the bulk of **Bejam**'s is in the south. "Out of a combined total of 450 stores, only 12 would need to be closed," said Mr Malcolm Walker, **Iceland** chairman, yesterday.

**Iceland** claims that it is far

from being a "biggest to biggest" alliance, as it will dilute the bottom line.

Recently, **Bejam** announced it was to be considering two variations on the freeze theme - an supermarket and a discount version - a decision which **Iceland** criticised yesterday as showing a lack of management decisiveness.

As **Bejam** has faltered, so **Iceland** has forged ahead. In the north, out-of-town supermarkets have been common for much longer than in the south and **Iceland** has faced the competition by concentrating on ready meals - like the "Tandoori pizza" - and on chilled foods, particularly in its own-label products.

See Lex, Page 22

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London Portfolio Guaranteed Company I Ltd. is an important new international investment fund offered by London Portfolio Services plc (LPS). The Fund is registered in Bermuda. Its objective is to achieve a high rate of return through trading international futures contracts.

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**Profits again markedly improved**

Compared with the 1st half of 1987, the Group's net income rose by 10%. The deciding factor was the continuing improvement in profits in the chemical sector. Hüls Trosdorf AG, which carries on the chemical and plastics activities of Dynamit Nobel AG taken over on January 1, 1988, was consolidated for the first time. Assuming that the development remains positive, profits are expected to at least match the previous year's good level. Our shareholders will receive a fair share of these profits.

**Chemicals rising, electricity and trade gratifying**

Once again, PREUSSENELEKTRA and VEBA KRAFTWERKE RUHR made a sizeable contribution to profits. VEBA OEL succeeded in improving its results compared with the same period last year. Norddeutsche Faserwerke was sold as of July 1, 1988. HÜLS is participating to the full in the favourable situation of the chemical industry. The utilization of production facilities was again increased by comparison with the same period last year. The trading companies STINNES and RAAB KARCHER further expanded their market positions.

**Continued high volume investment**

In addition to the electricity division, the chemical division is the main target for capital spending. A total volume of DM 20 billion is planned for the next five years.

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## UK COMPANY NEWS

# National Home Loans advances to £23m and plans to diversify

By David Barchard

**NATIONAL HOME LOANS** Corporation more than doubled pre-tax profits to £23m in the year to September 30, against £11m recorded a year earlier. Mr John Darby, chairman, said the "excellent" results had been achieved during a year of increased competition in the mortgage markets and at a time when interest rates had been more volatile than expected.

The results were favourably greeted by analysts in the City, although it was pointed out that NHLC had somewhat improved its profit figure by bringing forward a placement to £100m to Banque Paribas.

During the year, NHLC advanced £1.2bn net of new mortgages and at September 30 it had 52m of mortgages under

management.

Income from mortgage interest was £130m (£24m). Net interest income was £23.4m (£14.8m). However, operating expenses more than doubled to £13.4m (£5.8m). Mr Kevin Miller, managing director for finance and development, attributed the increase to the development of infrastructure and the hiring of more than 200 extra staff during the year to handle growing business volumes.

Fully diluted earnings per share amounted to 11.5p (9.6p) and the proposed final dividend of 3.75p per share (3.25p) brings the total for the year to 10.7p (5.6p). The p/e ratio was 10.7.

Mr Richard Lacey, chief executive, said the company

planned to develop alternative sources of securitisation.

A £20m private financing scheme from non-banking sources was about to be completed. This would give it a revolving finance facility with uncapped levels of substitution to replace redeeming mortgages.

The group was planning to broaden its activities to include mortgage credit insurance, selected commercial mortgage lending, secured second and mortgage business, leasing, and residential property development finance.

## COMMENT

NHLC has pushed itself into the top mortgage lenders and these results are doubly impressive for having been

achieved during a year in which market conditions favoured the building society and squeezed centralised lenders. That said, prospects for the next six months look much flatter, given the state of the housing market, and NHLC seems unlikely to be able to push its earnings up very much further. At Mr Lacey indicated yesterday, the way forward for increased profitability seems to lie with diversification into new activities. However, these could push costs up quicker than profits. Perhaps the time has come when NHLC should be thinking of taking a leaf out of the book of some of its building society competitors and turning itself into a fully-fledged bank.

## Industry backing for Pittard call

By Nikki Tait

**FURTHER** supporters are backing the call by Pittard Garner for the return of the unwanted 241m bid by rival leather company, Strong & Fisher, to the Monopolies and Mergers Commission.

Both the National Union of the Footwear, Leather and Allied Trades and the British Footwear Manufacturers Federation have written to the Office of Fair Trading, arguing that the bid should be referred. A number of MPs have already expressed concern.

The bid heads for its first close on November 8. The Department of Trade and Industry usually tries to clarify the monopolised position by the first closing date of an offer.

## Eve in £3m sale

**EVE GROUP** has completed the sale of one of its main development sites in Dorking, Surrey for £3m. Directors of this USM-listed company said that taxable profits for 1988/9 should be about £1.5m, compared with £1.53m the year before.

The news was given to a meeting of financial analysts in New York yesterday. He added that the company's internal projections indicated that worldwide sales for the present year would be about £2.5bn, compared with last year's £1.3bn.

## Securiguard expands with £5.5m acquisition of HeMan

By Vanessa Houlder

**SECURIGUARD**, the security, cleaning and communications group, yesterday took a further step into personnel services with a £5.5m acquisition of HeMan Contracts, which provides contract labour to the building, construction and civil engineering industries. The deal will be financed by a £2.25m placing and offer to shareholders.

HeMan is believed to be the largest recruitment and contract labour agency in the UK that specialises in construction and related industries. It made pre-tax profits of £946,000 before exceptional items in the year to June 30 1988, at which time it had net assets of £945,000.

The bid heads for its first close on November 8. The Department of Trade and Industry usually tries to clarify the monopolised position by the first closing date of an offer.

The directors said that Securiguard's trading and underlying business growth remained highly satisfactory. Pre-tax profits before exceptional items are forecast to be at least £5m for the 54 weeks to November 8. A final dividend of 4.5p per share is forecast.

HeMan is believed to be the largest recruitment and contract labour agency in the UK that specialises in construction and related industries. It made pre-tax profits of £946,000 before exceptional items in the year to June 30 1988, at which time it had net assets of £945,000.

The bid heads for its first close on November 8. The Department of Trade and Industry usually tries to clarify the monopolised position by the first closing date of an offer.

## Portmeirion Potts' listing

**PORTEMEIRION** Potteries (Holdings) is joining the main market in a placing which values the group at £17.2m, writes Philip Corran.

The Stoke-on-Trent-based company was founded in the Welsh village of Portmeirion. The designer of many of the company's pottery products and the deputy chairman is Ms

Susan Williams-Ellis, daughter of Portmeirion creator Sir Clough Williams-Ellis.

Sales

last

year

were

£7.4m

and

pre-tax

profits

from £385,000 in 1985 to a forecast £1.5m this year.

Kleinwort

Benson

is

placing

2.4m

shares, 25 per cent of the

company's

and

continued

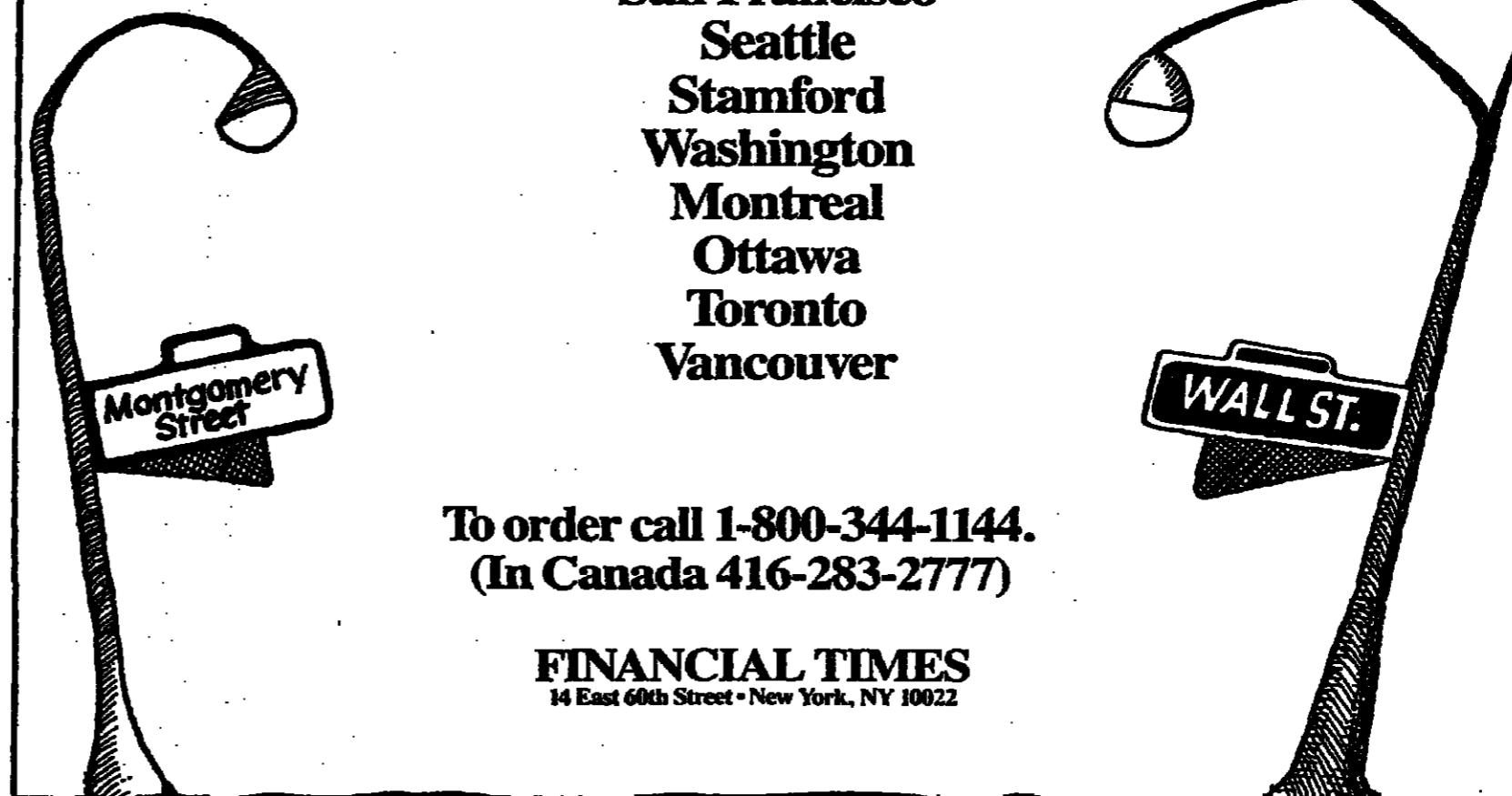
strong performance at

New Ireland Assurance. Earnings

were 10.23p (losses 70p).

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## COMPANY NEWS IN BRIEF

**AEROSPACE ENGINEERING** has received acceptances in respect of 117,684 (78.46 per cent) John Curran ordinary. The offer has been declared unconditional as to acceptances.

**BET** has acquired Seastrans, a Dutch transport and distribution company, through its subsidiary United Transport International.

**GLASGOW INCOME TRUST** reported net asset value of 46p at September 30, against 45.4p when it came to the market in early July. It is paying an initial interim dividend of 0.4p for the year to the end of September 1989 and expected the total for the period to be not less than 3.46p.

**HARLAND SIMON** Group is buying the trade and certain assets of the electro-flyte division of Black Clawson of the US for a maximum £1.75m (£1m).

**S JEROME** has received acceptances for 549,269 ordinary (70.72 per cent) of the open offer. The remaining shares have been taken up by placees.

**LEIGH INTERESTS** has acquired the waste disposal interests of J R Mac and of Monolife, trading as Clarke Environmental. The combined consideration was £259,000 cash. So far this year Leigh has invested £2.8m in 10 acquisitions.

**NOBO** has, through its subsidiary Perfortex, agreed to acquire Velo (EP), manufacturer of

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**NOBO** has, through its subsidiary

# First nine months profit tops £1.1 billion.



## 1988 Nine Months Results

Group profit before tax for the first nine months of 1988 was £1.130m, an increase of £126m (13%) on the same period in 1987, another record performance. The results are set out in the annex to this statement; key figures, with comparisons for 1987, are given below:

	3rd Quarter 1988	Nine Months 1988	Nine Months 1987
	£m	£m	£m
Turnover	2,840	8,707	8,287
Profit on ordinary activities before taxation	347	1,130	1,004
Earnings before extraordinary items per £1 Ordinary Share	30.4p	99.7p	87.0p

The growth in profit compared with the first nine months of 1987 reflected vigorous performances in ICI's main industrial businesses and in Agrochemicals, where the Stauffer range of products was successfully integrated. Underlying performance in the Consumer and Specialty businesses also remained strong.

Group turnover in the first nine months of 1988 was 5% higher than in the same period last year. Sales volume rose by 9% with one third of this attributable to acquisitions and selling price rises in local currencies increased turnover by a further 4%; however currency movements reduced these gains by 8%.

Group profit before tax in the third quarter was £347m, up £34m (11%) on the same quarter in 1987. Profit decreased by £78m compared with the second quarter, reflecting the normal seasonal decline in Agriculture and the holiday slow-down in Europe, which was less marked than in previous years. The underlying trend in ICI's main businesses remains good.

The following table summarises the quarterly sales to external customers, profit before tax and earnings per share.

	Turnover	Profit Before Tax	Earnings per £1 Ordinary Share
1987	£m	£m	pence
1st Quarter	2,760	334	28.5
2nd Quarter	2,809	357	30.7
3rd Quarter	2,718	313	27.8
4th Quarter	2,836	308	26.6
Year	11,123	1,312	113.6
1988			
1st Quarter	2,937	358	31.5
2nd Quarter	2,930	425	37.8
3rd Quarter	2,840	347	30.4p

The tax charge for the first nine months of the year amounted to £419m (first nine months 1987 £390m), comprising UK corporation tax of £171m (£175m) and £245m (£215m) in respect of overseas and related companies.

The unaudited trading results of the Group for the first nine months of 1988, with comparative figures for 1987, are as follows:

1987	First Nine Months	Year*	1988	First Nine Months
£m	£m	£m	£m	£m
2,028	Turnover	2,732	United Kingdom	2,035
6,259		8,391	Overseas	6,672
8,287	11,123	Total		8,707
996	1,297	Trading profit		1,128
343	464	After providing for:		364
125	157	Depreciation		119
-117	-142	Income from related companies		-117
1,004	1,312	Profit on ordinary activities before taxation		1,130
-390	-504	Tax on profit on ordinary activities		-419
614	808	Profit on ordinary activities after taxation		711
-34	-48	Attributable to minorities		-35
580	760	Net profit attributable to parent company		676
-	-	Extraordinary items		-44
580	760	Net profit for the financial period		632
87.0p	113.6p	Earnings before extraordinary items per £1 Ordinary Share		99.7p

*Abridged results; full accounts with an unqualified audit report have been lodged with the Registrar of Companies.*

Trading results for the year 1988 will be announced on Thursday 23 February 1989.

IMPERIAL CHEMICAL INDUSTRIES PLC

## UK COMPANY NEWS

### Car dealer prepares to tackle continental rivals on their own turf

### Inchcape plans drive into Europe

By John Griffiths

INCHCAPE, trading group, has developed detailed plans to exploit Europe's intended single market with a multi-country network of car retailing and distribution outlets.

Mann Egerton, the subsidiary through which Inchcape's continental "invasion" is being mounted, has already bought one Paris-based organisation for £2.6m. And it expects to spend at least a further £25m buying further companies in Germany, France, the Netherlands and Switzerland over the next 18 months.

This is the first attempt by an independent UK distribution group to tackle Europe's retail car market on this basis. There has also been no sign of continental distributors seeking to move outside of their own national markets in similar vein.

Mann Egerton's strategy was drawn up after a 12-month study by Inchcape of market opportunities in mainland Europe.

The first step has been for Mann Egerton to acquire Franco Britannic Automotives. This group, previously owned

by TAG of Switzerland, is the distributor in northern France of Rolls-Royce, is the largest Jaguar dealer in France and it also represents the Rover Group.

Three more acquisitions are in immediate prospect in other countries, with a total of between 12 and 15 planned by 1990, according to Mr Richard Martin, Mann Egerton chief executive and a former senior executive of Lex Service.

Mann Egerton itself has expanded rapidly during the recent car distribution and retail boom in the UK. It now has 60 outlets in the UK representing 19 vehicle franchises, used car and after-sales operations.

It still forms only part of Inchcape's automotive operations world-wide, which are headed by Mr Derek Whittaker, former managing director of Leyland Cars.

These activities accounted for more than half of Inchcape's £2.04bn turnover last year.

Mr Martin stressed that the intended creation of a single EC market after 1992, and the

uncertain future after 1992 of the block exemption which protects franchised vehicle networks within the EC, was not the sole reason for the decision to attack continental markets.

The best UK vehicle distribution group, he contended, had acquired higher levels of retailing and service support skills

than were typical on the continent. Mann Egerton believed that its own expertise in this area offered the opportunity for fast growth in continental markets, whereas prospects for UK distribution groups to sustain their hitherto rapid rate of expansion in the domestic market were diminishing.

The proclaimed belief that UK distributors can beat the service standards of automotive groups in other countries also lies behind the Lex Service announcement, a few months ago, that it was entering the US car retailing market with the acquisition of a California distribution group.

Mr Martin said Mann Egerton was starting initially with specialist marques like Jaguar and Rolls-Royce both because they were already very familiar to the Inchcape subsidiary

and because, unlike most volume car franchises, many of the dealerships were privately owned.

They would thus be able to benefit from the extra financial resources, as well as depth of management, which Mann Egerton would inject.

The best UK vehicle distribution group, he contended, had

acquired higher levels of retailing and service support skills

### All-round growth pushes Tie

### Rack ahead 72% to £374,000

By Vanessa Houlder

TIE RACK, niche retailer, yesterday announced a 72 per cent rise in profits for the 23 weeks to August 14. The taxable result increased from £217,000 to £374,000. Last time however there was an exceptional debit of £64,000 relating to the opening of a new central warehouse. Inclusion of this into the pre-tax figure reduces the rise to 33 per cent.

Mr Roy Bishko, chairman, described the results as very pleasing. The company had made "tremendous progress" in developing its products by improving their range, quality and marketing, he said.

Retail sales increased by 16 per cent on a like-for-like basis. The total number of shops has increased to 187, of which 119 are in the UK and 68 overseas. Mr Bishko said that the group was on course for 210 shops (of which 60 will be abroad) by the financial year-end.

In the US, the group's major development area, 19 shops have been opened. This has

been achieved at a lower-than-expected cost and the company expects a marginal profit this year. The company is already into profit in continental Europe, where it has 15 shops.

New warehouses and offices have been opened in New Jersey, US, and additional warehouse and office space has been leased in West London.

Turnover increased by 60 per cent from £3.55m to £5.36m. Earnings per share increased by 60 per cent to 6.6p (6.4p). The interim dividend has been increased by 27 per cent to 6.65p (6.38p).

● COMMENT

Mr Bishko bristles with confidence – as, on the face of it, well he might. These results were better than expected and reflected a creditable boost to sales in existing shops and Tie Rack's remarkably good reception in the US. The US success underlines Tie Rack's growth prospects – the overseas outlets are in their infancy while

there is still scope to double in size in the UK. The company still has a sound financial structure and its method of franchising means it can expand quickly without losing control. But for all that, Tie Rack's confidence does not seem altogether shared by the City. The share price is 30 per cent lower than at the time of the last set of results and, even after yesterday's 4p rise to 52p, it is miles away from last year's 145p offer price. The reason is, perhaps, a general (though far from universal) disenchantment with niche retailers. In addition, there are worries that the management is a one-man band, following the recent departure of two of the company's senior directors. These fears, however, seem overdone. The company may well make profits of £3.6m for the year, putting it on a multiple of 13, which – perhaps for the first time in Tie Rack's stock market history – seems undemanding.

Pre-tax profit fell from £3.47m to £277,000. On a reduced turnover of £2.04m (£2.3m) there was an operating loss of £232,000 (profit £104,000), reflecting interests in Bangladesh. Investment and other income was held at £1.1m (£1.5m) but the surplus on the sale of fixed asset investments was only £90,000 (£2.47m).

In Malawi, the estimated profit of the British African Group for the year ended June 30 1988 was down from £552,000 to £273,000, mainly because of a shortfall in the coffee price. That had recently improved considerably but the same could not be said of tea prices, directors reported.

Results from Bangladesh could show an encouraging improvement if the current lead in both production and sales price was maintained. But over 70 per cent of the crop had yet to be sold.

Earnings worked through at 9.14p (11.64p) per £1 share after tax of £187,000 (£206,000) and minorities of £3,000 (£2,000).

### Lawrie dives to £677,000

Reduced profit from the estates in Malawi and the absence of exceptional investment sales hit the Lawrie Group of plantation companies in the first half of 1988.

Pre-tax profit fell from £3.47m to £277,000. On a reduced turnover of £2.04m (£2.3m) there was an operating loss of £232,000 (profit £104,000), reflecting interests in Bangladesh. Investment and other income was held at £1.1m (£1.5m) but the surplus on the sale of fixed asset investments was only £90,000 (£2.47m).

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### Majedie

A final dividend of 4.5p from Majedie Investments makes a maintained total of 6.5p for year ended September 30 1988.

Earnings per 10p share were up from 6.51p to 6.65p.

Investment income totalled £3.15m (£3.12m) and pre-tax revenue £2.45m (£2.48m).

Net asset value came to 283p, compared with 257p six months' earlier and 344p at September 30 1987.

## Low market activity and administration costs cut Globe Inv

CONTINUING low market activity and increased administration expenses cut half-year attributable profits at Globe Investment Trust by 5 per cent from £12.3m to £11.7m in the six months to September 30.

However, fully diluted net asset value rose 5 per cent to £10.61p (10.62p) per share, recovering some of the ground lost due to the stock market crash last year, before which net assets stood at £22.25p per share. Shareholders' funds increased from £9.10m to £9.66m.

Mr David Hardy, chairman of Globe, the UK's largest investment trust, said underlying commission and other market-related earnings had been reduced in the dull market.

Listed investment income was up to £17.3m (£14.4m), but income from unlisted investments fell to £2.04m (£3.78m). Interest income more than halved to £922,000 (£21.1m) and other income dropped from £2.42m to £1.88m. Subsidiary companies' earnings were also down, from £2.32m to £2.57m.

Globe said higher salaries and staff numbers, increased advertising and the final costs of the listing on the Tokyo Stock Exchange, had contributed to the 55 per cent rise in administration expenses to £1.78m (£1.21m). Mr Hardy said

## 'Quite a lot of interest' in GFW's RHM stake

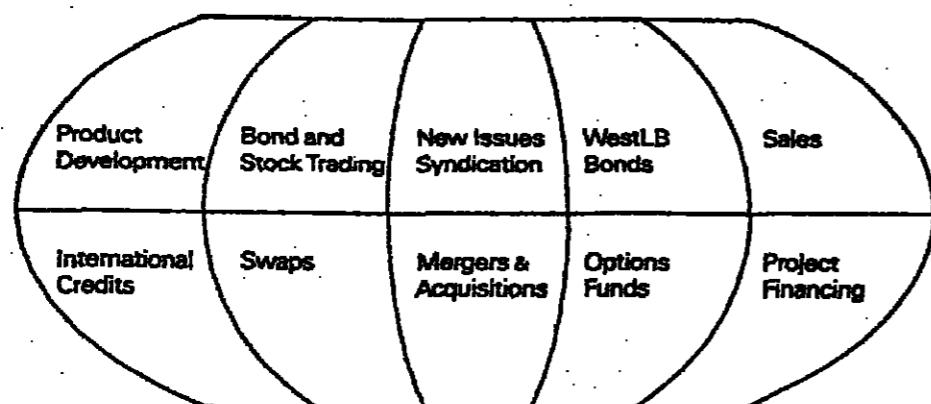
By Nicki Tait

GOODMAN FIELDNER Wattle, the Australian company which is currently seeking offers for its 29.9 per cent holding in Rank Hovis McDougall, said that if GFW's offer procedure failed to produce a buyer, then "naturally" it would be interested in seeking what could be done.

However, Mr Cliff Lyon, GFW's European director, declined to speculate on the number of firm inquiries which the group expected to be registered today, the closing date for expressions of interest.

He stressed that any sale might still

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New Issue  
October 13, 1988

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DAWA EUROPE (DEUTSCHLAND) GMBH	GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESELLSCHAFT	GOLDMAN SACHS INTERNATIONAL LIMITED
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BHF-BANK	COMMERZ BANK AKTIENGESELLSCHAFT	CREDITANSTALT-BANKVEREIN
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Court-appointed Receiver,  
Massey Combines Corporation,  
P.O. Box 31, Commerce Court  
Postal Station, Toronto, Ontario,  
Canada M5L 1B2  
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#### COMPANY NOTICES

##### RAND MINES LIMITED DIVIDEND DECLARATION

On Thursday, 27 October 1988, the directors of the company declared dividend No 98 as a final dividend in respect of the year ended 30 September 1988 as follows:

Amount (South African currency)	345 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	1988 Friday, 25 November
Registers closed from (to exclusive)	Saturday, 26 November Sunday, 4 December
Ex-dividend on Johannesburg and London stock exchanges	Monday, 28 November
Currency conversion date for sterling payments to shareholders paid from London	Monday, 28 November
Dividend warrants posted	1989 Tuesday, 3 January
Payment date of dividend	Tuesday, 3 January
Rate of non-resident shareholders' tax	15 per cent

Holders of share warrants to bearer are notified that the dividend is payable on or after Tuesday, 3 January 1989 upon presentation of coupon No. 100.

The full conditions of payment of the dividend may be inspected at or obtained from the Johannesburg and London offices of the company.

By order of the board  
**RAND MINES (MINING & SERVICES) LIMITED**  
Secretary  
per F.D.W. PEACHEY

REGISTERED OFFICE:  
15th Floor, The Corner House  
65 Fox Street  
Johannesburg 2001  
P.O. Box 6220, Marshalltown, 2107

UNITED KINGDOM REGISTRARS, TRANSFER AND PAYING AGENTS:  
Hill Samuel Registrars Limited  
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27 October 1988  
(Incorporated in the  
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Registration No. 01/0055608

RM RAND MINES

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NOTICE TO  
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Notice is hereby given to the holders of

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Warrants (the "Warrants") issued under the

Warrantholders' Notice dated 21 October

1985 between Tech Corporation and National

Trust Company that the Warrants expire at

4:00 p.m. Toronto time, on November 21,

1988. Thereafter the Warrants will be null

and void.

Warrantholders wishing to exercise Warrants

must exercise or send to the company or

the Warrantholders' Notice a duly completed

subscription form duly completed together

with the required payment in accordance with the

terms of the Warrantholders' Notice to a

designated office of National Trust Company, Toronto,

Montreal, Calgary, Winnipeg or Vancouver or

the office of Bankers Trust Company, London, England or the office of National Trust Company, Toronto, Ontario, Canada M5L 1B2, prior to 4:00 p.m. (Toronto time), November 21, 1988.

TECH CORPORATION  
R.F. MORRISON  
Secretary

Toronto, Ontario  
October 20, 1988

#### B.A.L. FINANCE COMPANY N.V.

USD 70,000,000 Floating rate notes

1988-1989 The rate of interest applicable

to the Interest Period from 26

October 1988 up to 28 April 1989 as

determined by the reference agent is 3

per cent per annum namely USD

227.50 per note of USD 5,000.

Copies of the Notice, the Scheme and of a

Report on the terms of the Scheme by an

Independent Accountant (as required by Section

48 of the Insurance Companies Act 1982) will

be available at the registered office of each of the Transferees at

8470 High Street, Croydon, Surrey CR0 4EE and at

the registered office of Windsor situated at

Windsor House, Telford Centre, Telford, Shropshire TF1 4JL and at the registered office of the Solicitors for Windsor, 14 Donisthorpe Street, London EC2M 2PU during normal business hours for a period of 21 days from the publication of the Notice.

The Notice is directed to be served before

the Honourable Mr Justice Hoffmann of the Royal Courts of Justice, Strand, London WC2A 2LP on Monday the 25th day of October 1988.

TECH CORPORATION  
R.F. MORRISON  
Secretary

Toronto, Ontario  
October 20, 1988

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rate will be 9.75% per annum. The interest payable on

31st January 1989 against coupon No. 17

will be USD 224.79 per USD 1,000 Note.

Agent Bank, Orion Royal Bank Limited

5th Floor, 120 Finsbury Square, London EC2M 2PU

Ref. SH 01751MEG

Solicitors for Windsor

14 Donisthorpe Street, London EC2M 2PU

Ref. SH 01751MEG

Solicitors for Orion Royal Bank Limited

120 Finsbury Square, London EC2M 2PU

Ref. SH 01751MEG

Solicitors for Orion Royal Bank Limited

120 Finsbury Square, London EC2M 2PU

Ref. SH 01751MEG

### COMPANY NOTICES

#### NOTICE TO HOLDERS OF WARRANTS

**RYDEN TRADING COMPANY, LIMITED**  
U.S.\$30,000,000 3½ per cent. Guaranteed Bonds 1992  
with Warrants

Pursuant to sub-clause (xii) of clause 3 of the Instrument dated 22nd October, 1988 (the "Instrument") relating to the above-mentioned Warrants (the "Warrants"), the following notice of adjustment to the Subscription Price (the "Subscription Price") of the Warrants is hereby given.

Ryden Trading Company, Limited (the "Company") made a public offering outside Japan of U.S.\$35,000,000 3½ per cent. Guaranteed Bonds 1992 with Warrants to subscribe for shares of common stock of the Company issued on 27th October, 1988 at the Subscription Price of Japanese Yen 925.00 per share, which is less than the current market price per share of Japanese Yen 970.80 calculated as provided in the Instrument.

As a result of the above public offering, the Subscription Price of the Warrants has been adjusted, pursuant to clause 3 of the Instrument, from Japanese Yen 925.5

# FINANCIAL TIMES SURVEY

London's orbital motorway is rapidly turning into a 120-mile 'war zone' with developers and conservationists lining up against each other. As battles are being fought at planning inquiries, Paul Cheeseright looks at the state of play

## Catalyst for controversy

ALL THE indicators point to further growth. The M25, designed to take the pressure off London, has created development pressures of its own. A motorway created to give room has created its own constraints.

Completion of the M25 has been an important catalyst in fostering the rise in property values in the whole of the south east. It has added a new dimension to the growth of the regional economy, itself the central area of national economic growth.

The effect has been to create a shortage of property. New developments have been spurred inside the towns near the motorway. Housebuilders have sought permission to breach the Green Belt, because that is where land is available. Retail developers have done the same thing.

Inevitably one consequence has been tension between developers and the planners, the first responding to the needs of the commercial market, the second seeking to maintain a balance between environmental considerations and economic growth. But the current political climate is hostile to tampering with the Green Belt.

Inevitably, another conse-

quence has been to make it more difficult to justify property developments where the rental income tends to be at the bottom of the scale - industrial sheds and warehousing.

The economic growth of the M25 area has made it less attractive to do precisely those things which the completion of the M25 theoretically should have made easier.

Yet, in this complex of general considerations, there are variations between one segment of the motorway and another. What happens in east Essex around Thurrock or in north Kent around Dartford is not the same as in Berkshire or Surrey.

The completion of the motorway has had the effect of pushing development into those areas which in economic terms needed it most.

Thus there has been a notable stimulus to growth in the north east and south east segments of the motorway, which three or four years ago would have been ignored by developers seeking a place in the back pastures of the inner M4 and M3 corridor.

There has been a catching-up so that, for example, industrial rents on the south side of the motorway have

tended to rise faster than those on the north side. And here, of course, there has been the extra stimulus of the improvement of the motorway network south east of London and the start of work on Eurotunnel.

Short of any major downturn

possible income are high. As standards of living increase so does the demand for more congenial places in which to work.

The planners, in short, have

a difficult task in withholding the development pressures.

Policies of restraint have

that is likely to be a growing desire among occupiers to move to the London periphery.

Relocation studies suggest that when companies move out of central London they tend not to move very far. There is every reason to suppose that

there is elsewhere.

The availability of funds is in itself a pressure for development and the effects of this have been seen in the narrowing of yields. But the big question now is to establish what effect the rise in interest rates

is the controversy over the Green Belt and the pressure that the Government has been under from its own supporters to protect it.

This controversy started with the issue of regional shopping centres. Latterly, it has

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## M25 PROPERTY 2

Shopping centre 'time-bombs' for Government

## Tricky task faces Ridley

THE NEXT few months could prove traumatic for a government already reeling from grassroots revolt over its Green Belt planning policies.

Ticking away on the desk of Mr Nicholas Ridley, the Environment Secretary, are several small 'time-bombs', each referring to a major shopping centre proposed along the M25.

One wrong move could detonate an explosion equi in intensity to opposition for new housing estates around the fringes of the metropolis.

About a dozen centres, each with a retail capacity similar to a small town, have been proposed on or near the motorway, according to researchers at Hillier Parker. Many have been through public inquiries in the last 12 months, leaving Mr Ridley with the tricky task of choosing which - if any - will be allowed.

With hindsight, conflict was almost inevitable. The M25 was planned two decades ago to run through the Green Belt, to avoid cutting a swathe through existing communities. Then developers were busy building in town centres and there was no thought of moving outwards to the motorway. But fashions change - more people have cars and are willing to drive further for their shopping. They have been pushed out of many towns by parking controls and congestion, and pulled away from traditional haunts by new centres which offer indoor arcades, restaurants, and leisure facilities.

Developers with ever more grandiose plans for shopping/leisure schemes, to attract these shoppers have had to focus on the only big sites around London with easy access - the junctions of M25 - and most are in the Green Belt.

The government has made it plain that it will not tolerate challenges to the rules of constraint. Mr Ridley repeated at the Tory Party conference in Brighton recently that developers could face big bills for costs if they press for hopeless cases.

Many feel they have a valid case for building in the Green Belt, however. Planning guidance by the government leaves loopholes for development where this reclaims large areas of derelict land or provides environmental improvements such as open space.

The Prudential, for instance, points out that its 900,000 sq ft scheme at Hewitt's Farm, near

Hewitt's Farm, near Orpington. Developer: Prudential. Size: 900,000 sq ft retail/theme park. Status: Green belt. Public inquiry being held - fierce local opposition.

Hanover Centre, Staines. Developer: MEPC/Hanover Property Unit Trust. Size: 750,000 sq ft town centre industrial site.

Inquiry decision due. Waterdale Park, Bricket Wood, St Albans. Developer: Town & City. Size: 750,000 sq ft. Status: Green belt site isolated by M1/M25.

Public inquiry decision due. Junction M4/M25, Iver, Bucks. Developer: Tarmac. Size: 1m sq ft retail/motorway services.

Status: Green belt. Public inquiry decision expected. Blue Water Park, Dartford. Developer: Shearwater/Blue Circle. Size: 1.5m sq ft retail/leisure.

Status: Green belt but supported by local planners. Public inquiry due.

PROPOSED M25 SHOPPING CENTRES  
Runnymede Centre, Wraysbury, Berks. Developer: ARC Properties. Size: 1m sq ft gross retail/leisure. Status: Green belt. Public inquiry decision expected soon.

Cedar Park Plaza, Waltham Cross. Developer: Trafalgar House. Size: 750,000 sq ft. Status: Green belt but may be isolated by M11 extension.

Elmbridge Mall, Hook, Surrey. Developer: London and Edinburgh. Size: 1m sq ft retail/leisure.

Status: Green belt status upheld this year. Richings Place, Cribbstock, near Slough. Developer: County & District. Size: 1m sq ft in neo-Georgian mansion house style.

Status: Green belt. Lakeside Centre, Thurrock. Developer: Capital & Counties. Size: 1.15m sq ft under way - the only centre approved so far.

Aldersham Park, Elstree. Developer: Slough Estates. Size: Just less than 500,000 sq ft. Status: NOT green belt (former bus garage).

Source: Hillier Parker

Orpington, Kent, is mainly a leisure centre which would make maximum public use of the Green Belt.

ARC also uses this task for its similar-sized proposals for Wraysbury, Berkshire, pleading that it will be revitalising derelict land as a theme park.

Even where Green Belt

restrictions do not apply or are overcome, however, many of the M25 proposals could face a rough ride. Until recently ministers repeatedly said they would not allow local planners to block out-of-town schemes merely because they took business away from existing town centre retailers. It was not for them to interfere with free-market competition.

But the industry almost forgot that just as there are loopholes for developing in the green belt, so are there 'exceptional' cases where schemes can be rejected - such as when there is an excessive drain on existing facilities through the cumulative impact of several developments.

It was a rude awakening

when Mr Ridley threw out

plans for a big shopping centre at Cribbs Causeway, outside Bristol, on the grounds that it

would leach the facilities of

surrounding town centres. This view could come into play again when decisions are made on massive schemes around London within spitting distance of each other. Near the M4/M25 interchange for instance, ARC has proposed the Runnymede centre at Wraysbury; County & District is planning a remarkable neo-Georgian extravaganza near Slough; and Tarmac said they would not allow local planners to block out-of-town schemes merely because they took business away from existing town centre retailers. It was not for them to interfere with free-market competition.

The problem is that they do not always have that option because shoppers will not tolerate the lack of parking and leisure facilities in congested older areas.

The case for allowing new centres seems strong, if only to relieve the pressure for expansion in the suburbs. Retailers told the Henley Centre report earlier this year found that most retailers would prefer to remain in town centres.

The game for each one is to make sure theirs has the best chance of winning: spending slim in pre-development work and possible planning inquiry costs is a worthwhile gamble when the rewards are potentially so large.

Existing centres, meanwhile, should prepare for the worst, according to CACI. Even if a few of the new developments get through there will be gross over-provision of shopping in some areas and a fundamental change in the pattern of shopping within London.

David Lawson

But Mr Ridley is bound to raise the 'cumulative effect' objection as well as Green Belt restrictions in some cases. CACI Market Analysis has calculated that existing shopping centres within the M25 would lose £2bn in trade if all the new schemes were approved - that is almost 17 per cent of their business. Some close to a new development would find more than 50 per cent of spending power being dragged away.

Most developers will admit that there is probably room for no more than a handful of centres around the whole of the M25.

The game for each one is to make sure theirs has the best chance of winning: spending slim in pre-development work and possible planning inquiry costs is a worthwhile gamble when the rewards are potentially so large.

Existing centres, meanwhile, should prepare for the worst, according to CACI. Even if a few of the new developments get through there will be gross over-provision of shopping in some areas and a fundamental change in the pattern of shopping within London.

Rosehaugh has been approached to join the consortium because of its role in the redevelopment of King's Cross which is seen as a potential second London terminal for Channel Tunnel rail traffic.

The new consortium would be up against the construction companies, Trafalgar House and Costain, who are putting together independent proposals.

THE BOOM in central London offices has tended to divert attention away from dramatic increases in demand and rents in suburban and M25 office centres over the last few years. But investors may be discovering these towns may be too late, as attention is now being spread even further afield.

Most of the main centres in the south have felt the benefit of an expanding national economy, particularly in the service sector, as accountants, solicitors and other professionals expand into more office space.

The M25 towns have come under even more pressure, however, because of the improved access and a spin-off from central London's over-crowded market.

This has produced some dramatic increases in rent levels, particularly in towns where supply has run short, according to Mr Bill Ashton of Richard Ellis Research.

Since 1985 values have soared by between 8 and 40 per cent in 13 main centres monitored around the motorway. And most of the growth came in the last year, when rents rose by an average of 25 per cent.

Even discounting an exceptional rise in Chatham, which came up from a low base, the figures are remarkable when inflation was running at only around 4 per cent, says Mr Ashton.

Moderate growth in the earlier part of the decade set the stage for this boom, as it encouraged little development, leaving many centres unable to cope with a sudden surge in demand.

Only in Redhill, Woking and Uxbridge was a substantial amount of new space created.

says Richard Ellis, leaving an average of only around 30,000 sq ft a year created in the other eight centres.

When demand rose, such space as there was disappeared quickly and rents boomed. Values may actually have been kept down in some centres because prime space was not there for deals to take place and set new levels.

In Uxbridge, Brentwood and Egham, for instance, values suggest that demand will continue to exceed supply in the short-term, and rents of £20 a sq ft may be close in one or two centres. Hammersmith is already rumoured to have seen more than this, says Mr Ashton.

The speed of change becomes obvious when you think that the 'psychological barrier' of £20 was broken in Oxford less than a year ago and Mayfair values were below £30 a sq ft until mid-1986.

"Limited supply and increased demand have pushed prime levels in Uxbridge to around £24 a sq ft with the recent letting of Lovell's Everglades development to Grand Metropolitan," says Mr David Zair, of agents Pepper Angells & Maidenhead.

But demand for space around the M25 could be alleviated as costs rise. Extra congestion and rising house prices are also likely to increase pressure on companies to move even further

## OFFICE DEVELOPMENT

## Pressure increases

away from London. Competition for staff is already forcing some companies to reconsider expansion plans in the south, says Debenham-Tewson & Chinnocks.

Astute developers and agents are looking at sites away from the M25 which may perform better in future than established centres, according to Mr Ken Grundy of developer Bunting Gate.

Relocating companies are being pushed further out by the lack of new space along the M25.

The motorway towns have come under close examination from central London tenants expecting occupation costs to rise.

The M25 corridor itself will not be immune, however, especially those towns where rents have grown rapidly since the 1970s base level was set.

Debenham-Tewson points out that centres such as Windsor, Reading, Woking, Basingstoke and Slough will be hard hit by rate rises of more than 50 per cent. The impact will be ameliorated by rental growth since the April 1986 date due for new valuations, argue Richard Ellis, but Mr Grundy still expects demand to focus on more distant centres such as Oxford, Peterborough or Cambridge, giving them the sort of spectacular growth experienced in Uxbridge and Croydon over the last year.

David Lawton

## CHANNEL TUNNEL

## Areas with potential

As Costain's plans are for a £2.5bn three-pronged line linking the tunnel with London and the rest of the country.

What effect this would have on the economy and property markets of Kent, the main county to be affected by the fixed link remains to be seen. Some think Kent will not benefit very much from the tunnel anyway, they include Mr Andrew Davis of the Sevenoaks-based Offord Group who said: "The major pickings are already tied up in Ashford. The aerodrome scheme is the mainstay of that."

A report from the Impact Study Team to the Channel Tunnel Joint Consultative Committee largely backed up this opinion.

The consultation document said of the potential sites in

East Kent: An assessment made for this study indicates that, with the exception of some at Ashford, sites available for economic development in East Kent are not generally of the quality likely to attract new companies.

The study continues: "Opportunities should be sought in Dartford district which have the advantages of access to the M25 and proximity to London, and are not subject to the functions of Green Belt."

"In Gravesham, similar new sites should be promoted as well as the re-use of a industrial land and buildings which will require clearance or reclamation."

However, it is without doubt that Ashford will form a commercial and industrial hub of East Kent.

James McKenna

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## PLANNING

## No simple answers

A HIGH-SPEED ring road running through Green Belt is a guaranteed formula for planning warfare.

The prospect of all the greenfield sites with motorway access for tenants, house-buyers and shoppers is too tempting for many developers, who will move heaven and earth to find a way around the strictures of the Green Belt protection laws. But this need to circumvent the laws has been matched by equally inimicable objections by equally intransigent objections by almost every state around the M25.

It is not a simple case of protection versus exploitation, however. Political machinations have blurred some issues as ministers respond to growing pressure. The whole question of Green Belt survival has also become inextricably mixed into the wider argument about whether M25 counties should take a share of London's sprawl.

Almost every field gets tagged with Green Belt status as county councils erect barriers to further incursion, particularly to the west.

Mr Nicholas Ridley, Environment Secretary, has confronted his own political difficulties and fought public battles with a predecessor, Mr Michael Heseltine, over the need for more development.

Most rows have been over housing. Berkshire was told its reviewed structure plan review was short of about 7,000 homes. Surrey has been instructed to provide land for another 3,000. But commercial property limits have also been raised in some counties. The fact that the Green Belt remains almost immune has been lost in the political tussle, and in spite of the extra provisions, counties such as Surrey remain relatively immune to development pressures.

Out-of-town shopping has been the other flashpoint, but again the Government has tended not to sacrifice official Green Belt when modifying planners' limits.

Only "unofficial" Green Belt has been liberated. Whitehall and the shires are almost as one mind over proliferating plans for regional centres and it seems likely that the London Planning Advisory Committee

too's suggestions that only four should be built around the M25 may be closely followed by Mr Ridley.

Canada: Life needed to expand its long-established UK headquarters at Potters Bar or move away. After 18 months of talks with the company's advisers Rock Townsend and Drivers' Jones, planners finally agreed to a new 80,000 sq ft office building. The county plan was amended to suit Canada Life, which has helped open the door for other investors, says Rock Townsend.

Now does it always take redundancy threats for planners to accept some development in the Green Belt. Hampshire planners were directly involved in setting up the redevelopment of Shimpler Park Hospital near Borehamwood, with 300 houses, workshops and community facilities. The council created a brief for the new village, helped by surveyor Wrentham Green & Smith and the Urban and Economic Development Group. It complies with both Government guidelines and Hertfordshire's plans.

When developers admit breaking Green Belt restrictions and planners promote development, the battle for a balanced solution to the problems of the M25 is not completely lost.

David Lawson

Urban congestion is now encouraging many companies to move out of town

## Business park rents set for take off

WITH THE advent of the new B1 class use, the lines between traditional light industrial and the new-style business parks have become blurred.

However, the rental differences are considerable, with top quality business park space fetching as much as office space.

Probably the best known business park development in the M25 area is Stockley Park, at Heathrow. Once a rubble tip, the area has been transformed and the first letting on the park produced £15 per sq ft, which at the time was the going rate for offices in nearby Uxbridge.

Now two years on, the park has attracted Fujitsu, Tandem Computers, Toshiba and City Corp subsidiary Quantron.

Rents now stand at about £20 per sq ft and almost a third of the 1,000 sq ft plots first phase have been taken up.

The park is now owned by a consortium following Mounleigh's decision to sell its investment. Mounleigh bought Stockley from Stockley Plc and originally arranged the sale of the remainder of the first phase to Phoenix Properties for £100m. However, the deal fell through and the consortium arrangement followed.

The second phase has included design and build units for Hasbro Bradley and Apple Computer (UK) and also two

speculative units of 116,000 sq ft and 80,000 sq ft.

Letting agents are Jones Lang Wootton, Grant and Partners and Morgan Carell Laurie. Mr Simon Sokell of Grant and Partners has illustrated the blin in the market with the

the Stockley Park (where rents are going towards £20 per sq ft) form of business park around the M25 will become full office buildings.

With rents for offices now more than £25 per sq ft and fast approaching £30 per sq ft,

and Windsor, according to Mr Sokell.

He added: "It is entirely possible that rental leaps of £25, £40 and maybe £5 per sq ft will be achieved very soon in the business space sector."

What is abundantly clear is that companies that thought they were office users who needed to be in town centres, have now clearly had enough of urban congestion. They are finding that staff want a high-quality environment, the ability to park and are willing to forego the shopping and other benefits of the town centre for a more rural and environmentally pleasing position.

Standard Life have had a success story with their Croxley Centre at Watford and have

a suite under offer in the latest phase. The Courtyards, even though it is not due for completion until January.

Current tenants include The Santa Cruz Operation, Ferranti, Boeing Computer Services, Hoffman La Roche and Tokyo Electronic Corporation. Formerly the Croxley Script paper mill site, the 15-acre development has room for various buildings and also one parking space per executive employee.

The units range from 1,500 sq ft to 7,700 sq ft and are two miles from the M25. Letting agents are Phoenix Beard and Grant & Partners.

Janice McKenzie

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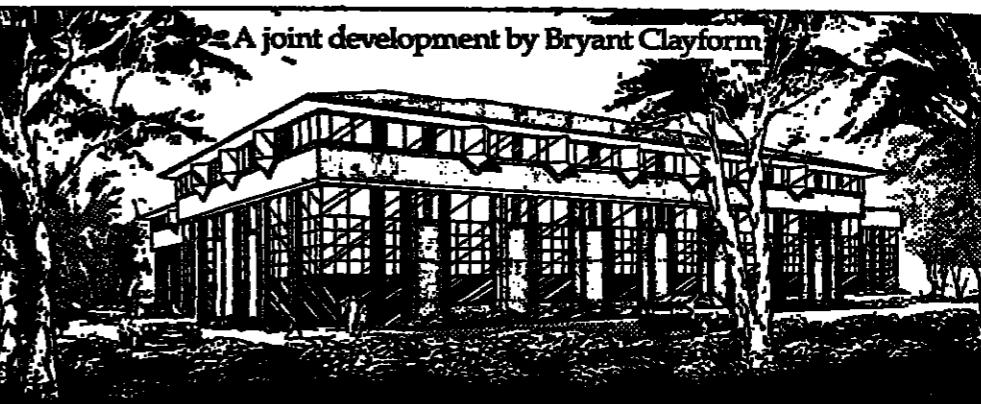
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## Market changes

Continued from Page 1  
Oxford and has been retained as letting agents together with Bernard Thorpe and Partners who represented Postel.

The Vestry project was the first major planned project to be taken on by Oxford. However, Oxford's managing director, Mr Andrew Davis, feels that the south-east market may be becoming slightly over-heated.

He said: "There have been certain tenders where we have projected rents and tightened the yield but still come second by a long way."

There is too much bank money flooding in, so we are resorting to the institutional market and taking a slightly lower profit margin.

"I would rather be a little cautious, having lived through the 1970s."

Enterprise zones have also had their part to play in the success of the M25 industrial markets. Gravesend, once reliant on the now collapsed cement and paper making industries, has pulled itself out of the mud by attracting service industries and has also benefited from two enterprise zone sites.

Springhead Industrial Park is now probably one of the most successful enterprise zones in the country.

Since its inception three years ago, nearly 50 units have been built and nearly 250,000 sq ft is occupied. The latest phase includes a 23,750 sq ft unit which was purpose built for optical company Rodstock at around £24 per sq ft.

In addition, three units of about 5,000 sq ft each have been let to Dresser UK, Jimtex and the Carpet Tile Co at approximately £3.35 per sq ft.

Janice McKenzie

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## FOREIGN EXCHANGES

## Trade figures boost pound

TRADE FIGURES were at the centre of attention yesterday, with the UK, France and the Netherlands releasing data. The news was generally encouraging, with Britain reducing its trade deficit in September, France turning a deficit in August into a surplus in September, and the Netherlands increasing its surplus in August from July.

The UK and French figures came as something of a surprise, but the immediate euphoria in London was quickly tempered by the nature of the improvement and the benefit to the trade balance from erratic items.

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There was however a general reaction of relief to the figures, and the pound finished firmer.

## £ IN NEW YORK

	Oct 27	Last	Previous
£/US\$	1.7485-1.7495	1.7485-1.7495	1.7485-1.7495
0.5% p.m.	1.7485-1.7495	1.7485-1.7495	1.7485-1.7495
12 months	4.75-4.8000	4.75-4.8000	4.75-4.8000

Forward premiums and discounts apply to US dollar

## STERLING INDEX

	Oct 27	Previous
9.30	75.9	76.2
9.40	75.8	76.1
12.12	75.7	76.0
12.13	75.9	76.1
12.14	76.5	76.1
12.15	76.4	76.1
12.16	76.3	76.2
12.17	76.3	76.2
12.18	76.3	76.2
12.19	76.3	76.2
12.20	76.3	76.2
12.21	76.3	76.2
12.22	76.3	76.2
12.23	76.3	76.2
12.24	76.3	76.2
12.25	76.3	76.2
12.26	76.3	76.2
12.27	76.3	76.2

Figures are in pence. Financial Times 04.00-05.35. Six-month forward dollar 2.22-2.57/cent 12 months

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## CURRENCY RATES

	Oct 27	Bank	Spot-Exch.	European	Forward
US\$	1.36067	1.36067	1.36067	1.36067	1.36067
£/US\$	1.35273	1.35267	1.35273	1.35267	1.35273
Canadian \$	1.36754	1.36754	1.36754	1.36754	1.36754
Australian \$	1.36754	1.36754	1.36754	1.36754	1.36754
Swiss Franc	4.97741	4.97741	4.97741	4.97741	4.97741
Canadian \$	1.36754	1.36754	1.36754	1.36754	1.36754
French Franc	8.11766	8.11766	8.11766	8.11766	8.11766
German Mark	1.21776	1.21776	1.21776	1.21776	1.21776
Italian Lira	1.46158	1.46158	1.46158	1.46158	1.46158

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## CURRENCY MOVEMENTS

	Oct 27	Bank of England	Money Market	Changes %
Sterling	76.3	76.5	76.5	-16.5
US \$/£	1.35273	1.35267	1.35273	-12.7
Canadian \$	1.36754	1.36754	1.36754	-1.1
Swiss Franc	4.97741	4.97741	4.97741	-5.4
Canadian \$	1.36754	1.36754	1.36754	-1.1
French Franc	8.11766	8.11766	8.11766	-1.1
German Mark	1.21776	1.21776	1.21776	-1.1
Italian Lira	1.46158	1.46158	1.46158	-1.1

Morgan Guaranty changes: average 1980-1982-1983. Bank of England rates (Bank Average 1975-1982) are for Oct. 26.

Figures are in pence. Financial Times 04.00-05.35. Six-month forward dollar 2.22-2.57/cent 12 months

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## OTHER CURRENCIES

	Oct 27	£	\$
Argentina	21,400.00	21,750.00	12,210.00
Brazil	2,150.00	2,150.00	1,215.00
Canada	1,725.00	1,725.00	1,450.00
China	254.33	254.33	147.45
Hong Kong	13,125.00	13,225.00	7,100.00
India	1,120.00	1,120.00	1,000.00
Korea (S)	1,232.70	1,242.60	699.90-705.70
Malaysia	4,718.25	4,730.00	2,670.00-2,690.00
Mexico	4,718.25	4,730.00	2,670.00-2,690.00
New Zealand	1,635.00	1,643.00	1,350.00-1,360.00
South Africa	8,635.00	8,643.00	3,750.00-3,751.00
Sweden	3,250.00	3,260.00	1,977.50-1,979.00
Switzerland	7,080.00	7,225.00	4,000.00-4,015.00
U.S. (F)	50.30	50.65	26.69-29.75
Taiwan	50.30	50.65	26.69-29.75
U.S. (A)	106.178	110.722	54.65-57.00

Selling rate

## MONEY MARKETS

## London rates ease

INTEREST RATES eased on the London money market yesterday, on publication of the September UK trade figures. A lower than expected trade deficit removed the worry of higher UK bank base rates in the immediate future.

Three-month interbank, which had crept up to 12% 12% p.c. earlier this week, and was

UK clearing bank base lending rate 12 per cent from August 25 & 26

12-12% p.c. immediately before release of the trade news, fell back to close at 12-11% p.c.

This underpins the present rate structure, although the market is well aware that base rates will not be cut until the upward pressure on inflation has eased.

Mr Nigel Lawson, Chancellor of the Exchequer, reinforced this point in the House of Commons yesterday. He told Parliament that a firm exchange rate and adequately high interest rates were absolutely essential in getting on top of inflation.

The Bank of England forecast a shortage of day-to-day credit in the London money market of £100m pounds, but did not intervene during the day.

Bills maturing in official hands, repayment of late assis-

stance, and a take-up of Treasury bills drained £225m, with a rise in the note circulation absorbing £80m. These factors were offset by Exchequer transactions adding £165m to liquidity, and bank balances above target of £55m.

In New York the Federal Reserve added \$2bn of reserves to the banking system, via customer repurchase agreements, when Federal funds were trading at 8% p.c.

In Frankfurt call money eased to 4.75 p.c. from 4.75 p.c. in comfortable credit conditions. Banks are well supplied with liquidity, despite a net drain of DM51bn by the Bundesbank at this week's securities repurchase agreement tender.

On Tuesday commercial bank reserve holdings at the Bundesbank rose to DM51.9bn, against DM50.6bn on Monday.

The average for the first 25 days of the month was DM54.3bn, against an average requirement for the whole month of DM53.9bn in Paris call money was unchanged at 7% p.c. The Bank of France left its money market intervention rate unchanged on Tuesday, and yesterday's announcement of a sharp improvement in the French trade position last month, appears to reduce any immediate need for higher interest rates to defend the franc.

## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Trade figures boost pound

TRADE FIGURES were at the centre of attention yesterday, with the UK, France and the Netherlands releasing data.

The news was generally encouraging, with Britain reducing its trade deficit in September, France turning a deficit in August into a surplus in September, and the Netherlands increasing its surplus in August from July.

The UK and French figures came as something of a surprise, but the immediate euphoria in London was quickly tempered by the nature of the improvement and the benefit to the trade balance from erratic items.

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The market expected the deficit to be no better than in August, and feared the visible trade gap could exceed £2bn.

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There was however a general reaction of relief to the figures, and the pound finished firmer.

## on the day at DM3.1425, compared with DM3.1225 on Wednesday.

Sterling also rose 1.10 cents to \$1.7710, and improved to Y212.75 from Y211.25, and to FF10.7150 from FF10.6650, but eased slightly to SF2.6450 against SF2.6475 against the D-Mark for top position in the EMS.

Another strong European currency was the Swiss franc, which benefitted from comments by Mr Markus Lusser, President of the Swiss National Bank. He said the Bundesbank's monetary moves this week "go in the direction of a light relaxation", and that this could help the Swiss currency.

The dollar was left on the sidelines as the spotlight focused on European currencies.

The dollar closed unchanged at DM1.7740. It rose to Y213.75 from Y212.75, but fell to FF10.7150 from FF10.6650, and to SF2.6450 from SF2.6475 against the D-Mark for top position in the EMS.

The sharp improvement in the French trade position will help to take pressure off the franc however, and appears to make a realignment of the EMS less likely in the immediate future.

The French trade balance moved into surplus of FF400m in September, from a deficit of FF400m in August. The market expected a deficit of FF400m to FF400m.

On Bank of England figures, the dollar's index rose to 95.0 from 94.9.

High interest rates continued to underpin the Australian dollar. It rose to \$2.50 US cents in Sydney, the strongest level since June.

## LONDON STOCK EXCHANGE

## Equities see-saw after trade figures

The tensions that have gripped the London equity market for the past few days evaporated within seconds yesterday with the announcement of better-than-expected September trade figures, only to return later in the day as Wall Street fell sharply in early trading.

Reports from the US suggested that First Boston, the securities house, had "pulled" a major junk-bond issue and that, despite Burnham's last-ditch efforts to pull it out, had carried out a substantial "sell" programme. Wall Street promptly plunged more than 30 points.

Turnover in London equities kept pace with events and came out at 892.5m shares, comfortably above the Racial Telecoms debut boosted 481.3m on Wednesday and well ahead of Tuesday's 375.3m. The FTSE 100-share index see-sawed throughout the day, swinging in a 20 point arc before eventually closing a net 1.4p at 1322.1.

The equity market opened

on a neutral note, but moved progressively lower prior to the release of the trade figures when the FTSE was displaying a 5.5 fall.

The September trade deficit had been widely expected to come out around the £1.2bn to £1.4bn, but there were some doomsday forecasts that it could have been as bad as £2bn. In the event the £360m deficit came as a major, but pleasant, surprise to the market, which immediately started higher, mainly as a result of marketmakers pushing up prices higher after being caught short of stock.

Earlier fears that a markedly worse outcome than in August

could trigger a further rise in interest rates diminished with sterling registering gains against leading currencies if it jumped some 2 cents against the dollar and 3 pence against the D-mark at one point.

The effect of the figures on the market continued for a couple of hours and lifted the FTSE index by 14 points at best before the Wall Street retreat led to a serious re-think in London by the market.

Commenting on the trade figures, Mr John Reynolds, economist at Prudential-Bache, said: "Although the numbers are at first sight very encouraging, they are in large part

due to erratic items. The prospect of 12 per cent as a peak for base rates has certainly increased, but the chances of early reductions are quite slim, until inflation is squeezed out of the system."

ICI's third quarter profits were exactly in line with market expectations "bang in line" and produced keen two-way interest leading to turnover of some 4.5m. The accolade of the biggest turnover stock - 37m shares - went to Lonrho where Australian Alan Bond revealed he had taken his stake up to 30 per cent. Action in Racial Telecoms was reduced but still healthy with 15m shares traded.

On the day, Lonrho

## Bond lifts Lonrho stake

Bond Corporation is now the owner of 30 per cent of Lonrho, the diversified UK trading conglomerate. The Australian group headed by Mr Alan Bond raided the market yesterday and, after the Seag screens had revealed a series of major purchases, was later required to disclose the increased stake. Most traders thought incorrectly that Mr Bond was prevented from buying more shares until today.

A statement said 2m Lonrho shares had been purchased, but the market was not entirely convinced that Bond was the only large buyer. One marketmaker, speculating on reports that Mr Asher Edelman, the US arbitrageur, was assembling another stake said: "I believe he has re-invested the profits from the previous deal and it would not surprise me if he was sitting on a holding of 3 per cent. Analysts remained unclear on Mr Bond's intentions towards Lonrho, which was unavailable for comment yesterday.

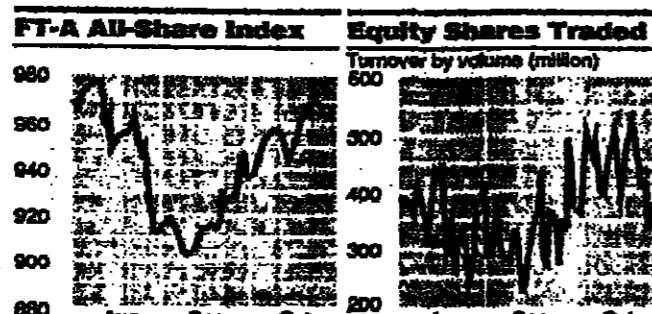
At the peak of the business yesterday shares of Lonrho touched 382p, but they softened following the statement on the Bond holding to close down on balance at 375 1/4p. Volume amounted to 37m shares.

### NEI active

Northern Engineering Industries (NEI) shrugged off worries about the impact of the Government's electricity privatisation on its gas turbine business. The shares fell only 2 to 103 1/4p in heavy turnover and rumours that a major line of stock had been accumulated by a single broker.

After early selling via the inter-dealer broker screens, a buyer appeared for the shares at the 102 1/4p level and demand was described by dealers as very solid. NEI recently completed a joint venture agreement with Mitsubishi of Japan and there was speculation yesterday that Mitsubishi might be taking a goodwill stake. Since the announcement of the joint venture, turnover in NEI shares has increased sharply. Dealers said stories of predators taking an interest in NEI were less likely.

One broker was said to have bought nearly 10m shares, representing just under 5 per cent of NEI's equity, although a spokesman for the broker confirmed it was more likely that 10m shares had simply been traded and added that it had not noticed a single buyer taking NEI stock. A spokesman



for NEI said the company was unaware of any unusual activity.

### Lowndes disputed

The dispute between City analysts over earnings and prospects of diversified store group Lowndes Queenaway intensified yesterday with the news that County NatWest WoodMac had reduced its 1988/90 profits forecast for Lowndes from £25m to £15m. This compares with the £26.5m forecast from House Goveit, which had a major presentation with the company on Wednesday. Lowndes closed 1 1/4 down at 77 1/4p.

The gap between the estimates is due to a fundamental difference of opinion over how much Lowndes will receive from the sale of toy store Hamleys and discount retail chain Poundstretcher. The Phillips Morris offer for Kraft was fueling speculation that it could sell its stake to Rembrandt, which has the right of first refusal, but until it happens I remain sceptical,"

A continuing re-appraisal of UK tobacco groups following the huge deals proposed and actual, involving the two US majors aroused strong support for both BAT Industries and Rothmans International. Marketmakers used the term "quality investment" to describe the buying of BAT, up 8 at 478p, but were less certain over the use of the adjective for Rothmans.

One trader said: "I've heard the stories so many times that either one of the two main shareholders, Rembrandt and Phillip Morris, will bid for the group. The Phillips Morris offer for Kraft is fueling speculation that it could sell its stake to Rembrandt, which has the right of first refusal, but until it happens I remain sceptical,"

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The two contestants in the struggle to gain control of Rubroid extended their offer yesterday, awaiting a decision on whether or not the Tarmac bid would be referred to the Monopolies & Mergers Commission. Rubroid shares made only slight headway to 85p, while those of Tarmac rose 5% to 249p. Rains, the original bidder, improved to 81p.

Rendall's mid-term results, although 32 per cent higher than last year, proved marginally disappointing to some of the more optimistic forecasters. However, a confident statement on prospects for the remainder of the year boosted sentiment and the shares moved ahead to close 3 1/4 up at 444p.

Leading electrical issues were dominated by GEC, down 3 to 169 1/4p in heavy turnover of 16m shares after press comment on prospects for coal-fired power stations. Racial fell 4 to 284p, while RTG shares leaped from Wednesday ended a penny off at 175 1/4p in turnover of 16m.

STC ran into small profit-taking and fell 4 to 287p, while Plessey ran 4% ahead to 271 1/4p in turnover of 8.3m shares.

Engineering issues featured Hawker Siddeley, 6 better at 559p in turnover of 1.4m with dealers reporting some short positions in the market. 500 Group was boosted by an aggressive buyer and rose 8 to 121p.

Heavy business was reported in FKI Babcock, slightly better at 133 1/4p. Of the day's 13m turnover, Smith New Court

### NEW HIGHS AND LOWS FOR 1988

NEW HIGHS (cont.)  
52) **Barrow, More O'Ferr, PROPERTY**  
53) **TRIPLIN, T. T. T. TRADING, THE**  
54) **TRUST, THE, TRUST CO. OF AMERICA**  
55) **UNICREDIT, THE, TRUST CO. OF AMERICA**  
56) **US AIRLINES, THE**  
57) **WATSON-GLENCO BUILDINGS (2) LTD**  
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## COMMODITIES AND AGRICULTURE

# De Beers sharply reduces rough diamond supplies

By Andrew Whitley in Jerusalem

THE CENTRAL Selling Organisation, the De Beers subsidiary which controls a large share of the world market for uncut diamonds, is significantly reducing its supply of roughs to cutting and polishing centres this month.

The move has been generally welcomed in Israel, the leading manufacturing centre, as a likely boost to the price of finished goods.

Prices, particularly of larger stones, have been depressed lately in the two most important Western markets, the US and Japan. Israeli diamond manufacturers and dealers said yesterday they expected their allocation from next week's 'sight' - a purchasing round of packages of rough diamonds - at the CSO's London headquarters to be down by about a third.

The worldwide value of the sight was estimated by one dealer at between \$350m and \$400m.

"What we can foresee is that for one or two months there will be a shortage of supply of roughs," said Mr Moshe Schnitzer, president of the Tel Aviv Diamond Exchange. "But this should push up the price of polished goods, benefiting the world industry." Another diamond expert said, admiringly, "It's a reflection, once again, of the CSO's ability to gear supply to demand."

After two price rises imposed by the CSO this year, cutters in several centres around the world, including Israel, have encountered losses lately because of their inability to pass on the increases to their customers. To maintain turnover and cash flow, several have been compelled to sell at below their cost price.

The current downturn has taken little sparkle of what was already certain to be another record-breaking year

for the Israeli diamond industry. Exports of cut stones are forecast to reach \$2.6bn in 1983, up from last year's record of \$2.05bn. De Beers' share in Israel's imports has, meanwhile, risen substantially over the past 12 months: from a third to nearly 45 per cent. In 1987, industry analysts calculate that the CSO sold Israel \$532m worth of roughs, out of net imports of \$1.62bn: whereas, for this year, the comparable figures are \$900m out of \$1.8bn to \$1.9bn.

The darkest cloud on the horizon comes from the prospect of the demise of Emperor Hirohito of Japan, who has been critically ill for weeks.

Such an event, one Israeli diamond man said yesterday, would plunge the country into a year of mourning, cancelling weddings and thus sharply reducing the demand for diamond jewellery.

## Soviet metal flood 'unlikely'

By Kenneth Gooding, Mining Correspondent

CONCERN THAT the Soviet Union might compensate for current low world oil prices by boosting exports of high-value metals such as nickel and gold so far seems groundless, according to western traders and analysts.

Traders remember clearly that in 1985, when demand for nickel rose sharply, the Soviet Union swamped the market with metal, driving the London Metal Exchange's three-month price down from about \$5,000 a tonne in the first quarter to \$2,700 a tonne by the end of the year.

Last year, when nickel demand reached unprecedented levels, the Soviet Union is estimated to have increased exports to the non-communist world by about 35,000 tonnes to between 50,000 and 60,000 tonnes.

However, Mr Ian McDougall, executive vice president of Inco, the world's biggest nickel producer, says that Soviet

officials recently told Inco executives that an increase in nickel exports to the west was "unlikely".

Mr McDougall suggested that the Soviet Union needed the nickel for its domestic industries.

Nickel traders have recently noticed an increase in Soviet shipments to Rotterdam, but Mr John Harris, an analyst with Rudolf Wolff, the London metal trader, believes this is almost certainly in anticipation of a harsh winter.

He suggests that during 1988 shipments of nickel from the Soviet Union will probably be limited at the increased level of last year, roughly 4,000 tonnes a month on average.

On gold, Mr Harris says: "So far there is no evidence in the market of increased Soviet sales. Moreover, as long as market conditions remain vulnerable, we think the Soviets will maintain a lower gold sales profile."

## EC plans more marketing aid for nuts

By David Buchan in Brussels

THE EUROPEAN Commission yesterday proposed increased aid to improve the marketing of EC nuts, as its answer to repeated requests by southern European nut growing countries for greater protection against imports, chiefly from the US and Turkey.

The proposed measures concern almonds, hazelnuts and common walnuts grown by European Community farmers, whose share of the European

market has fallen to 70, 50 and 75 per cent, respectively, because of higher quality imports. Some 80 per cent of EC production in these categories now goes to industrial use.

The Commission acknowledged that the US was now a substantial exporter to the Community of almonds and walnuts, while Turkey now

is proposing would increase aid to the almond, hazelnut and walnut sectors to Ecu 25.4m (£16.7m) in 1990, rising to Ecu 65.5m in 1994.

It argued, however, the right response was not to increase existing import duties, but to improve nut-marketing organisations which could put a more regular flow of higher quality products onto the EC market.

The new measures Brussels is proposing would increase aid to the almond, hazelnut and walnut sectors to Ecu 25.4m (£16.7m) in 1990, rising to Ecu 65.5m in 1994.

Some observers believe that the threat is exaggerated. They point out that continuity of supply as well as price levels are critical particularly for the liquid milk market, which takes about half the total production of 12bn litres a year.

## UK milk boards face imports challenge

By Bridget Bloom, Agriculture Correspondent

FOR THE first time in 40 years, fresh milk will be legally importable in bulk into Britain next month, a move which many believe could undermine the monopoly enjoyed by the Milk Marketing Boards.

The Ministry of Agriculture announced this week that it has introduced regulations allowing the import of pasteurised milk from other EC countries from November 16.

The regulations have been introduced to comply with a judgment of the European Court requiring Britain to join other member states in allowing free trade in milk by January 1, 1989.

While the precise impact of the new regulations may not be clear for some months, their importance lies principally in the potential challenge to the milk boards' monopoly of marketing milk produced by the UK's 33,500 dairy farmers.

The marketing boards, together with the Dairy Trades Federation, fix prices at which milk and milk products like butter and cream are traded. It is thought that the more flexible pricing arrangements in Germany, France, the Benelux countries and particularly the Irish Republic, could enable milk suppliers there to undercut MMB prices to Britain's dairy companies and supermarkets.

Some observers believe that the threat is exaggerated. They point out that continuity of supply as well as price levels are critical particularly for the liquid milk market, which takes about half the total production of 12bn litres a year.

## Danes to drop oil royalties

ROYALTY PAYMENTS WILL be eliminated and the state oil exploration company's share in oil licences will be reduced when the next licensing round for oil and gas exploration in the Danish on-shore and off-shore areas takes place in 1989, writes Hilary Barnes in Copenhagen.

The easing of conditions is necessary because of lower oil prices and in order to keep the Danish areas competitive in relation to other North Sea sectors, the Energy Ministry said.

The share of licenses awarded to Datas, the state oil company, will be reduced from 20 per cent in the previous licensing round to between 10 and 20 per cent, depending on prospects in the area licensed.

## Equipping for the next gold rush

Kenneth Gooding on the lure of rich, but less accessible deposits



Pouring gold at a plant built by Davy McKee in Nevada - scene of the latest US gold rush

team group, Kimhill Engineers. "BP Minerals pushed the three of us together," says Mr Bickers.

BP Minerals has yet not given final approval to the Lihir project and is still looking at feasibility studies. However, the property holds at least 40 tonnes of gold, worth \$3bn at current prices, and most analysts expect a start to be made early next year.

Lihir illustrates the difficulties endemic in the rim of fire - a broad arc of volcanic rocks swinging around the Pacific Basin from Chile through Fiji, New Zealand, the Solomon Islands and Papua New Guinea to Indonesia and then circling up through the Philippines to eastern China and Japan.

The rim of fire contains scores of epithermal gold deposits on the surface near to ancient vents or volcanoes.

The gold becomes concentrated as it passes through the heated rocks on volcanic systems and often formed very rich deposits.

Getting to grips with the gold in the rim of fire will be no picnic. Most deposits are in tropical rain forests, in mountainous country or on remote islands. But, while the difficulties might be immense, so are the quantities of gold.

The miners will be leaning heavily on their suppliers to store the load in the expensive and complex ventures ahead. One of the suppliers which expects to benefit as the gold rush enters its new phase is Davy McKee, part of the UK-based Davy Corporation.

Davy McKee, which has mining and metallurgical customers world-wide, already has links with China and will contribute to one of the major rim of fire projects - at Lihir Island, Papua New Guinea.

The company's China connection was made after a delegation from the China Gold Bureau took a world tour to study new recovery techniques, particularly those needed when other metals and silver were mixed with gold.

As a result, in 1980 Davy McKee won a contract for a small project. Two more followed, each bigger than the last and each giving the company more responsibility.

The Lihir Island project was another example of the client-hand-picking suppliers, says Mr Mike Bickers, managing director of Davy McKee, BP Minerals, the British Petroleum subsidiary, will have to spend about \$1bn if it decides to go ahead and will split the work between Davy McKee, the Stearns Roger Division of United Engineers and Contractors of the US and the Australian

project took dedicated process development and a good technical team because the gold is disseminated in very small particles through highly refractory ore.

Because Homestake would not have been able to get permits for an ore roaster in California, two huge autoclaves units, which operate at high pressures and high temperatures, were installed - the first in North America.

One enters the autoclaves in a great slurry and emerges deep brown after oxidation. The gold can then be removed by conventional cyanide leaching.

The autoclaves were installed three years ago and now process 3,000 tonnes of ore a day. Mr John Turney, the mill manager, says: "We've got a new technology here but not too many hydrodynamic plants start as well as this did."

In Nevada, where the environmental pressure is not so great, Davy McKee is doing the engineering work on ore roasters at the Jerritt Canyon and Big Springs mines, using proprietary technology developed by the part-owner Freeport McMoRan.

A whole range of metallurgical processes is being used in the US to extract gold from difficult and complex ore bodies. At Echo Bay Minerals' Cove mine in Nevada Davy McKee is supervising the installation of equipment for gravity separation, leaching, floatation, column floatation and sulphide concentration leaching.

All this is a far cry from the first US gold rush in which the old McKee company played its part. At the Magna mine in San Juan, Arizona, was available to the job. The Magna court was completed so Davy McKee was able to switch the team to the Inco project.

"We do big complex jobs: we haven't won a single tract in the past five years being the lowest bidder," Mr Bickers. "We get contracts from references and once. And we guarantee performance."

business - its "heartland" says. It is moving away to "me-too" engineering by developing its own technical and business - its "heartland" says. It is moving away to "me-too" engineering by developing its own technical and

"We focus on a narrow range of markets and activities,"

"We are the prime target because we have the expertise to provide a real service to gold industry."

Mr Bickers, says that about 60 per cent of Davy McKee's business comes from ours in the US. "Gold and silver mining was about the only game in town until last year when other metal prices began to improve. Now the base metals job is coming back."

Despite the severe recessions in the base metals industry during the first half of 1980s Davy McKee did not let go of its 1,000 staff. "In the first three years of the recession we had to let go of 1,000 staff," says Mr Bickers. "In the first three years of the recession we had to let go of 1,000 staff," says Mr Bickers.

Among other projects

company was involved in the redevelopment of BP Mine's Bingham Canyon copper-silver mine in Utah, recently reopened, as well as having continuing interest in design and construction of facilities for the Chuquicamata and El Teniente copper mines owned by Codelco in Chile.

Mr Bickers claims that three base metals smelters have been built in the past years and Davy McKee, he claims, all this. "This paid off when the old McKee company played its part. The Magna court was completed so Davy McKee was able to switch the team to the Inco project.

"We do big complex jobs: we haven't won a single tract in the past five years being the lowest bidder," Mr Bickers. "We get contracts from references and once. And we guarantee performance."

## WORLD COMMODITIES PRICES

### LONDON MARKETS

COCOA and coffee prices came under pressure from the jump in starting after four months. In the UK September trade figures, cocoa prices were also affected by the New York opening and related hedging against a general producer sales. However, dealers said there was no fresh news influencing the decline in coffee prices. The market remains cautious because of uncertainty about whether there will be an increase in International Coffee Organization export quotas. On the LME, aluminium prices were lifted in the afternoon by short-covering.

Dealers said the buying was partly inspired by the recovery in copper prices from earlier sharp losses. The copper market still shows no sign of entering into a more stable trading pattern, dealers said, and daily movements continue to be volatile and technically motivated.

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai \$10.45-0.90+ +1.95

Brent Blend \$12.25-2.32+ +1.65

W.T.O. (1st pem) \$13.45-6.51+ +0.10

Oil products (NWE prompt delivery per tonne CIF) + or -

Gasoline \$12.25-1.75+ +2.00

Gas Oil \$11.50-1.15+ +2.00

Heavy Fuel Oil \$27.50-2.50+ +2.00

Naphtha \$13.10-1.33-1.40-1

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) \$407.75 +0.75

Silver (per troy oz) \$2.10 -2

Platinum (per troy oz) \$223.75 -13.00

Palladium (per troy oz) \$22.25 -0.35

LONDON MARKETS

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SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai \$10.45-0.90+ +1.95



*4pm prices October 27*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Continued on Page



## AMERICA

## Dow declines on worries over leveraged buy-outs

## Wall Street

FEARS THAT the leveraged buy-out fad might be getting out of hand triggered heavy selling as institutions bailed out not only stocks which had been boosted by takeover rumors recently but also by cheap issues, writes Janet Bush in New York.

The Dow Jones Industrial Average started dropping as soon as the market opened, registered a loss of more than 25 points and then stabilized. At the close, the Dow stood 24.38 points lower at 2,414.63 after very active trading of 15m shares.

Two separate pieces of news prompted yesterday's sudden collapse of confidence. The first was that an offering of \$1.15bn in Federated Department Stores junk bonds has been postponed by a group of underwriters led by First Boston. The offering, due to be sold this week, was supposed to provide long-term financing for the \$6.5bn acquisition last May of Federated by Campau.

## ASIA PACIFIC

## Institutions redirect funds from bonds into equities

## Tokyo

RIDING on a wave of renewed activity, share prices rose for the third consecutive day and turnover continued to be strong, writes Michiko Nakamoto in Tokyo.

The Nikkei average rose 102.52 to 27,722.92 and volume once again reflected a healthy recovery of interest at 2.25bn shares compared with 2.15bn on Wednesday. The Nikkei average moved during the day between a high of 27,765.75 and a low of 27,628.84. Rises equalled falls at 43.

The Topix index of all listed stocks added 10.16 to 2,105.66 and in London the ISE Nikkei 50 index put on 2.19 to 1,714.54.

Of the performance in Tokyo, Mr Stephen Richardson, head of sales at W.J. Carr, said that a sense of frustration had recently been creeping into the market.

Investors and brokers alike had expressed some impatience at being kept from capitalising on the good climate because of uncertainty about the outcome of a proposed capital gains tax and the illness of the Emperor.

The external environment has been very favourable for some time now. Oil prices have been strong and the Bank of Japan has indicated that it would like to see interest rates fall. As a result, the bond market has performed remarkably well.

Stock market participants were beginning to feel that something had to be done, particularly as brokers face a shorter than usual term this year as the year end is moved to March from September.

Analysts said the larger brokerages had reactivated their sales activities, and institutional investors, who have made considerable gains in the bond market, have been moving their funds into equities.

Activity followed the recent pattern of concentrating on large capital issues which offer institutional investors volume and plenty of liquidity, and on

Campau yesterday denied that the issue had been withdrawn altogether and said that it would discuss restructuring the offering with First Boston.

The news, which came only a week after the management of RJR Nabisco announced a proposal to take the company private through a multi-billion dollar leveraged buy-out, rocked confidence that investors are unequivocally willing to buy junk.

On top of the Federated news was the testimony by Mr Alan Greenspan, US Federal Reserve chairman, in which he warned banks to make certain they examined the prospects for LBO financing during periods of recession or high inflation.

He also said that it would be appropriate for Congress to continue an examination of tax incentives related to the use of debt financing, a remark which made institutional equity investors particularly nervous.

Stocks involved with prospective takeovers were particularly hard hit. Kraft, which is fending off a bid from Philip

Morris, slid 44 to \$34 while Philip Morris itself dipped 3% to \$55. RJR Nabisco, facing a bidding war between its own management and Kohlberg Kravis Roberts, fell 53 to \$22.

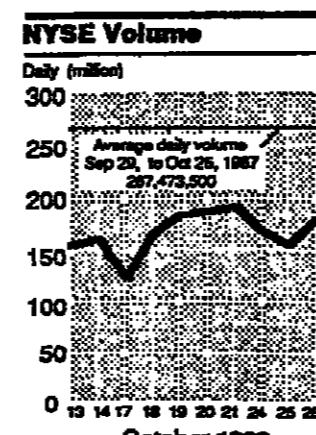
First Boston, which is talking to Campau about a restructuring of the Federated Department Stores offering, fell 31% to \$48.75.

Among other current take-over targets, Chicago Pacific dropped 8% to \$33.75, Interco plunged 54 to \$65 and TW Services fell 32 to \$22.

Stocks which have been subject to buy-out or takeover rumours also suffered. Sears, Roebuck dropped 8% to \$43.75, Mead lost 3% to \$44.75, McGraw-Hill fell 32% to \$88.75 and Time slumped 5% to \$111.50.

While individual stocks had risen sharply in the last week on takeover rumours and actual bids, the broader market had not kept pace with these movements and the underlying lack of conviction was clearly demonstrated yesterday.

Apart from worries about the current state of huge



October 1988

Average daily volume / Sep 29 to Oct 26, 1988

257,473,000

NYSE Volume

Daily (million)

300

250

200

150

100

50

0

0 3 14 17 18 19 20 21 24 25 26 27

Oct 1988

## Canada

GOLD ISSUES led the retreat in Toronto, responding to the fall in the price of gold in New York, as the composite index closed 25.4 lower at 240.84 in light turnover of 19.1m shares.

## EUROPE

## Results and rumours raise the temperature

THE STEEP fall in early trading on Wall Street took the shine off gains in Europe, where company news provided plenty of talking points, writes Our Markets Staff.

FRANKFURT ran up to another year's high in active trading, but profit-taking and worries about the dollar trimmed gains and left prices mixed at the close. Wall Street's sharp early setback took German shares lower in after hours trading.

The FAZ index showed a midday rise of 4.48 to 542.21, beating the previous 1988 high of 538.27 on October 19. The DAX ended just 0.27 better at 1,213.35 after reaching 1,210.21. Turnover rose from Wednesday's DM3.5bn to DM4.5bn.

One of the most popular stocks was BMW, which powered ahead by DM8 to a year's high of DM55.00. Its nine-month sales figures continue to attract interest, and chartists say DM54.00 was a breakout point and the stock could now return DM58.00 or DM60.00.

Daimler, by contrast, eased DM1 to DM7.63, down from a day's high of DM7.67. It has risen sharply in the past few days and one rumour suggested it might have been ramped in preparation for a share issue or for Deutsche Bank to float off part of its 28 per cent stake.

There was also speculation that insurer Allianz might be building a stake in Dresdner, the second biggest German bank. Allianz gained DM19 to DM1.79 and Dresdner put on DM2.20 to DM307.50. One London analyst said it was more likely Allianz would seek a co-operation agreement with Dresdner than a stake. Allianz already holds nearly 25 per cent of BHW Bank.

Chemical stock Henkel rose DM5 to DM49.11 after announcing it planned to buy Panigal, a large Italian detergents and food company.

PARIS moved in a narrow range, ending mixed in spite of extremely good figures on the trade deficit for September and continued speculative froth.

The poor opening on Wall Street pulled prices off their highs after a weak welcome for the French trade figures –

## Sweden rebounds from poll blues

Sara Webb examines the factors working in the bourse's favour

A combination of good corporate results and plenty of cash has buoyed the Stockholm bourse in the past few post-election weeks.

The Veckans Affärer general index has climbed to new peaks for the year, closing at 1,168.9 yesterday – a rise of 41 per cent since the start of the year – although it still has some way to go before reaching its pre-October crash high of 1,236.8.

The mood of uncertainty which unsettled the market before the September general election has largely evaporated, and institutional investors who have plenty of money left over from domestic bids earlier this year have been ploughing it back in the market.

The same cannot be said for foreign investors, who have been net sellers of Swedish equities largely because of the high turnover tax in Sweden which makes transactions about three times more expensive than in London. However, Mr Kjell-Olof Feldt, the Finance Minister, has hinted he may grant foreign investors exemption from the turnover tax and he is expected to announce his decision soon.

Most of Sweden's blue chips

have turned in healthy profit increases in the past few weeks, and factories are working at close to full capacity.

ESAB, the huge welding

company, lifted profits by 50 per cent in the first nine months, and Saab-Scania managed to raise earnings by 10 per cent, reversing the setbacks earlier this year with a strong performance between May and August.

Nordstjernan, the recently-listed property and construction group controlled by the Johnson family, doubled its profits.

Strong demand for pulp and paper has boosted forestry groups like SCA – which saw profits up 45 per cent in the first eight months and rounded off a series of foreign acquisitions with a deal this month to buy a majority shareholding in Laakirchen, an Austrian manufacturer of printing paper and hygiene products.

Forestry group MoDo suffered a decline as a result of the high costs of its merger with Hohen and Ingelund, but it said underlying business was healthy.

Increased lending has helped lift the banks' profits. Foreign investors are currently unable to enjoy the benefits, but there are plans to allow them to buy Swedish bank shares in the next couple of years.

The state of takeovers means that continues. Mr Erik Persson, known as the Greta Garbo of Swedish financiers because of his publicity-shy nature, rearranged his empire into a concentrated industrial group under the Nobel Industries name. Nobel bid for outstanding shares in the investment companies controlled by Persson, the recently-listed property and construction group controlled by the Johnson family.

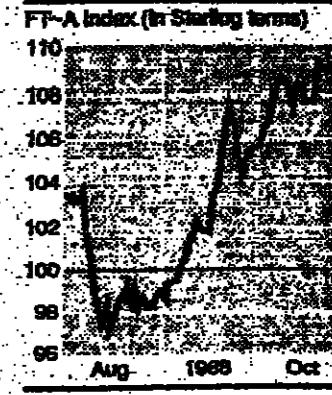
Even the once scandal-ridden Fermonta is buying up finance concern Independent Finans, its first sizeable acquisition under new management and an attempt to restore investor confidence.

Figures out this week suggest that Sweden's big groups are stepping up their campaign to invest heavily in the European Community in readiness for the completion of the EC in 1992. Investments in the EC by Swedish companies reached almost SKr20bn in the first six months of 1988, compared with SKr15bn for all of 1987.

The picture is not uniformly favourable for the market and the economy. Mr Feldt's announcement on Wednesday of tax cuts and measures to

## Sweden

FT-A index (in Sterling terms)



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